



CITY MANAGER'S RECOMMENDED BUDGET

City of Surprise, AZ
Fiscal year 2013



SURPRISE
ARIZONA

www.surpriseaz.gov

2013



**City of Surprise, Arizona
FY2013 City Manager's Recommended
Budget**

TABLE OF CONTENTS

Description	Page Number
Transmittal Letter	1
General Information	
Mayor and City Council Member	5
Mayor and City Council District Map Current	9
Mayor and City Council District Map Future	10
City Map	11
Special Planning Area Map	12
Strategic Plan	13
Citywide Organization Chart	14
Revenue	
Revenue Summary	15
Revenue Detail	19
Expense	
Expense Summary	
Operating Funds Detail by Category	34
Operating Funds Detail by Category by Object	35
Operating Funds Detail by Department	39
Operating Funds Detail by Department by Category	40
Department Budgets	
Public Safety	
Fire	43
Police	47
Court	54
External Services	
Community & Economic Development	60
Community & Recreation Services (including Library)	66
Public Works	73
Internal Services	
Finance	91
Information Technology	97
Human Resources	100

City Officers	
City Manager’s Office	108
City Clerk	114
City Attorney’s Office.....	118
Mayor & Council.....	120

Capital Improvement Plan

Capital Improvement Plan Summary	122
General Capital Projects Fund	130
Transportation Improvement Fund.....	133
Vehicle Replacement Fund.....	136
Fire and EMS Development Fee Fund.....	137
General Government Development Fee Fund.....	138
Library Development Fee Fund.....	139
Parks and Recreation Development Fee Fund.....	140
Police Development Fee Fund.....	141
Public Works Development Fee Fund.....	142
Roads of Regional Significance SPA 2, 4, & 6 Fund	143
Roads of Regional Significance SPA 3 & 5 Fund	144
Water System Funds.....	147
Sewer System Fund.....	169

Appendix

State Budget Forms	180
Operating Fund Detail by Object by Department.....	198
Debt Service Fund.....	241
Schedule of Interfund Loans	243
Schedule of Interfund Transfers.....	244
Capital Improvement Plan Acronyms.....	246
Glossary	248



City Manager's Office
Chris Hillman
16000 North Civic Center Plaza
Surprise, Arizona 85374
Ph: 623-222-1100
Fax: 623-222-1021

May 8, 2012

The Honorable Sharon Wolcott, Mayor
Members of the City Council

Dear Mayor Wolcott and Members of the City Council:

I am pleased to present the **City Manager's Recommended Fiscal Year 2013 Budget** for the city of Surprise. Despite limited resources in challenging times, the FY 2013 budget continues our commitment to service. It is designed to maintain our safe community, build stronger neighborhoods, and plan for the future. The budget endeavors to maintain existing levels of service and to program public funds in a focused and effective manner based upon desired outcomes identified by the Mayor and City Council and the community.

MAJOR ISSUES

The following issues had a significant impact on the development of FY2013 Recommended Budget.

1. The Economy. The state of Arizona is slowly recovering from the economic downturn, which adversely affected government budgets, including ours. Local governments have been more carefully considering the services and levels of services that will add the most value to their citizens. The economic outlook is gradually improving for the city of Surprise. A number of factors have led to an improving economy within the city. In FY 2012 the city realized an increase to state-shared revenues due to an adjustment relative to recent population growth and the 2010 Census. Local employment opportunities in the city of Surprise are expanding and diversifying slowly. In addition, the city is experiencing steady growth in local sales tax revenues as consumer confidence improves. Economic forecasts show continued slow growth in future years.

2. FY 2011 Financial Statement Corrections. When finalized, the FY2011 Comprehensive Annual Financial Report (CAFR) will contain 12 prior period adjustments, some dating back ten years to 2000, totaling millions of dollars. The fund balance of the city's operating budget was reduced to \$0.2 million because cash was transferred to other funds to correct these issues.

BUDGET HIGHLIGHTS

The cornerstone of this budget is the 'Guiding Principles' that determine how limited revenues are allocated to deliver services. It guides us in considering how appropriations add value to the services we seek to provide.

Guiding Principles

- Maintain Direct Services to Residents – We Are Open for Business
- Provide Existing City Services within the Existing Tax and Fee Structure
- Improve Financial Resiliency
- Enhance Financial Accountability

Additionally, the following were identified as financial priorities.

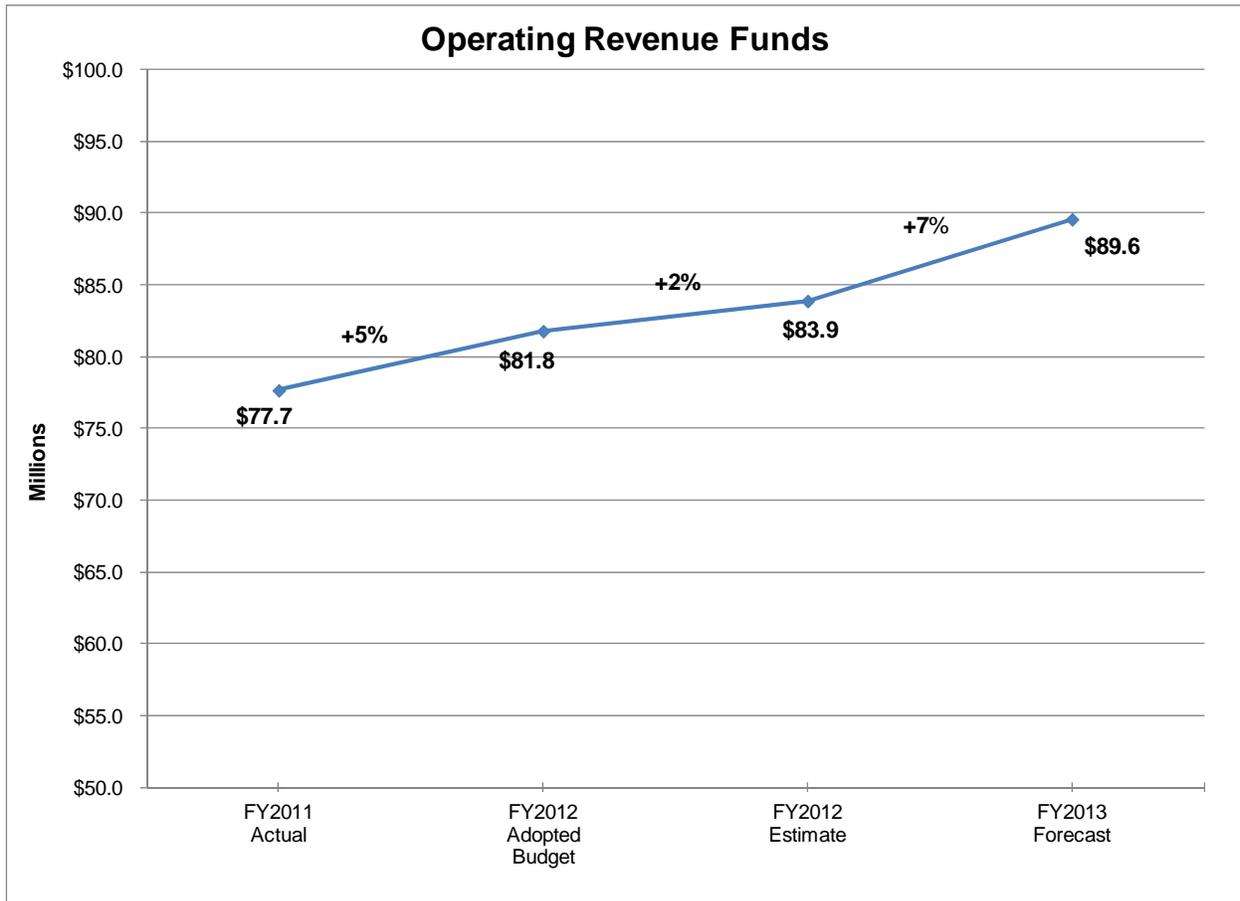
Financial Outcomes

- Replenish the \$13M Operating Budget by June 30, 2014
- Conduct a Line Item Review of All Budgets
- Implement Immediate Cost Savings Ideas
- Identify Longer Term Cost Savings Ideas

OPERATING FUND REVENUES

Operating fund revenues are projected to increase by \$5.7 million, or 7% in FY 2013, mainly the result of increasing sales tax revenues from the improving economy. The projected revenue collections are highly

influenced by the economy for which we expect a slow, yet steady recovery that will result in increased consumer spending.



PRIMARY PROPERTY TAXES

The FY 2013 budget does not include a primary property tax revenue increase. FY 2013 property taxes will be \$6.3 million (including new construction). State law allows the city to increase property revenues annually by 2%. This budget does not include this 2% increase.

SALES TAX REVENUES

As consumer spending continues to improve with the economy, sales taxes are expected to increase by 9%, or \$2.6 million.

STATE SHARED REVENUES

In FY 2013, this revenue is projected to increase by \$3.0 million, or 10%. The city of Surprise is the tenth most populated city and represents 2.3% of the state’s entire population.

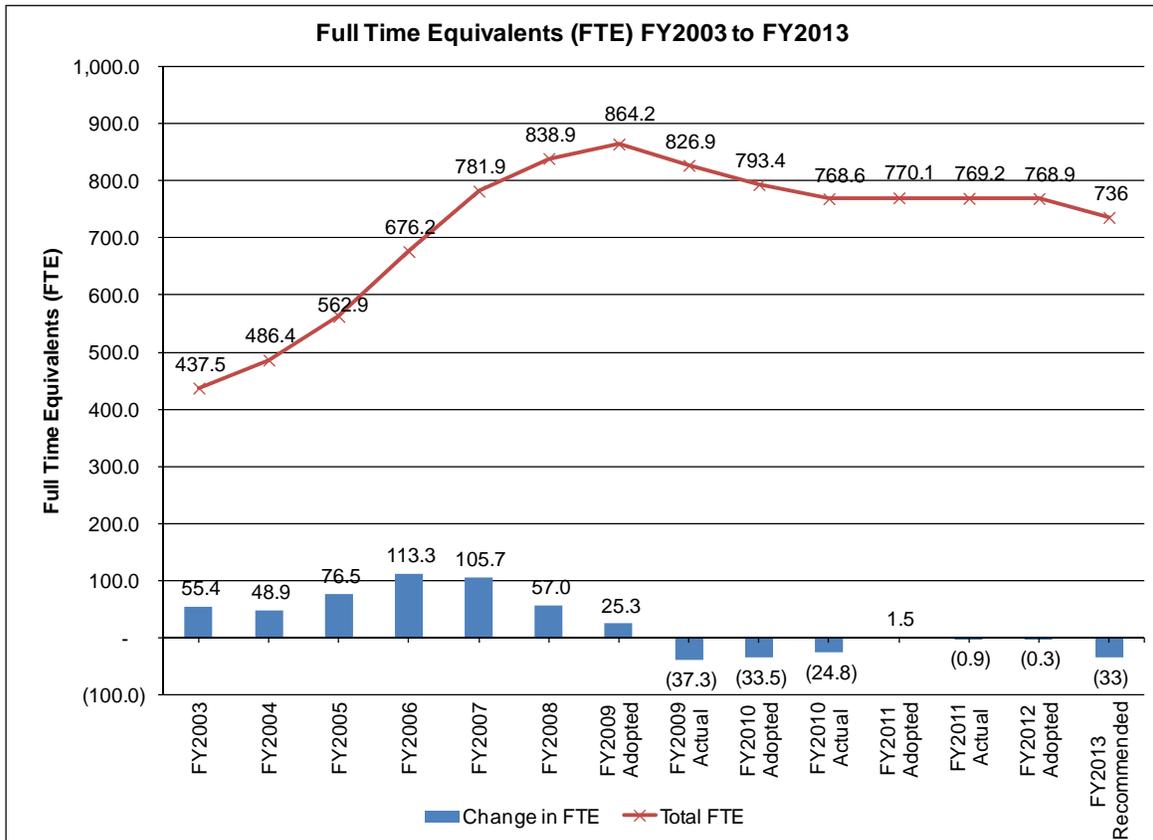
OPERATING EXPENSES

The elimination of the operating budget’s reserve caused by the correction of prior years errors, had a major impact on the development of the FY 2013 budget. The City Council provided direction to replenish the \$13 million reserve by June 30, 2014 without increasing taxes/fees or reducing direct service levels (e.g. police and fire). As a result, significant expense reductions have been implemented to meet that objective.

PERSONNEL

For FY 2013, the recommended budget includes \$3.0 million in personnel cost reductions. The budget contains 736 full time equivalents (FTEs); a net decrease of 33 FTE positions (34 abolished and 1 new) from the FY 2012 approved budget. In addition, 18 positions were reclassified to a lower pay.

The employer share of contributions will increase in FY 2013 in all four of the pension plans, costing an additional \$0.8 million. In addition, the amount both the City and employees pay for medical insurance will increase by a total of \$0.4.



OTHER OPERATING EXPENSES

Cost increases to maintain existing levels of service are included in this budget. The major cost increase was a new library service agreement. Additionally, about \$1.3 million in line item reductions were made.

TARGETED SAVINGS

In every organization that follows a budget, under normal circumstances, there are savings. For example, due to employee turnover, there are savings from vacant positions. In addition, management decisions during the year result in savings such as reduced energy costs or renegotiating a lower priced contract. Usually, all of these types of actions result in savings between 2% and 4% of the operating budget. As a result, the operating budget includes an estimate of \$1.0 million. This amount was \$2.0 million but was reduced because of the line item review.

CONTINGENCY AND FUND BALANCE

A \$1.0 million economic development contingency has been added to allow the City to potentially incent economic development projects. The objective is to fund the \$13 million, two month reserve by June 30, 2014. By the end of FY 2013, we expect the reserve to be about \$6 million.

CAPITAL IMPROVEMENTS PLAN

The Capital Improvement Plan (CIP) is a five-year plan that outlines projects anticipated to fulfill current and future capital and infrastructure needs and contractual requirements.

The CIP is reviewed and updated annually. It is evaluated to ensure the city has the ability to fund all recommended projects through completion. The CIP is mostly funded with construction sales taxes. This issue, combined with the millions in outstanding interfund loans (the result of a comprehensive review of the funding of growth and non-growth infrastructure in FY 2010), results in a very limited CIP today and for the foreseeable future. However, specific to FY 2013, it creates fund balance reserves and starts asset replacement programs.

WATER, WASTEWATER, AND SOLID WASTE ENTERPRISE FUNDS

A rate increase is not recommended in FY2013 in any of these funds. However, based on the results of an upcoming rate study, a water rate increase may be needed in FY 2014.

CONCLUSION AND ACKNOWLEDGEMENTS

Surprise is improving its position in the continuing competition for population, economic growth, job creation, and culture. The annual budget priorities reflect the goals and outcomes of the Mayor and City Council and the result of team oriented planning.

I would like to thank the Mayor and City Council for their leadership and service to this community. I would like to take this opportunity to personally thank all the departments for their efforts and hard work in achieving a balanced budget under difficult circumstances.

Sincerely,

A handwritten signature in cursive script, appearing to read "Chris Hillman".

Chris Hillman
City Manager

MAYOR SHARON WOLCOTT – Mayor@surpriseaz.gov



Mayor Sharon Wolcott was elected November 2011 on a platform that called for creating more jobs, providing new education options and addressing traffic congestion in Surprise.

The former District 1 council member also has worked hard to bring about more fiscal accountability and transparency at City Hall, and intends to continue the fight for taxpayers in her new job.

As Mayor, she has promised to reach out to the community with regular town hall meetings in neighborhoods across Surprise. Sharon believes city government works best when elected officials and senior staff members take time away from City Hall to engage residents on the issues.

In December 2011, she joined several members of the City Council in an initial round of public meetings to discuss what citizens believe the City's priorities should be in 2012 and beyond.

Her hands-on style of leadership is expected to help drive solutions to some of our community's most pressing and important challenges and opportunities.

Sharon discovered Surprise in 2003. Her first opportunity to serve here came in 2008, when she was appointed to the Surprise Transportation Commission, serving as Vice-Chair. She was elected to the Surprise City Council in 2009.

Before coming to our community, Sharon previously served on the city council in Newport, MN and as a state legislator in both the Minnesota House and Senate.

Wolcott's term expires in December 2015. She is elected at-large.

VICE MAYOR JOHN WILLIAMS – John.Williams@surpriseaz.gov



John Williams was first elected to the City Council from District 3 (Mesquite) in November 2007. He was re-elected in November, 2011. As a teacher, parent, and husband, John brings a community perspective to his commitment to serve as a voice for all residents. John has been in Education and Sports Medicine since he and his wife Melissa bought their home in Surprise in 2000.

A graduate of Hofstra University in New York, John also holds a Masters in Health Science from Towson University in Maryland. His professional career began in Sports Medicine and transitioned into education when he and Melissa came to Surprise.

For the past 7 years, he has been working as a teacher, building the Career and Technical Education Sports Medicine program in the Peoria Unified School District. He has been selected by his peers to be the Program Lead for the past two years.

John and Melissa have three children, Connor, Ashlyn, and Matthew. Melissa and John are animal lovers and have opened their home to numerous animals in need including Blaze, the three-legged cocker spaniel whose life was extended for eight years after they took him into their home in 1999.

"I want to give my kids, our kids, the opportunity to be part of the city that is defining vibrant southwest living. In 15 years, I hope my oldest, Connor, can attend the next great university right here in Surprise. I hope when he graduates he will have the option of building his own family here because we will have grown a sustainable economy that offers high quality jobs to our residents. These are my hopes and dreams. I believe working together, we can make them happen."

Williams was re-elected in 2011 and his current term expires in December 2015.

SKIP HALL – Skip.Hall@surpriseaz.gov



A resident of Surprise since 2003, Skip served on the Surprise Planning and Zoning Commission for three years and currently serves on the Sun Village Board of Directors as Treasurer.

Skip's goals for the city include additional east-west road crossings over the Aqua Fria River, working with other transportation partners to expand Grand Avenue, and attracting new businesses to Surprise.

He grew up in Idaho and received a business degree from Seattle University. Skip is a Vietnam War Veteran and was awarded the Bronze Star for his outstanding service 1969-1970.

Skip worked in the restaurant and lodging business for decades, opening restaurants in California, Oregon, and Washington and earning a certification in Hotel Administration. He was involved in multi-unit management for two lodging chains and achieved the Best Practice Award from American Express and the National Lodging Institute.

He has worked with Junior Achievement and the Veterans of Foreign Wars. He has also taught community college courses on the hospitality business and restaurant and hotel management.

Skip has two daughters, one son, and five grandchildren.

The Palo Verde District includes Coyote Lakes, Canyon Ridge West, Rose Garden, Sunflower Resort, Sun Village, Fox Hill Run, and the eastern portion of the city's Original Town Site.

Hall's term expires in December 2013.

RICHARD ALTON – Richard.Alton@surpriseaz.gov



Richard Alton represents the Cottonwood District, 2. The Cottonwood District encompasses the majority of Sun City Grand, the northwest portion of Sun Village, Stonebrook, Summerfield, and Bell West Ranch.

Richard was elected to Council in 2007, and re-elected in 2011. Since arriving in Surprise in 2003, he has served as a member of the Surprise Revitalization Committee, served on the ad hoc committee to analyze and recommend an auto mileage reimbursement method (Alton voted for the IRS standards), and most recently, he served as a Commissioner on the Surprise Planning and Zoning Commission.

His experience on these commissions has given him valuable insight into the complexities and importance of zoning decisions, planning strategies, and redeveloping needy areas. His professional experience in the banking industry gives him a unique understanding of the economic and business development aspects of proper planning, zoning, and revitalization.

Richard brings more than 35 years of banking experience to his post, which will be a valuable asset in the city's budgeting and planning processes. He will address Surprise's urgent transportation needs, and make an impact in economic development strategies and networking. He is committed to enhancing the communications between citizens and the Council regarding Council agenda items.

He and his wife re-located to Surprise from the Seattle, Washington area. He has six children (all grown) and 11 grandchildren.

Alton was re-elected in 2011 and his current term expires in December 2015.

ROY VILLANUEVA – Roy.Villanueva@surpriseaz.gov



As the representative from District 4 (Mulberry), Roy Villanueva brings a combined 25 years of experience as Surprise Mayor, Vice Mayor, and council member. Most recently, he was elected to Council in 2007 and re-elected in 2011.

During his many years of service, Roy has initiated many important improvements in the area of housing rehabilitation, economic development, utilities, police services, fire services, and federal grants.

While serving as chair of the Community Development Block Grant Committee, Roy was instrumental in targeting these important federal dollars to improve housing, roads, streetlights, sidewalks, baseball fields, sewer systems, and other important neighborhood infrastructure around the city.

He was also instrumental in developing important Surprise economic milestones such as the West Point Towne Center, and bringing major league baseball and Surprise stadium to the community.

He is excited and ready to introduce progressive programs and services to all residents of Surprise. His goals for his current term:

- Work with all council members to respectfully represent our city and the residents of District 4.
- Improve Transportation.
- Continue to improve and promote businesses in the Original Town Site.
- Continue recreation programs for young people.
- Support public services such as the Fire and Police Departments.
- Explore more job opportunities for Surprise residents.

Roy has lived in Surprise for 32 years and has been married to Rachel for 39 years. His three grown children, all Dysart High School graduates, were raised in Surprise. He has one grandson.

Villanueva was re-elected in 2011 and his current term expires in December 2015.

JIM BIUNDO – Jim.Biundo@surpriseaz.gov



City Council member was appointed District 1 Council member on June 14, 2011 to fill a vacancy. He has been a resident of Surprise since 2003.

Jim served in the United States Marine Corps from 1954 to 1957. Following military service, he attended college in Colorado and received Bachelor of Arts and Master of Arts degrees in English, Speech, and Theatre and continued studies in a post-graduate doctoral graduate program.

Jim has had a career in education as a high school teacher, associate professor, and administrator at colleges in Colorado, Iowa, Arizona, and Missouri. During that time, he

also pursued a parallel track in public service. He has served as a Councilmember at-large and has been on boards of directors of chambers of commerce, convention and visitors bureaus, civic/service organizations, and was on the Board of Directors of Brucemore, Inc., a National Trust for Historic Preservation property located in Cedar Rapids, Iowa.

Jim is the author of two books, several published poems, and over thirty published articles. He has made over forty presentations at regional, national, and international conferences. He retired in 2000 from Southeast Missouri State University where he served as Assistant to the President.

Jim and his wife Antoinette have three daughters: Terrilee Day in Del Norte, Colorado; Kimberly Peets in Las Vegas, Nevada; and Tammy Gerstner in Lee's Summit, Missouri. They also have four grandchildren.

Biundo's term expires in December 2013.

MIKE WOODARD – Mike.Woodard@surpriseaz.gov



City Council member Mike Woodard represents District 5 (Palm). District 5 includes the northern half of West Point, Kingswood Parke, The Orchards, Sierra Verde, a portion of the Original Town Site, the Stadium Village complex, and the Civic Center/Recreational campuses.

Mike, a Surprise resident since 1998, is a retired widower and resident of West Point Towne Center. He has been an active citizen in the community since 2001 as co-founder of the group Citizen's for a Better Surprise, a member of the Planning & Zoning Commission, a Sundancer volunteer, an at-large member of the Citizen Bond Committee, and as a senior center volunteer driver. He also volunteers his time and efforts to West Valley Cancer Connections and the H.O.P.E. Team at Cancer Treatment Centers of America.

His involvement in the city combined with over 40 years of accounting and managerial experience in a broad range of industries will be valuable in the city's budgeting and planning processes. He is committed to bringing commuter rail and improving transportation corridors, major factors impacting the city's economic development strategies. Mike believes communication between the citizens and council is of paramount importance and will be a top personal endeavor for him.

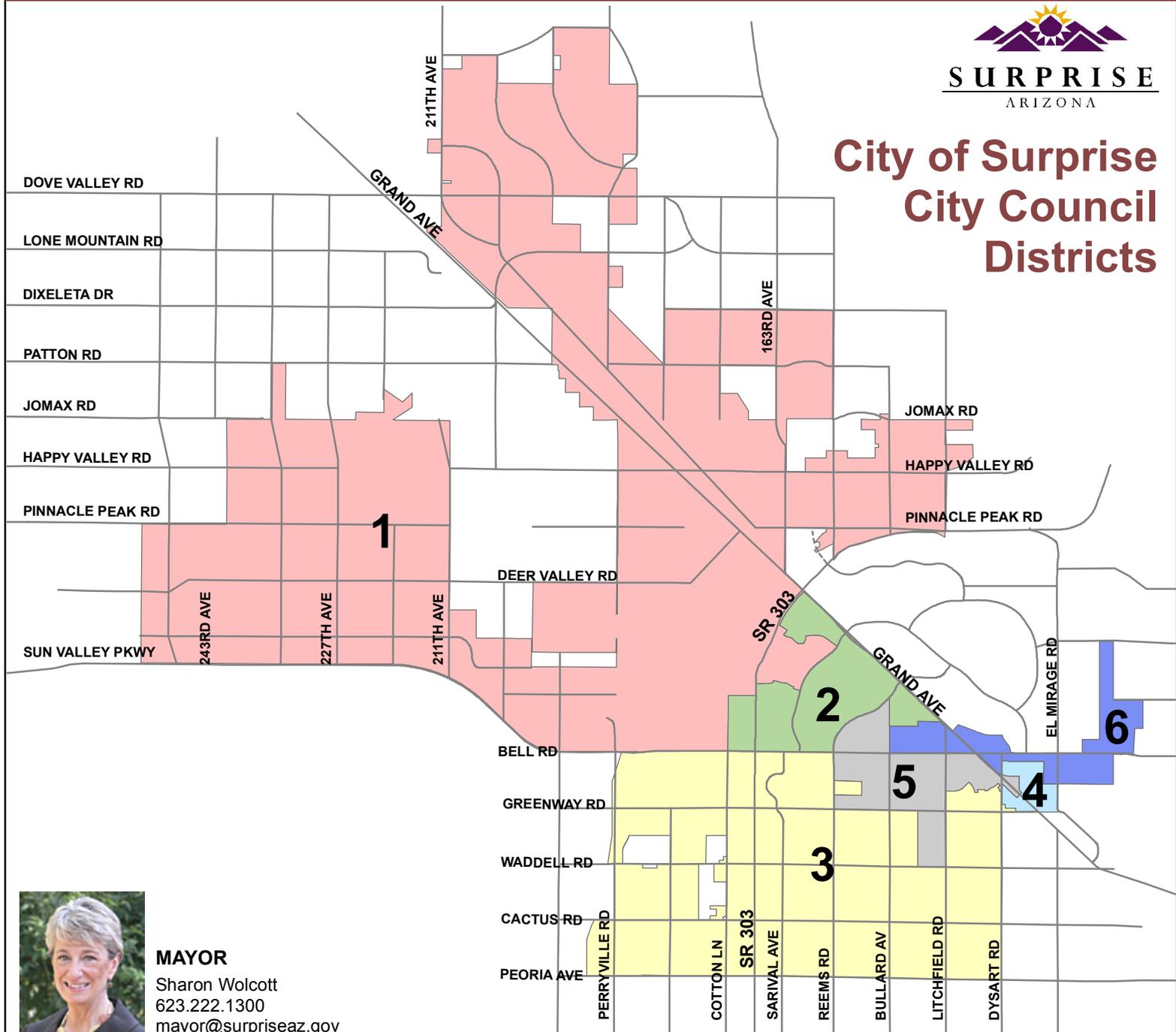
Mike has helped raise four children, numerous foster children, and is grandfather to six and great-grandfather to one great-granddaughter.

Woodard's term expires in December 2013.



SURPRISE
ARIZONA

City of Surprise City Council Districts



MAYOR
Sharon Wolcott
623.222.1300
mayor@surpriseaz.gov



DISTRICT 1
Jim Biundo
623.222.1321
jim.biundo@surpriseaz.gov



DISTRICT 2
Richard Alton
623.222.1322
richard.alton@surpriseaz.gov



DISTRICT 3
John Williams, Vice Mayor
623.222.1323
john.williams@surpriseaz.gov



DISTRICT 4
Roy Villanueva
623.222.1324
roy.villanueva@surpriseaz.gov



DISTRICT 5
Mike Woodard
623.222.1325
mike.woodard@surpriseaz.gov

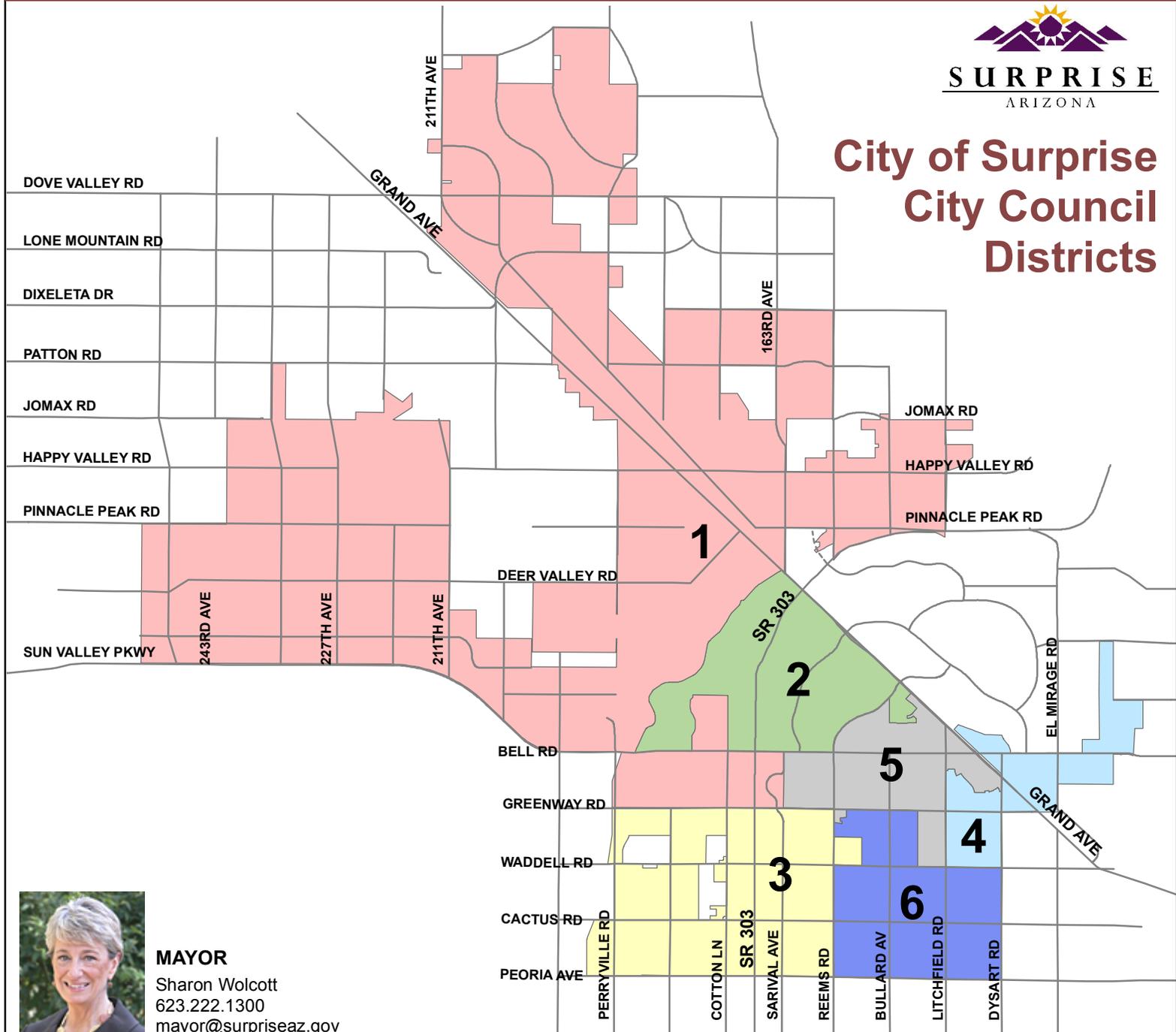


DISTRICT 6
Skip Hall
623.222.1326
skip.hall@surpriseaz.gov



SURPRISE
ARIZONA

City of Surprise City Council Districts



MAYOR
Sharon Wolcott
623.222.1300
mayor@surpriseaz.gov



DISTRICT 1
Jim Biundo
623.222.1321
jim.biundo@surpriseaz.gov



DISTRICT 2
Richard Alton
623.222.1322
richard.alton@surpriseaz.gov



DISTRICT 3
John Williams, Vice Mayor
623.222.1323
john.williams@surpriseaz.gov



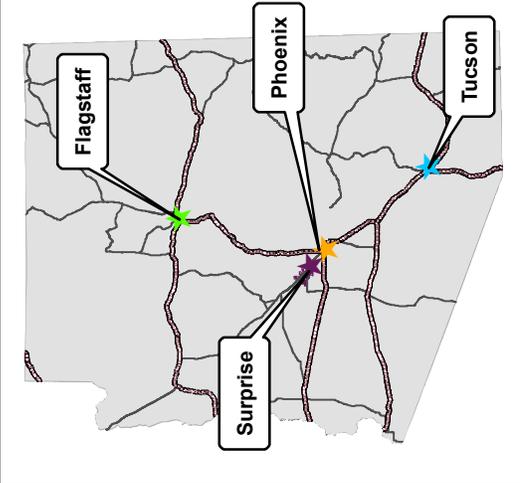
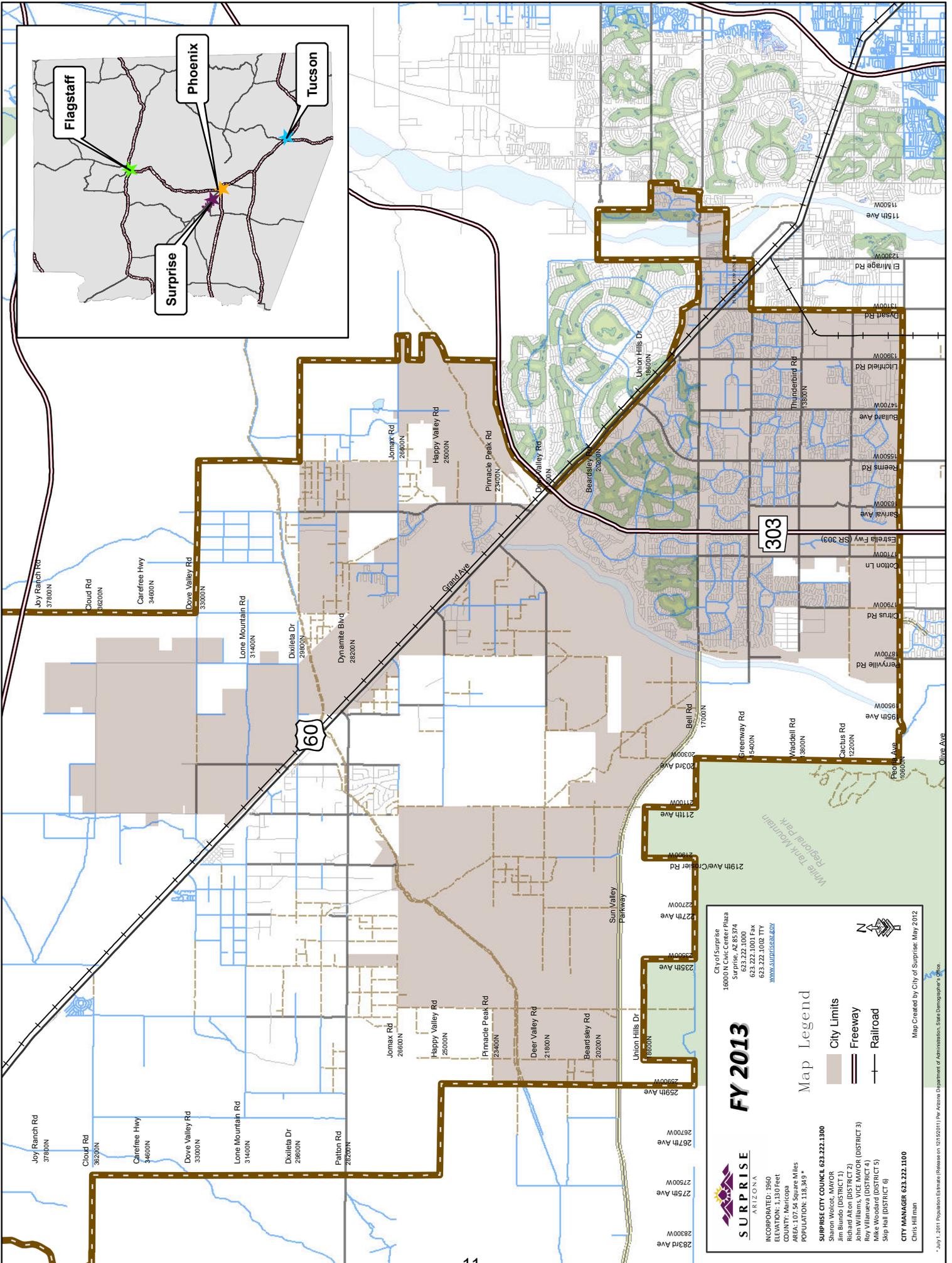
DISTRICT 4
Roy Villanueva
623.222.1324
roy.villanueva@surpriseaz.gov



DISTRICT 5
Mike Woodard
623.222.1325
mike.woodard@surpriseaz.gov



DISTRICT 6
Skip Hall
623.222.1326
skip.hall@surpriseaz.gov



SURPRISE
ARIZONA

FY 2013

City of Surprise
16000 N Civic Center Plaza
Surprise, AZ 85374
623.222.1000
623.222.1001 Fax
623.222.1002 TTY
www.surpriseaz.gov

INCORPORATED: 1960
ELEVATION: 1,130 Feet
COUNTY: Maricopa
AREA: 107.54 Square Miles
POPULATION: 118,349 *

SURPRISE CITY COUNCIL 623.222.1300
Shirley Williams (DISTRICT 1)
Richard Alton (DISTRICT 2)
John Williams, VICE MAYOR (DISTRICT 3)
Roy Villanueva (DISTRICT 4)
Mike Woodard (DISTRICT 5)
Skip Hall (DISTRICT 6)

CITY MANAGER 623.222.1100
Chris Hillman

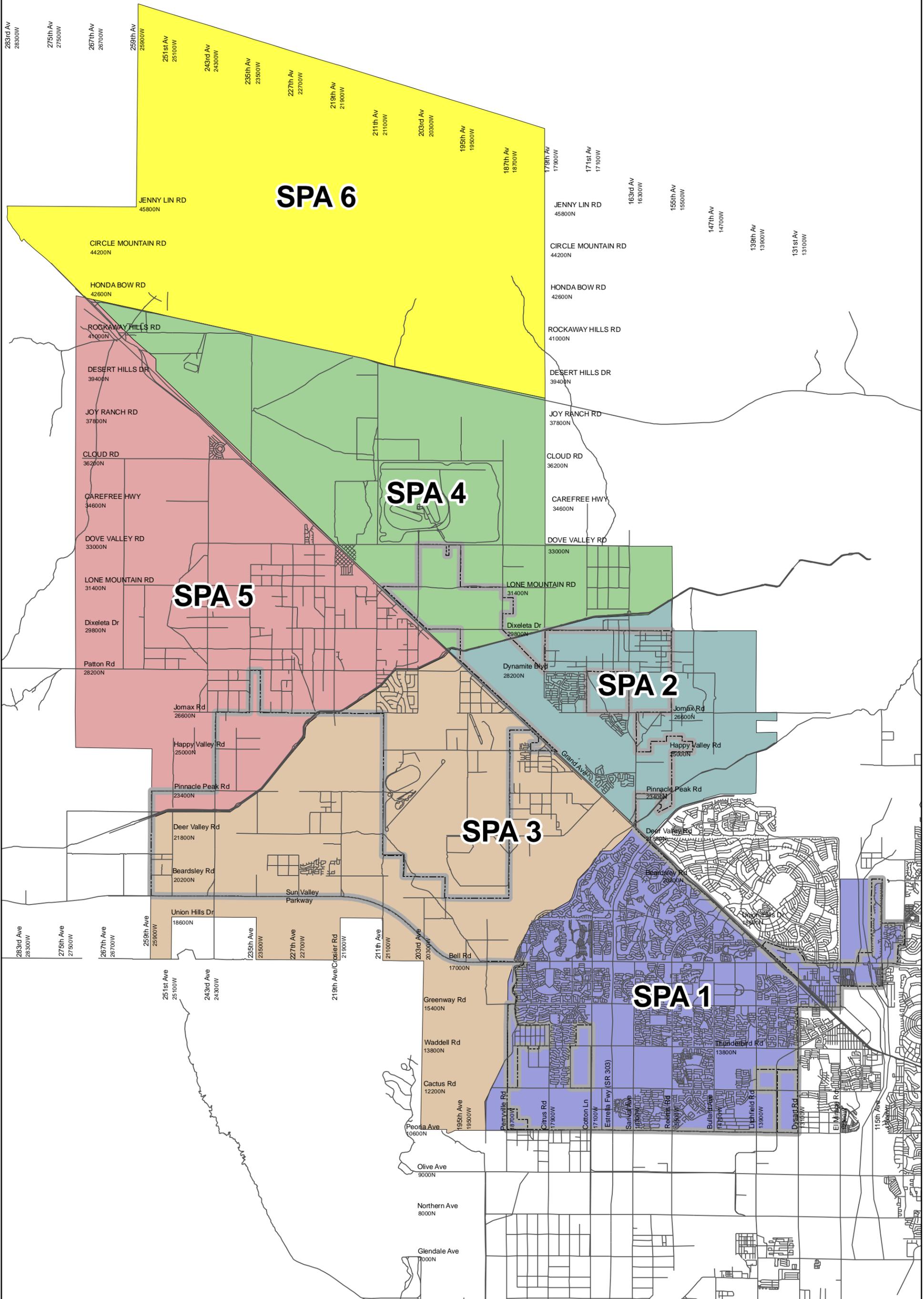
Map Legend

- City Limits
- Freeway
- Railroad

Map Created by City of Surprise, May 2012

* July 1, 2011 Population Estimate (Release on 12/15/2011) Per Arizona Department of Administration, State Demographic Office.

Special Planning Area Map



City Council Strategic Plan

The Strategic Plan establishes five priorities to guide decision making, shape partnerships and involve the residents of Surprise in building our future based on a shared vision.

For each priority, a series of action steps are identified. These steps are the result of broad community input from the City Council, appointed Boards and Commissions and the general public.

The strategic plan provides focus to a shared vision of the community's future and a yardstick to measure progress.

Economic Development

Create a robust business environment that creates employment, wealth, capital investment, and enhanced opportunities for investors and residents.

- Attract specialty medical and/or research clinics
- Partner with Regional Chamber of Commerce to promote jobs
- Continue hands on approach with small business start ups and retention/expansion opportunities
- Promote north Surprise as a manufacturing/distribution location
- Free program to post job opportunities within Surprise
- Assist property owners with development of Surprise Center
- Market APS power substation in South Surprise
- Investigate opportunities to attract theme park
- Implement and market Foreign Trade Zone

Transportation

The City of Surprise will have an efficient, cost effective, multi-modal transportation network that provides commuter choice, ease of movement into, within and out of Surprise.

- Access to/from Surprise – i.e. east/west connections
- Commuter rail corridor with multiple stations and transit oriented development
- Local Transit Service
- Intelligent Transportation Systems
- Transportation system operation and maintenance i.e. pavement management
- Internal circulation – i.e. scalloped streets
- Transportation System Capital Program – i.e. CIP funding

Sustainability

Develop sustainability road map and carbon footprint reduction strategy.

- Enhance recycling program & increase residential recycling
- Reduce total energy usage in city-owned facilities, i.e. City Hall, Stadium
- Enhance neighborhoods through community clean-up and community reinvestment programs
- Implement code changes that protect critical wildlife corridors
- Establish partnerships with local business to potentially “turn trash into treasure”
- Identify the city's carbon footprint and establish goals to reduce and maintain future levels (sustainability plan)
- Continue implementation of city revitalization plan

Tourism

Increase economic activity in Surprise by infusing tourism dollars into the local economy by focusing on entertainment, partnerships, resorts, and the White Tank Mountains.

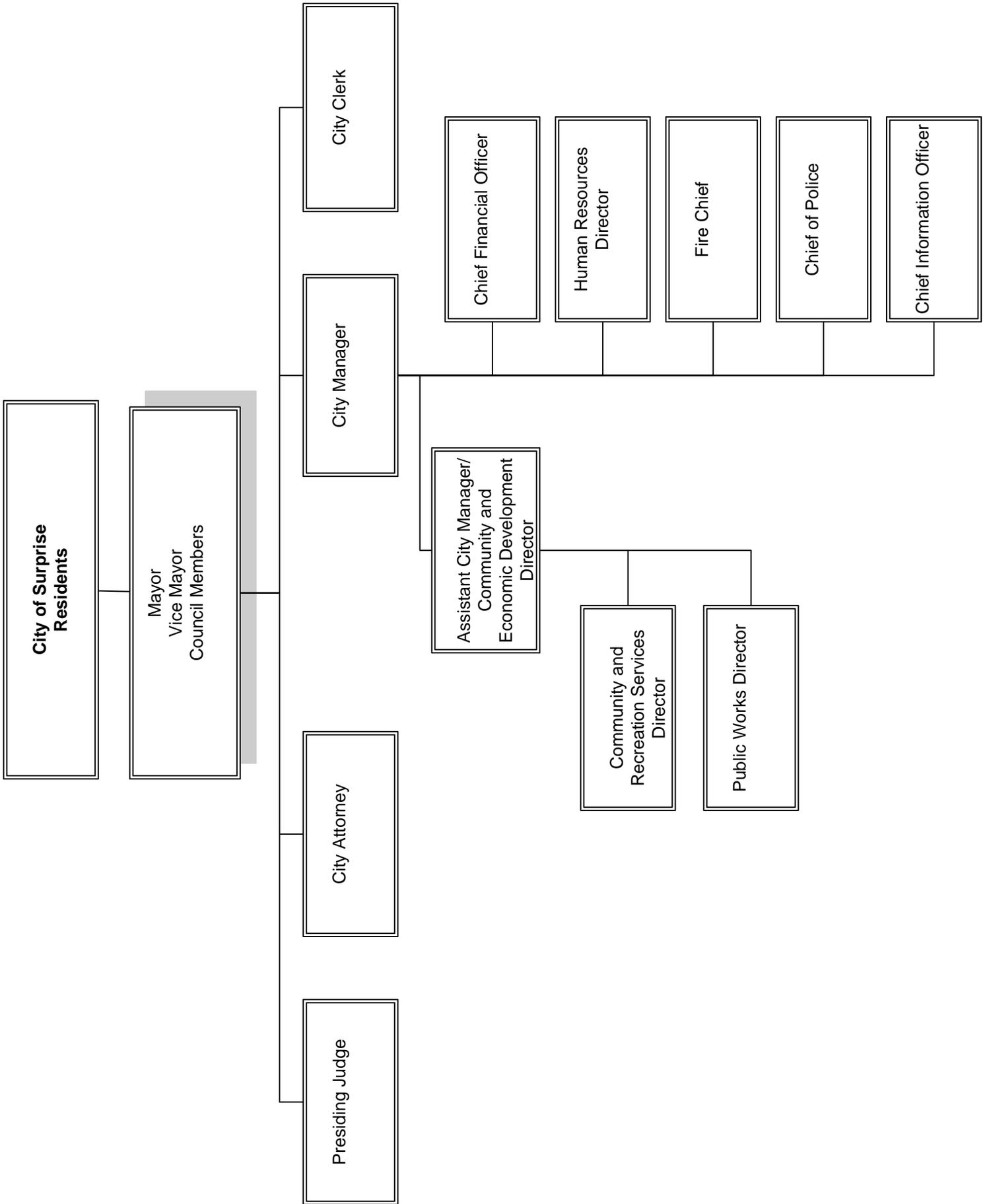
- Develop a Regional Entertainment Corridor Plan
- Discuss partnership with Maricopa County to establish White Tanks desert eco park
- Identify a year-round entertainment attraction to co-locate adjacent to the resort
- Develop an annual festival framework
- Work with Surprise Regional Chamber of Commerce to develop a multi-faceted/interactive visitor center.
- Develop a cost/benefit analysis regarding permanent stadium seating at Tennis Complex
- Develop cost/benefit analysis regarding a new soccer complex

Higher Education

Enhance partnership with all public and private K-12 education providers and higher education opportunities in Surprise that leads to the development of a 4-year university campus with college-life amenities that benefit the entire city.

- Facilitate 4-year college campus development
- Incentivize school programs that focus on sports medicine, training and performance, healthcare disciplines, biosciences, sustainability and technology advancement
- Communication, partnerships, and collaboration with all K-12 education providers







Revenue Summary

Operating Revenues

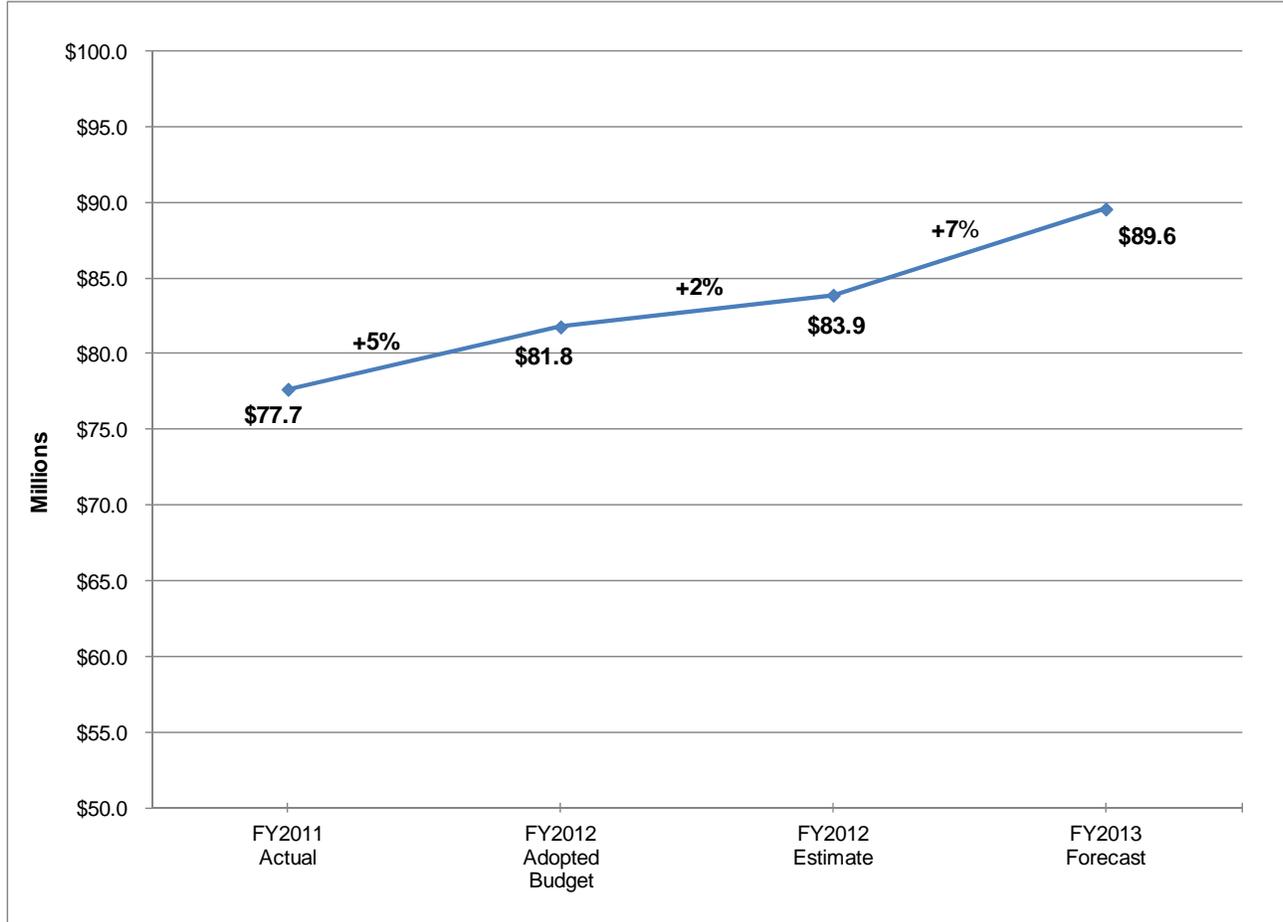
What are Operating Revenues?

Operating revenues are those used to provide core government services (e.g. police, fire, street maintenance, library, parks, etc.) and reflect the activities in the following funds:

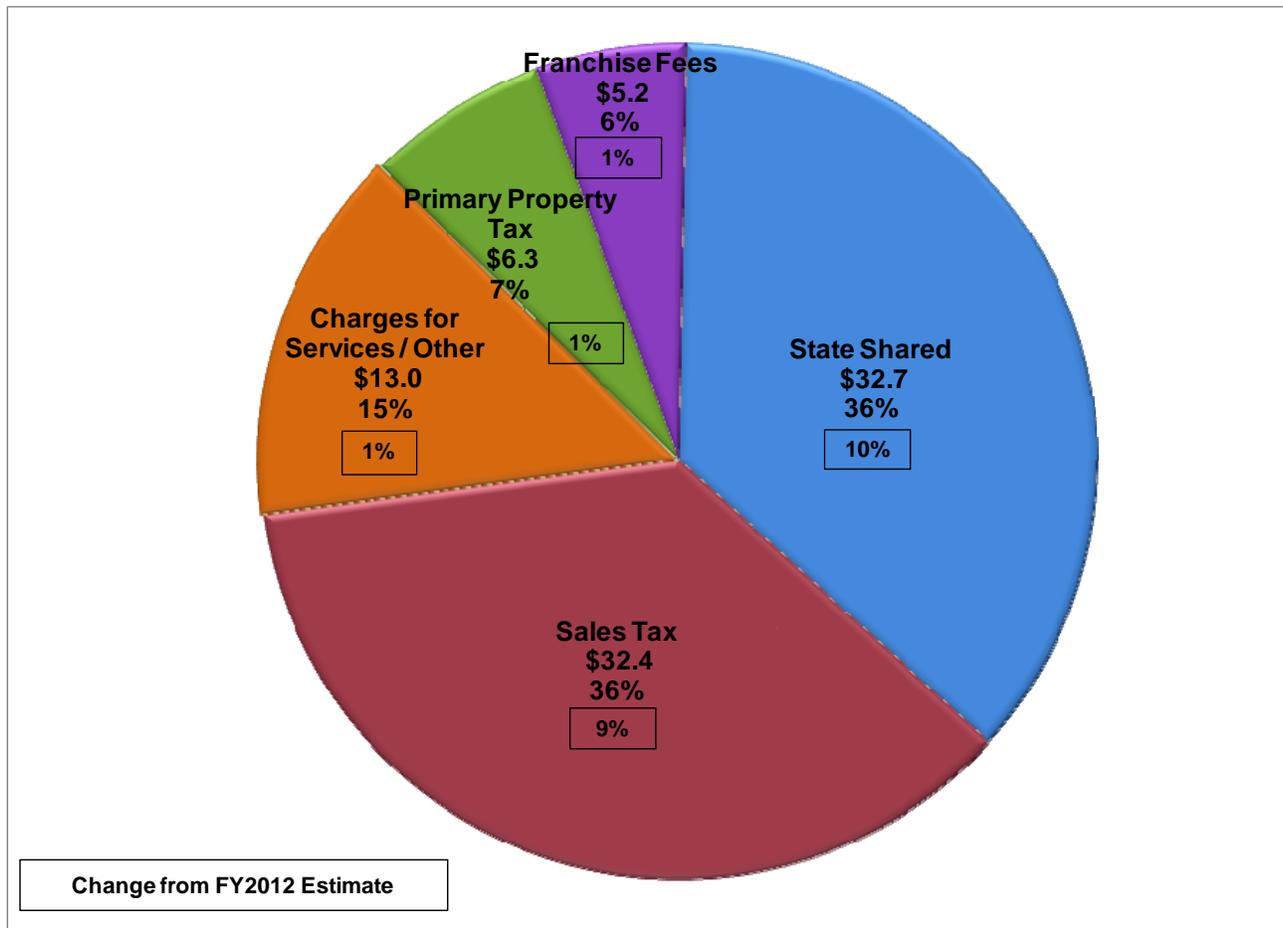
- General Fund: The general fund is the primary operating fund of the city and is used to account for all financial resources not accounted for in the other funds.
- Highway User Revenue Fund (HURF): This fund is used for tracking non-transit transportation related activities. This is the only fund, outside of the general fund, which is required by Arizona state law.

Key Assumptions

A number of assumptions influence the revenue forecast including the character of the economy and the effect of the state budget on the city. The city continues to face a “New Normal” where the economy is different from the recent past. A slow economic recovery from the recent recession is anticipated with a full recovery likely in 2015, eight years from the beginning of the recession.



Additionally, the degree of forecast accuracy varies by revenue source. Some revenue sources, such as state shared income tax, which is based on collections from two years prior, are known to the city in advance and the forecast is completely accurate. Other sources, such as construction sales tax, are much more sensitive to market forces and are more difficult to forecast.



Overview

The operating revenue forecast for FY2013 is \$89.6 million, an increase of \$5.7 million or 7% over the FY2012 estimate, mainly the result of increased state shared revenues due to increased population and improving sales taxes. Operating revenues may be categorized into five major groups:

1. Sales Tax
2. State Shared Revenue
3. Charges for Services/Other
4. Property Tax
5. Franchise Fees

State Shared Revenue

The state shared revenue forecast is \$32.7 million, an increase of 10% over the FY2012 estimate. State shared revenue sources include income tax, state sales tax, highway user revenue funds (HURF), vehicle license taxes (VLT), and local transportation assistance II funds (LTAF II). The changes over the prior year are attributable to the 2010 Census, which reported a population increase of 33% from the 2005 Census, and an improving economy.

The largest state shared revenue source, income taxes, is distributed to the city of Surprise based on census population. The amount is certain because there is a two-year lag in receipts in which FY2013 revenue results from FY2011 activity. Income tax collections of \$12.0 million increase by 21% from the prior year amount of \$9.9 million.

The state sales taxes reflect the city's portion of statewide collections based on population. State sales taxes are economy driven and are expected to increase 2% to \$9.8 million.

The third source, HURF, is collected from gas taxes that are also distributed based on population. These revenues are restricted for transportation purposes and increase by 12% to \$6.6 million.

Like HURF, the vehicle license tax distribution is population based. Vehicle license taxes are imposed annually in lieu of a personal property tax on automobiles and are anticipated to decrease by 2% to \$3.9 million.

The LTAF II distribution is from state lottery proceeds and is population based. These funds are restricted to transit related uses.

Sales Tax

This category represents the local sales taxes collected for the city of Surprise including construction sales tax. A sales tax projection team comprised of the Chief Financial Officer (CFO), the Deputy CFO and staff prepares and monitors the local sales tax forecast. Forecasts are done individually within each of 11 different categories (industries) using industry specific information (e.g. big box retail, construction, etc).

The FY2013 forecast of \$32.4 million is an increase of 9% over the FY2012 estimate. A number of the sales tax categories are driving the increase including major and auto retailers with new accounts, communications/utilities with increased cell phone activity, the creation of a use tax, and the rebounding of transient lodging, restaurants/bars, and arts/entertainment. The construction sales tax is believed to have reached the bottom and is expected to be flat in FY2013.

Charges for Services/Other

All fees for services charged by city departments are recorded in this category. The four major components include the indirect cost assessment, community and recreation services/campus operations revenue, court revenue, and building/engineering fees. This category increases by 1% from the prior year estimate to \$13.0 million.

The largest component is the community and recreation services/campus operations fee revenue at \$3.8 million. This represents the revenue collected from fees charged to participate in the various recreation programs offered by the city. Also included are the rental fees for the stadium and parks and event sponsorships.

The second largest source of charges for services is the indirect cost assessment charged to the enterprise funds. Costs are incurred in the general fund on behalf of the enterprise funds and the indirect cost assessment is the mechanism through which the enterprise funds repay these costs to the general fund. This is done to ensure that the general fund revenues are not subsidizing the enterprise funds of water, wastewater, and sanitation. The indirect cost assessment is budgeted for \$3.7 million and is unchanged from the prior year.

The next notable category is the court revenue. All fees charged by the court in the city of Surprise recorded in this category and these fees decrease by 1% for FY2013 to \$1.3 million.

The building/engineering fees recorded in this category are decreasing due to the current economy. This is the combination of community development fees and public works fees. This source remains strong. These sources are based on building activity including single-family residential permits and commercial, office, institutional, and industrial square feet.

Property Taxes

The property tax category captures the taxes levied on properties in the city of Surprise and is set at \$6.3 million for FY2013. State law allows the city to increase property tax revenues annually by 2% over the prior year's maximum allowable amount. The tax revenue is computed by multiplying the tax levy rate by the assessed value. The City Manager's recommended budget does not include the 2% increase over the prior year's allowable amount for current taxpayers. The current year property tax revenues do include allowable increases for new construction.

Franchise Fees

The last major category of operating revenues is franchise fees. This revenue source is related to the gross sales from franchised utility companies within the city of Surprise. This includes Arizona Public Service, Cox Communications, Southwest Gas, and American Water. Also included are in lieu franchise fees paid by city operated utilities (water, wastewater, and sanitation).

Forecast of Major Operating Revenue Accounts

The following schedule presents a summary of the major revenue accounts with historical and forecasted revenues.

CITY OF SURPRISE OPERATING REVENUE FORECAST

Major Revenue Accounts	FY2010 Actual	FY2011 Actual	FY2012 Adopted Budget	FY2012 Estimate	Estimate to Prior Year %	FY2013 Forecast	Forecast to PY Estimate %
Operating Funds							
Local Sales Tax							
Local Sales Tax	27,202,308	27,462,017	28,937,500	29,727,500	8%	32,295,000	9%
Local Sales Tax-Bed Tax	84,251	100,398	152,800	101,500	1%	101,500	0%
Subtotal Local Sales Tax	27,286,559	27,562,415	29,090,300	29,829,000	8%	32,396,500	9%
State Shared Revenue							
State Shared Income Tax	11,395,938	8,591,077	9,918,900	9,918,900	15%	12,003,000	21%
State Shared Sales Tax	6,464,521	7,158,275	8,890,900	9,588,100	34%	9,826,800	2%
HURF Tax	4,984,457	5,275,645	5,917,000	5,917,000	12%	6,613,600	12%
Vehicle License Tax	2,960,716	2,930,709	3,963,000	3,963,000	35%	3,895,900	-2%
LTAFF II	262,631	87,905	0	330,000	275%	330,000	0%
Subtotal State Shared Revenue	26,068,263	24,043,611	28,689,800	29,717,000	24%	32,669,300	10%
Charges for Services / Other							
Indirect Cost Assessment	2,746,700	3,660,700	3,660,700	3,660,700	0%	3,660,700	0%
Parks & Rec. Program Fees	3,892,092	4,389,606	3,937,300	4,077,000	-7%	3,817,500	-6%
Court Revenue	1,759,817	1,266,929	1,405,900	1,275,200	1%	1,290,400	1%
Fire Revenue	824,702	684,647	726,000	775,000	13%	838,600	8%
Police Revenue	560,104	638,061	617,600	655,200	3%	679,600	4%
Community Development Fees	873,132	1,367,433	769,700	944,700	-31%	944,700	0%
All Other Operating Revenue	496,971	1,036,957	179,700	555,600	-46%	750,000	35%
In Lieu Property Tax	0	0	395,100	422,400	0%	479,900	14%
Interest Income	214,601	143,620	165,700	27,600	-81%	0	-100%
Public Works Fees	222,009	347,309	184,900	227,000	-35%	227,000	0%
Facilities Revenue	212,339	383,334	371,600	295,500	-23%	303,200	3%
Transit Fees	22,672	26,073	27,600	27,600	6%	28,300	3%
Grant Revenue	716,575	23,934	0	0	-100%	0	0%
Subtotal Charges for Services / Other	12,541,715	13,968,603	12,441,800	12,943,500	-7%	13,019,900	1%
Property Tax							
Primary Property Tax	6,749,926	7,023,619	6,243,500	6,243,500	-11%	6,290,000	1%
Subtotal Property Tax	6,749,926	7,023,619	6,243,500	6,243,500	-11%	6,290,000	1%
Franchise Fees							
APS Franchise Fee	2,071,407	2,108,514	2,201,700	2,167,200	3%	2,179,800	1%
Cable Franchise Fee	1,022,863	1,071,176	1,078,900	1,078,900	1%	1,085,200	1%
Business Licenses	575,825	625,705	693,500	635,500	2%	657,000	3%
Southwest Gas Franchise Fee	326,264	308,232	381,000	323,500	5%	325,400	1%
Water Franchise Fee	313,538	334,987	370,800	355,500	6%	357,600	1%
CoS Wastewater Franchise Fee	291,643	314,216	226,600	306,100	-3%	309,800	1%
CoS Water Franchise Fee	205,425	228,525	293,900	209,400	-8%	213,600	2%
Sanitation Hauler's License	32,650	42,050	43,600	43,600	4%	43,600	0%
CoS Sanitation Hauler's License	19,250	25,000	25,000	25,000	0%	25,000	0%
Subtotal Franchise Fees	4,858,863	5,058,405	5,315,000	5,144,700	2%	5,197,000	1%
Subtotal - Operating Revenue	77,505,300	77,656,700	81,780,400	83,877,700	8%	89,572,700	7%

Local Sales Tax (excluding Bed Tax)

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
29,727,500	32,295,000	2,567,500	9%

Description

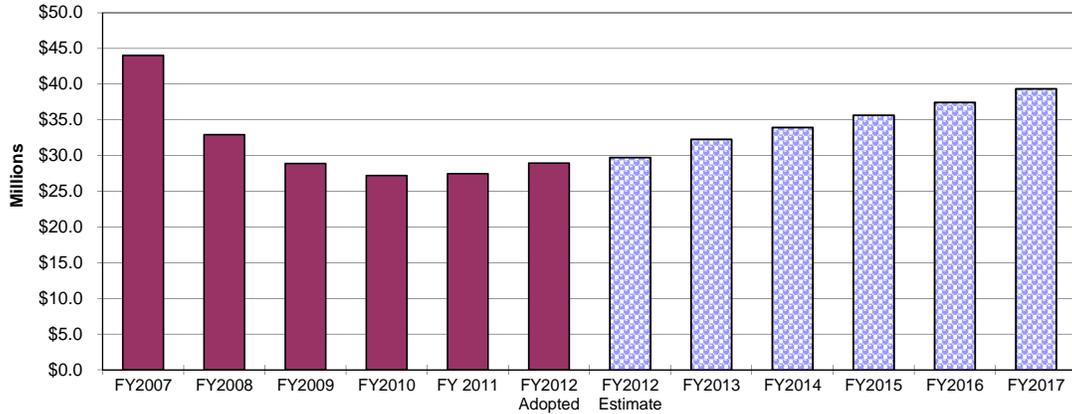
The local sales tax (non-construction sales tax) is the recurring sales tax revenue that is collected by the city on an annual basis through the course of doing business. The construction sales taxes have been separated out and addressed under local sales tax (construction sales tax). These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	44,025,848	32,915,787	28,882,995	27,202,308	27,462,017	28,937,500

Forecast Assumptions

A sales tax projection team comprised of the Chief Financial Officer, the sales tax audit division, and members of the budget staff was created to forecast and monitor the local sales tax. Forecasts are done individually within each of 12 different categories (industries) using industry specific information (e.g. big box retail, restaurant and bar, etc). Sales taxes have declined from FY2007 through FY2010. However, this trend appears to have stopped with revenues increasing in FY2011 and projected increases through FY2017 as the economy improves.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	29,727,500	32,295,000	33,929,500	35,646,800	37,450,900	39,345,200



Local Sales Tax (Bed Tax)

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
101,500	101,500	0	0%

Description

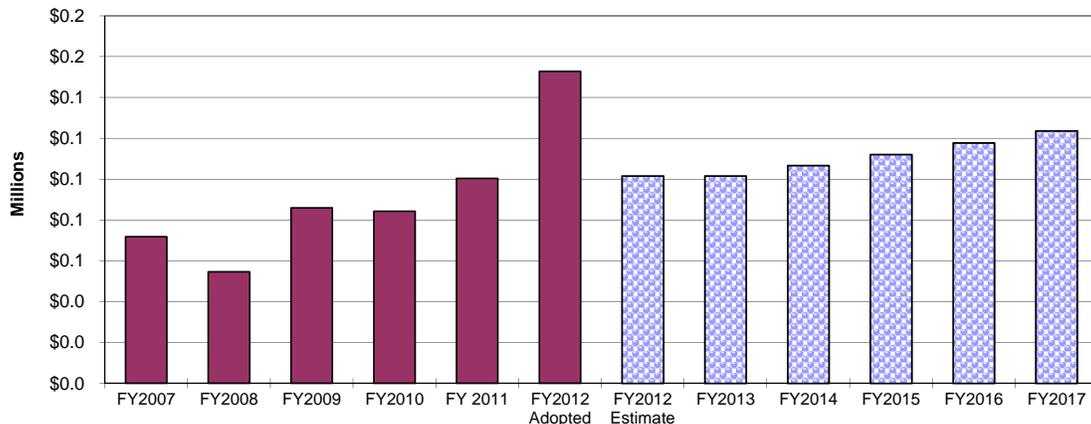
The local sales tax (non-construction sales tax) is the recurring sales tax revenue that is collected by the city on an annual basis through the course of doing business. The construction sales taxes have been separated out and addressed under local sales tax (construction sales tax). These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	71,821	54,568	85,892	84,251	100,398	152,800

Forecast Assumptions

A sales tax projection team comprised of the Chief Financial Officer, the sales tax audit division, and members of the budget staff was created to forecast and monitor the local sales tax. Forecasts are done individually within each of 11 different categories (industries) using industry specific information (e.g. big box retail, restaurant and bar, etc).

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	101,500	101,500	106,600	112,000	117,700	123,600



State Shared Income Tax

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
9,918,900	12,003,000	2,084,100	21%

Description

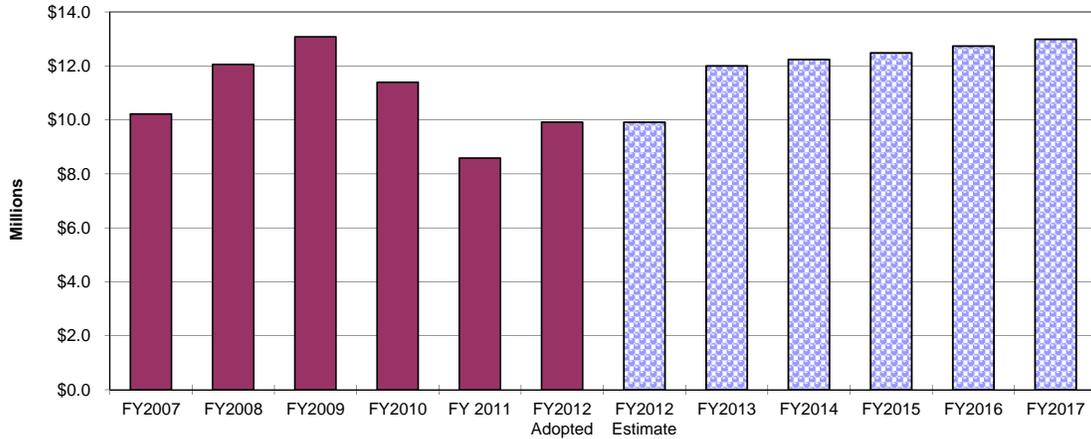
State shared revenues are distributed to cities and towns based generally on the population at the last census or special census. Included in this category is the State Shared Income Tax. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	10,221,108	12,055,475	13,080,276	11,395,938	8,591,077	9,918,900

Forecast Assumptions

The FY2012 and FY2013 forecasts are based on data from the League of Arizona Cities and Towns detailing actual income tax collection from FY2010 and FY2011 respectively. State shared income tax is distributed based on population. The 2010 census completed in FY2007, accounts for the increase in the city's share of state revenues. The 2010 census resulted in increased revenues beginning in FY2012 as the city share of total population increased.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	9,918,900	12,003,000	12,243,100	12,488,000	12,737,700	12,992,500



State Shared Sales Tax

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
9,588,100	9,826,800	238,700	2%

Description

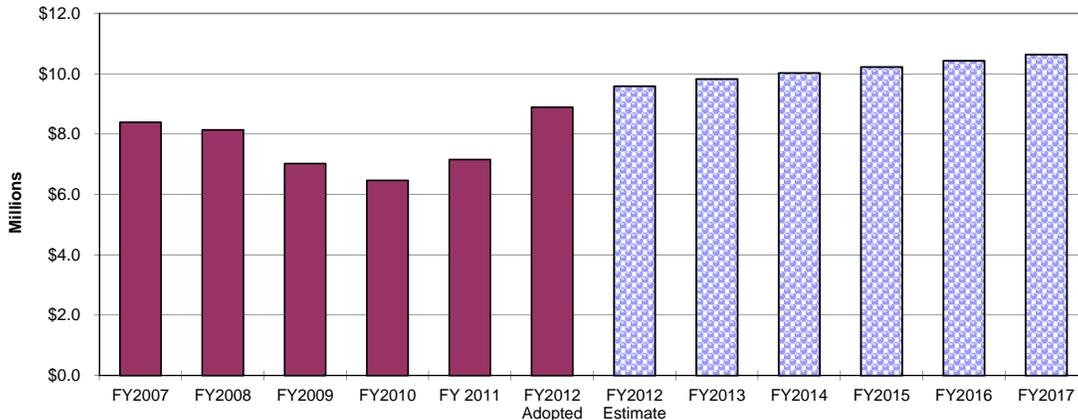
State shared revenues are distributed to cities and towns based generally on the population at the last census or special census. Included in this category is the State Shared Sales Tax. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	8,390,104	8,141,197	7,022,643	6,464,521	7,158,275	8,890,900

Forecast Assumptions

The FY2010 and FY2011 forecasts are based on year-over-year percent increase data from the League of Arizona Cities and Towns. The forecast for future years is based on population and revenue per capita. State shared sales tax is distributed based on population. The mid-decade census, completed in FY2007, accounts for the increase in the city's share of state sales tax. The 2010 census resulted in increased revenues beginning in FY2012 as the city share of total population increased.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	9,588,100	9,826,800	10,023,300	10,223,800	10,428,300	10,636,800



Highway Users Revenue Fund (HURF)

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
5,917,000	6,613,600	696,600	12%

Description

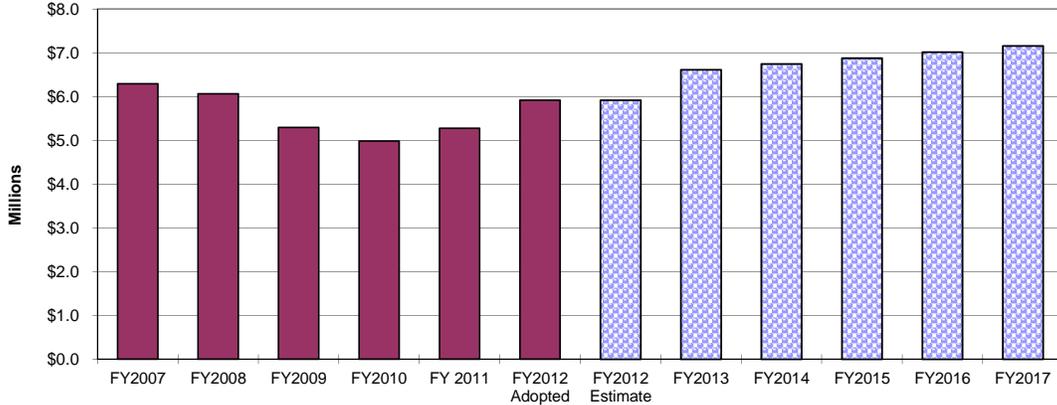
State shared revenues are distributed to cities and towns based generally on the population at the last census or special census. Included in this category is the Highway Users Revenue Fund (HURF). This revenue source consists of state taxes collected on gasoline, vehicle licenses, and a number of other additional transportation related fees. These funds must be used for street and highway purposes. These revenues are recorded in the city's HURF.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	6,293,129	6,064,115	5,295,936	4,984,457	5,275,645	5,917,000

Forecast Assumptions

The FY2012 and FY2013 forecasts are based on year-over-year percent increase data from the League of Arizona Cities and Towns. The forecast for future years is based on population and revenue per capita. HURF revenue is distributed based on population. The 2010 census resulted in increased revenues beginning in FY2012 as the city share of total population increased.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	5,917,000	6,613,600	6,745,900	6,880,800	7,018,400	7,158,800



Vehicle License Tax

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
3,963,000	3,895,900	(67,100)	-2%

Description

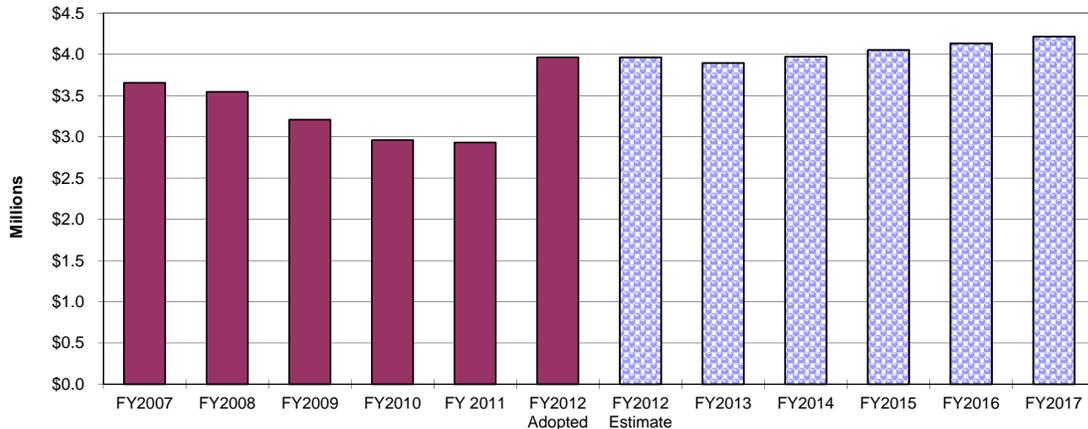
In lieu of a personal property tax on automobiles, the state imposes an annual vehicle license tax (VLT). These are state shared revenues and are distributed to cities and towns based generally on the population at the last census or special census. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	3,655,491	3,545,692	3,207,654	2,960,716	2,930,709	3,963,000

Forecast Assumptions

The FY2012 and FY2013 forecasts are based on year-over-year percent increase data from the League of Arizona Cities and Towns. The forecast for future years is based on population and revenue per capita. Vehicle license taxes are distributed based on population. The 2010 census resulted in increased revenues beginning in FY2012 as the city share of total population increased.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	3,963,000	3,895,900	3,973,800	4,053,300	4,134,400	4,217,000



Local Transportation Assistance Fund (LTAF)

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
330,000	330,000	0	0%

Description

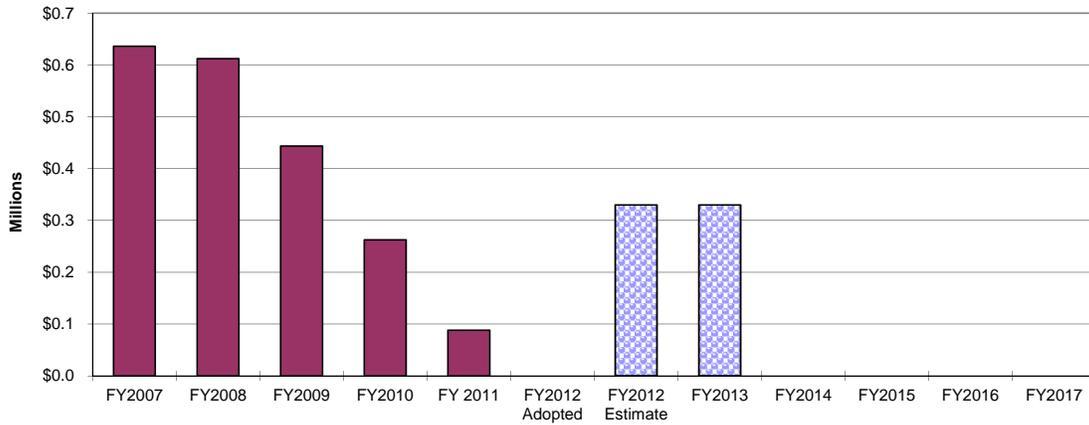
The source of this funding is the Arizona State Lottery and is received from disbursements from the local transportation assistance fund (LTAF). These revenues are recorded in the transit fund, which was established to track all revenues and expenditures associated with providing transit services within the city of Surprise.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	636,007	612,270	443,564	262,631	87,905	0

Forecast Assumptions

In February 2010, the distribution of these funds to the cities was discontinued by the state legislature, reducing this source to zero in FY2011. The distribution of these funds has been confirmed for FY2012 and FY2013 however, it is uncertain if they will be received after FY 2013.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	330,000	330,000	0	0	0	0



Indirect Cost Assessment

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
3,660,700	3,660,700	0	0%

Description

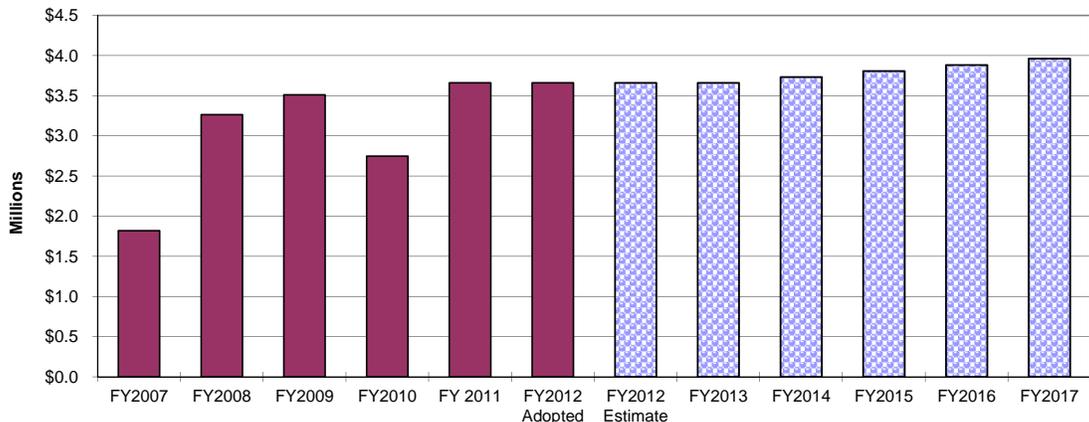
Indirect expenses incurred by the general fund on behalf of the enterprise funds (water, waste water, and sanitation) are recovered through the indirect cost assessment and are recorded as a revenue in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	1,818,600	3,264,900	3,511,100	2,746,700	3,660,700	3,660,700

Forecast Assumptions

Indirect cost assessments are calculated through the annual update to the Full Cost Central Services Cost Allocation Plan and are based on the last completed fiscal year. A greater portion of the general fund costs were allocated to the general fund during the FY2010 update than in the prior years, leading to the decrease in revenue from the enterprise funds. The study used for the FY2011 and FY2012 indirect allocation, featured an improved allocation basis that more accurately reflected the amount of general fund support of the enterprise funds. FY2013 was budgeted at the FY2012 amount pending completion of an updated cost allocation plan.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	3,660,700	3,660,700	3,734,000	3,808,700	3,885,000	3,962,700



Parks and Recreation Program Fees

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
4,077,000	3,817,500	(259,500)	-6%

Description

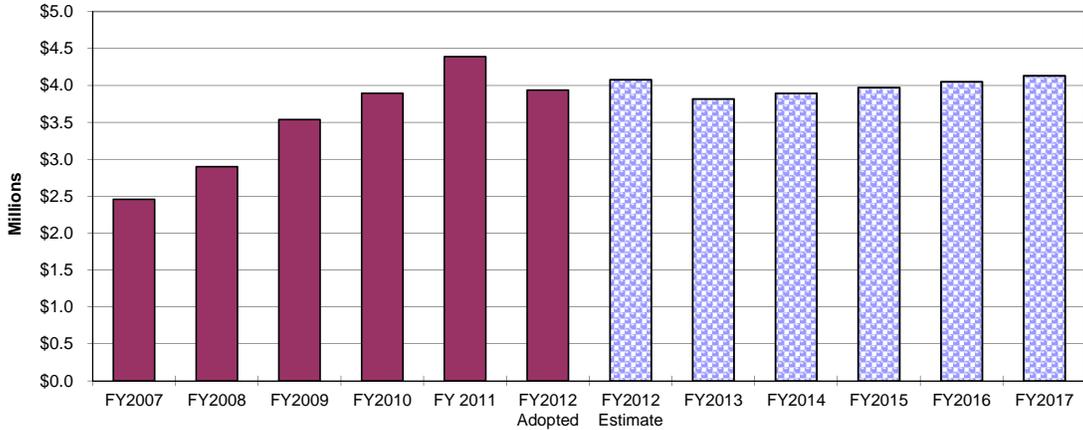
This source reflects revenue collected from fees charged by the Community and Recreation Services Department to participate in the various recreational programs offered by the city. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	2,456,697	2,898,803	3,538,989	3,892,092	4,389,606	3,937,300

Forecast Assumptions

Forecasts are based on the Community and Recreation Services Department estimates of revenue per participant for recreation programs, aquatics programs, and special events. Special events and recreation participants reflect only revenue generating programs and events. Revenues increased from FY2008 to FY2009 with the addition of the revenue generating Cancer Treatment Centers of America Tennis Tournament.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	4,077,000	3,817,500	3,893,900	3,971,700	4,051,200	4,132,200



Court Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
1,275,200	1,290,400	15,200	1%

Description

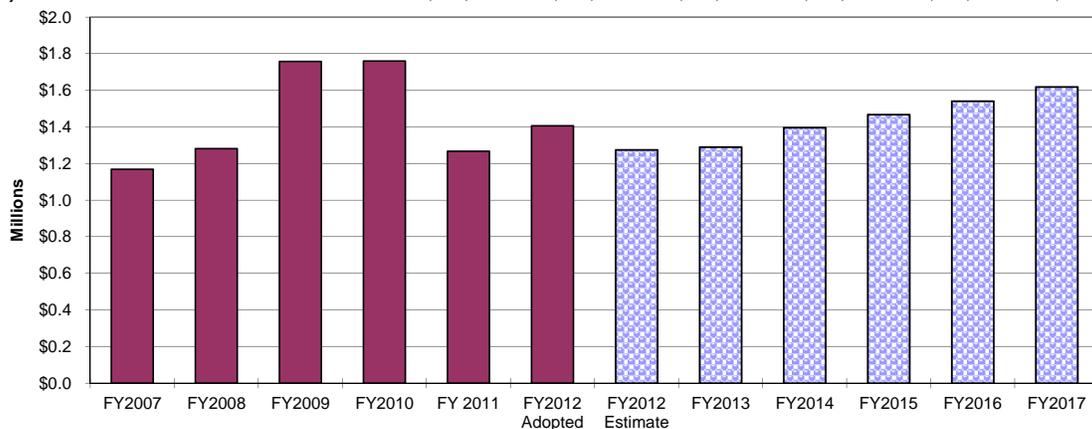
This revenue is generated by all court imposed fines collected by the City Court. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	1,168,244	1,281,739	1,757,682	1,759,817	1,266,929	1,405,900

Forecast Assumptions

The forecast is based on revenue per court case where the number of court cases is relative to population growth. Population is expected to increase by approximately a half percent in FY2012 and FY2013. For FY2014 and after the population increase has been estimated at 3%.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	1,275,200	1,290,400	1,396,400	1,467,000	1,541,300	1,619,200



Fire Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
775,000	838,600	63,600	8%

Description

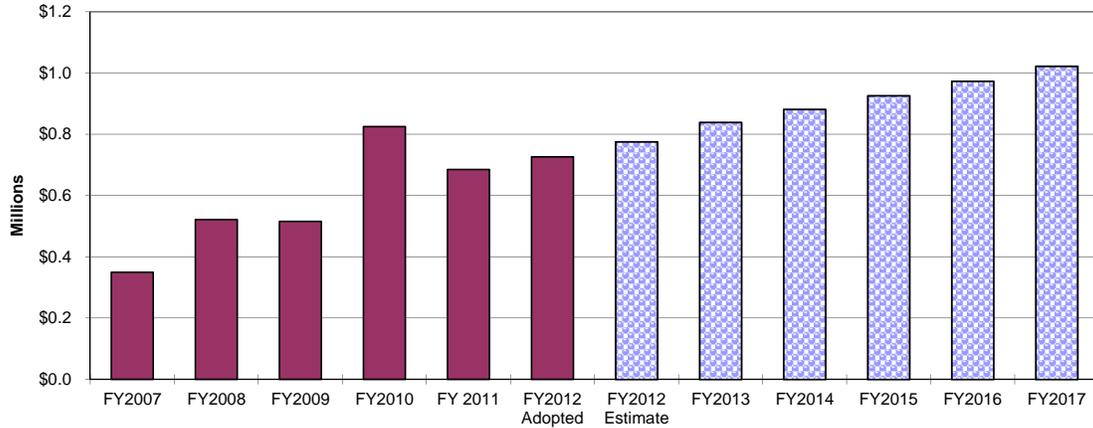
This revenue source reflects revenue related to Fire Department activities. Sources include fire insurance premium tax, wild land fire intergovernmental revenue, and Helicopter Air-Medical and Logistics Operations (HALO) intergovernmental revenue. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	349,362	521,466	515,291	824,702	684,647	726,000

Forecast Assumptions

The fire revenue forecast is based on projections of individual revenue sources based on year-to-date trends and known contracts. The revenue increases in FY2010 include the fire insurance premium tax which was previously netted against retirement expenditures. The FY2011 revenues decreased as a result of lower than expected advanced life support paramedic and fire suppression revenues.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	775,000	838,600	881,000	925,600	972,500	1,021,700



Police Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
655,200	679,600	24,400	4%

Description

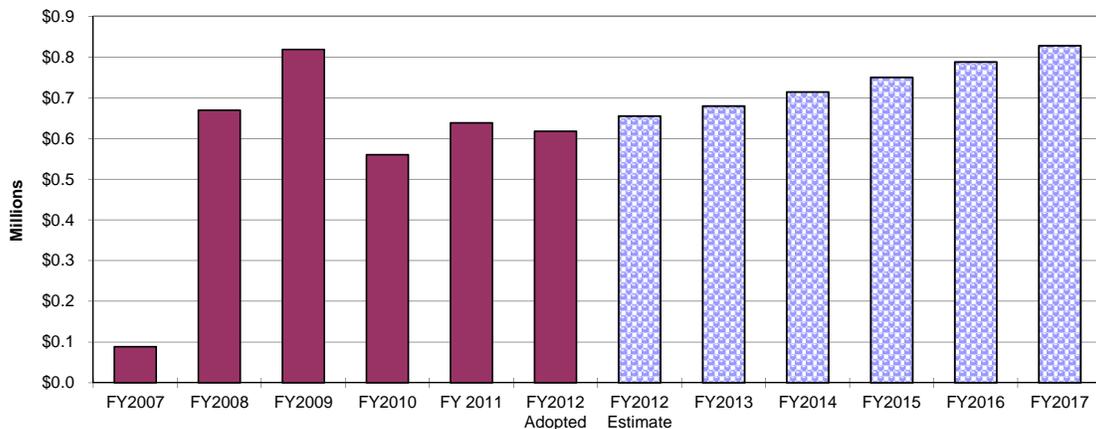
This revenue source reflects the revenue collected by the Police Department, including off-duty fees, vehicle impound fees, finger printing, reimbursement for intergovernmental assignments, and El Mirage dispatch fees. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	88,240	669,051	818,244	560,104	638,061	617,600

Forecast Assumptions

The police revenue forecast is based on projections of individual revenue sources based on year-to-date trends and known contracts. In FY2008, the city of Surprise entered in to an intergovernmental agreement with the city of El Mirage and agreed to provide emergency dispatch to the city for a fee. The fee revenue is recorded in this category.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	655,200	679,600	714,000	750,100	788,100	828,000



Community Development Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
944,700	944,700	0	0%

Description

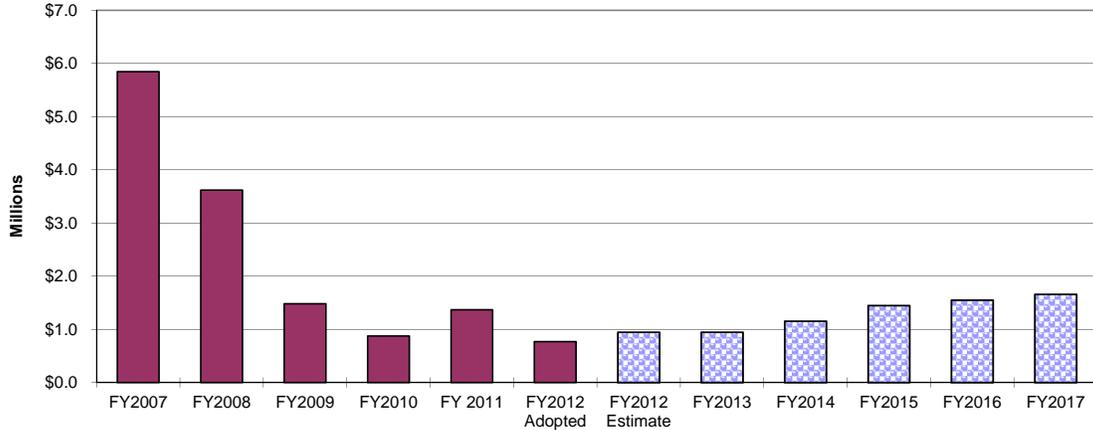
This source reflects fees collected by the city or Surprise including building inspection fees, permit fees, plan review fees, and fire fees related to new construction activities. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	5,847,122	3,617,438	1,481,772	873,132	1,367,433	769,700

Forecast Assumptions

The revenue forecast is based on estimates from the Community and Economic Development Department of the number of single family residential permits issued and the square feet of non-single family residential permits issued. Non-single family residential permits include multi-family, office/institution, and commercial/customer service. Revenue is forecast by revenue per square foot based on year-to-date trends. This source has been decreasing due to reduced construction activity from the recession.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	944,700	944,700	1,152,200	1,446,800	1,551,100	1,658,900



All Other Operating Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
555,600	750,000	194,400	35%

Description

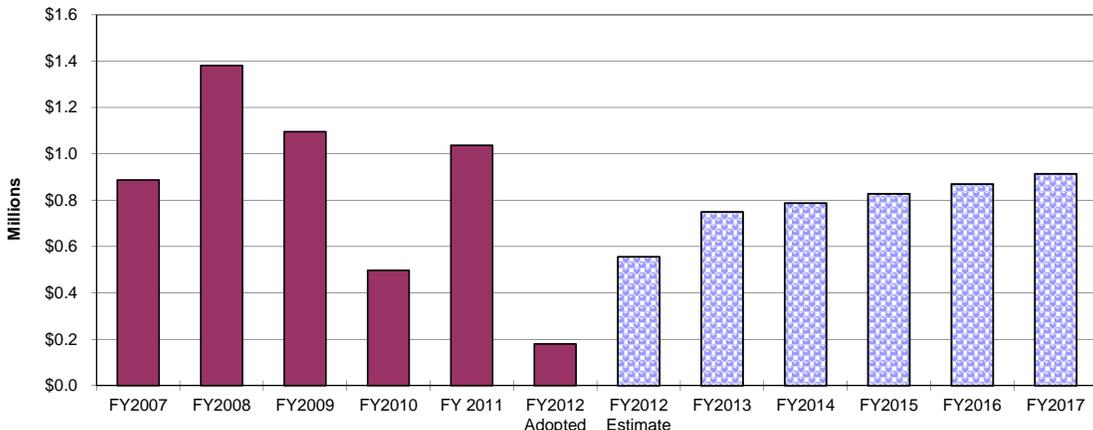
This source includes all other operating revenue collected by the city of Surprise for various programs and services provided on a day to day basis. These revenues are recorded in the general fund and the highway users revenue fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	887,109	1,381,074	1,095,839	496,971	1,036,957	179,700

Forecast Assumptions

This forecast is based on estimates of individual revenue sources within this category based on year-to-date trends and known contracts. Forecasts in the out-years are based on population and revenue per capita where population is expected to increase by approximately a half percent in FY2012, FY2013, and 3% per year thereafter. A number of revenue sources that had been recorded in this category in past fiscal years have been eliminated or moved to other categories.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	555,600	750,000	788,000	827,800	869,700	913,700



In Lieu Property Tax

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
422,400	479,900	57,500	14%

Description

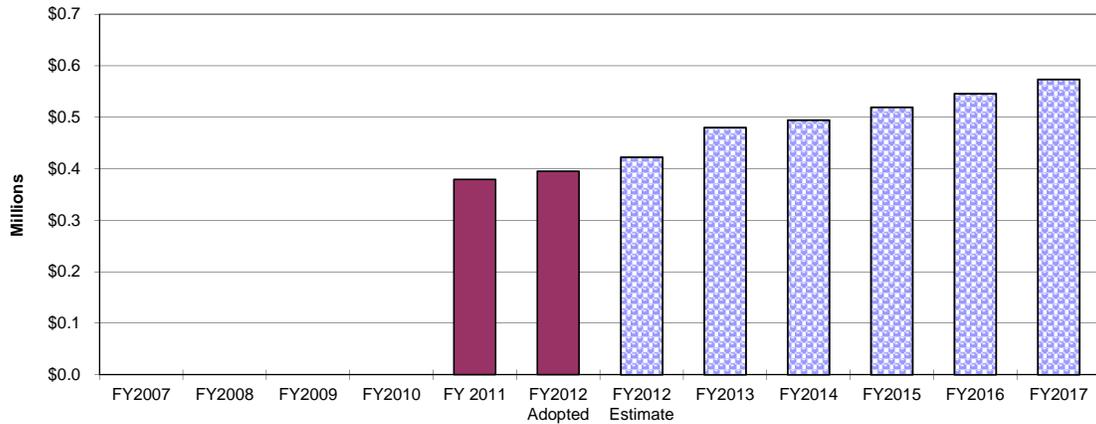
This source reflects a transfer from the enterprise funds (water, wastewater, and sanitation) to the general fund as a payment in lieu of property taxes (PILOT) which was initiated in FY2011.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	0	0	0	0	379,077	395,100

Forecast Assumptions

This source is forecast based on the valuation of water, wastewater, and sanitation property.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	422,400	479,900	494,300	519,300	545,600	573,200



Interest Income

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
27,600	0	(27,600)	-100%

Description

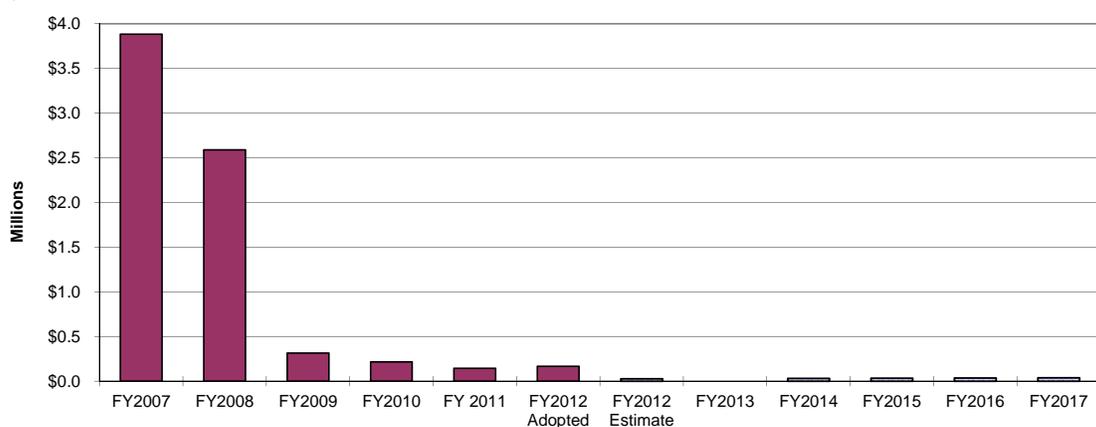
This source includes all interest income earned by the city of Surprise in the operating funds. These revenues are recorded in the general fund, the highway users revenue fund, and the transit fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	3,883,165	2,588,058	314,281	214,601	143,620	165,700

Forecast Assumptions

The activity reflects the recessionary economy with historically low interest rates. Investments are managed by a professional management firm.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	27,600	0	31,200	33,100	35,100	37,300



Public Works Revenue

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
227,000	227,000	0	0%

Description

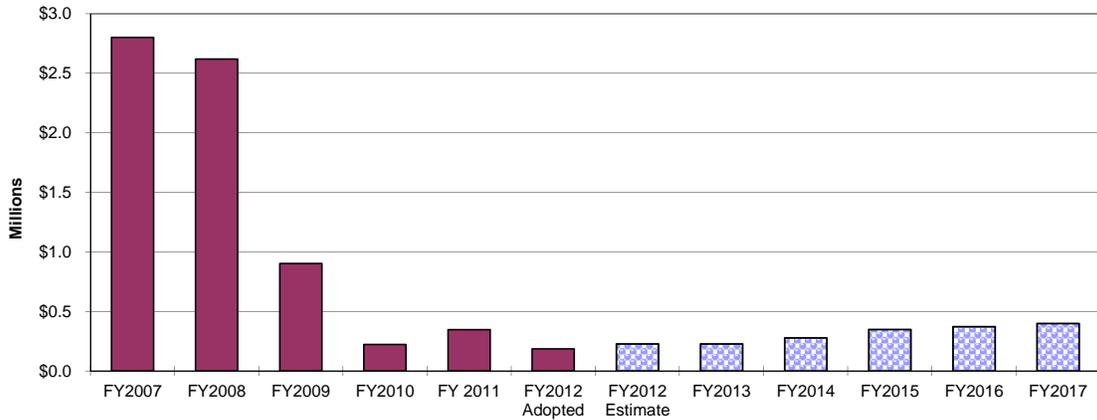
This source reflects revenue collected for engineering and permit fees related to residential and commercial construction activities. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	2,800,160	2,618,248	901,247	222,009	347,309	184,900

Forecast Assumptions

The revenue forecast is based on estimates from the Community and Economic Development Department of the number of single family residential permits issued and the square feet of non-single family residential permits issued. Non-single family residential permits include multi-family, office/institution, and commercial/customer service. Revenue is forecast by revenue per square foot based on year-to-date trends. This source has been decreasing due to reduced construction activity caused by the recent recession.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	227,000	227,000	276,900	347,600	372,700	398,600



Facilities Fees

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
295,500	303,200	7,700	3%

Description

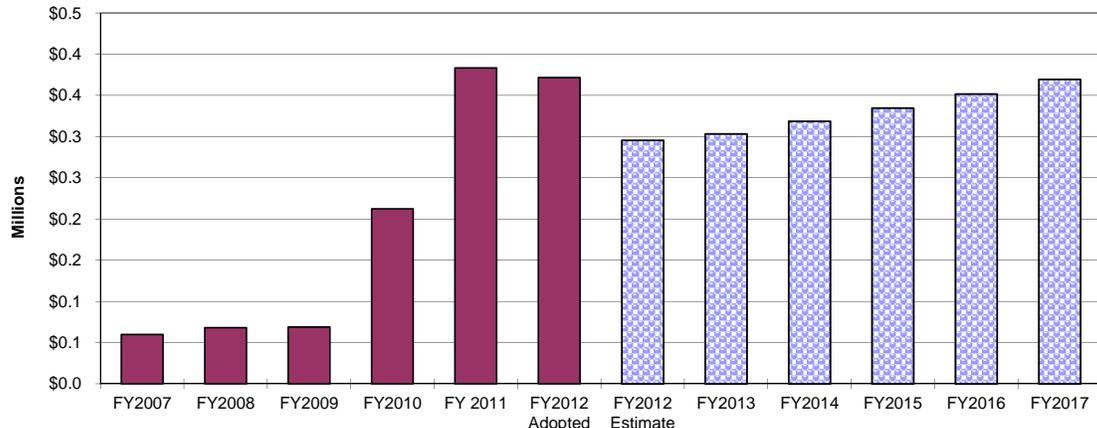
This source includes rent revenue collected by the city of Surprise for the use of city owned facilities. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	59,872	68,080	68,880	212,339	383,334	371,600

Forecast Assumptions

This forecast is based on estimates of individual revenue sources within this category based on year-to-date trends and known contracts. Forecasts in the out-years are based on population and revenue per capita where population is expected to increase by approximately a half percent in FY2012, FY2013, and 3% per year thereafter. The FY2011 increase in revenues is attributable to the increased tenant occupancy at the city's former city hall, the AZ Techcelerator.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	295,500	303,200	318,500	334,600	351,600	369,300



Transit Fees

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
27,600	28,300	700	3%

Description

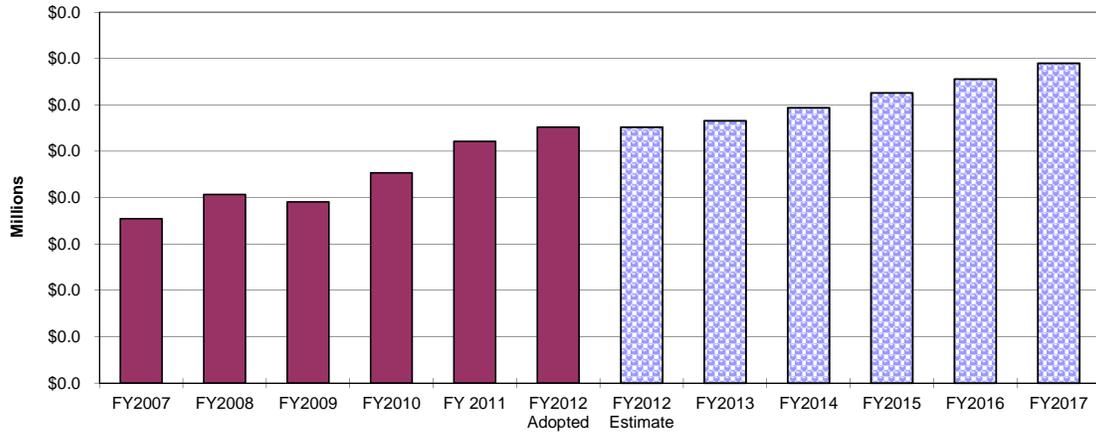
This source includes Dial-a-Ride Transportation (DART) fees. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	17,716	20,334	19,543	22,672	26,073	27,600

Forecast Assumptions

DART fees are forecast based on year-to-date trends of monthly revenue.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	27,600	28,300	29,700	31,300	32,800	34,500



Grant Revenue

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
0	0	0	0%

Description

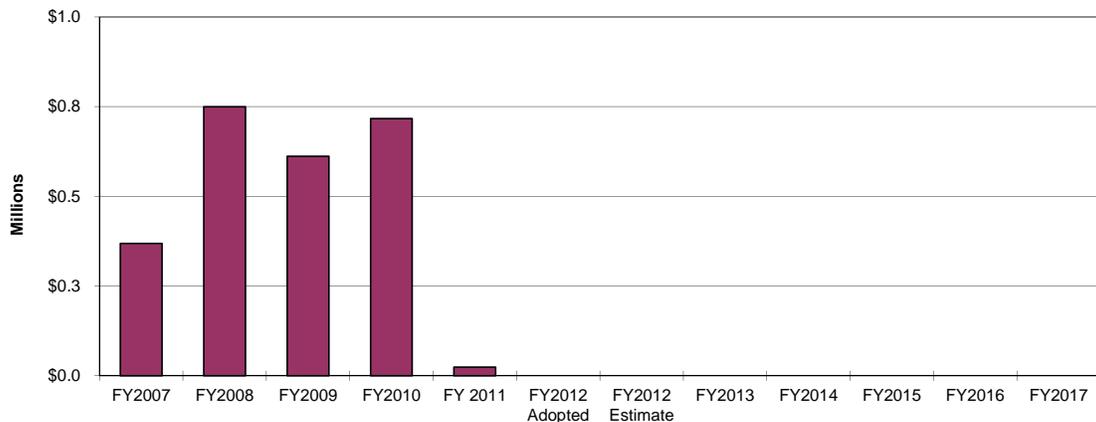
This source includes all other grant revenue awarded to the city of Surprise by various federal, state, and local agencies for a specific purpose. These revenues were previously recorded in the general fund and are now recorded in the grants special revenue fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	368,515	749,421	611,486	716,575	23,934	0

Forecast Assumptions

Recorded in the Grant special revenue fund.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	0	0	0	0	0	0



Primary Property Tax

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
6,243,500	6,290,000	46,500	1%

Description

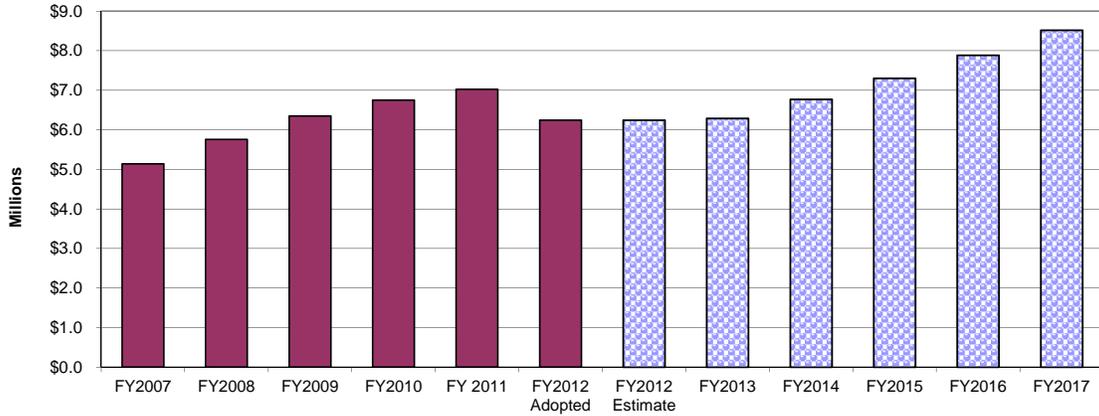
This source reflects the primary property tax levied for general government operations. State statute restricts the total levy to a maximum 2% annual increase plus an increase for any new construction and/or annexation. These revenues are recorded in the general fund. The FY2013 levy rate is \$0.7383 per \$100 of assessed valuation.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	5,139,517	5,759,123	6,349,918	6,749,926	7,023,619	6,243,500

Forecast Assumptions

The FY2013 amount is based on calculations from data from the Maricopa County Assessor's Office. Revenue increases for FY2013 are the result of new construction. Forecasts in the future years are based on population and revenue per capita.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	6,243,500	6,290,000	6,770,800	7,301,200	7,883,700	8,520,800



Arizona Public Service (APS) Franchise Fee

FY2012 Estimate	FY2013 Forecast	\$ Inc/(Dec)	% Inc/(Dec)
2,167,200	2,179,800	12,600	1%

Description

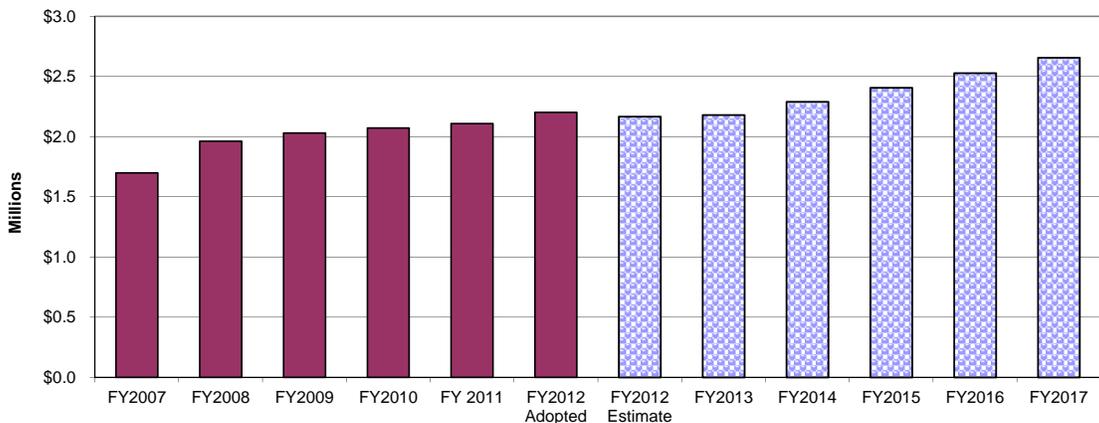
The fee is 2% of revenue earned by the Arizona Public Service (APS) electric utility company operating within the city of Surprise. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	1,698,890	1,962,616	2,029,779	2,071,407	2,108,514	2,201,700

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	2,167,200	2,179,800	2,290,100	2,406,000	2,527,800	2,655,700



Cox Communications Cable Franchise Fees

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
1,078,900	1,085,200	6,300	1%

Description

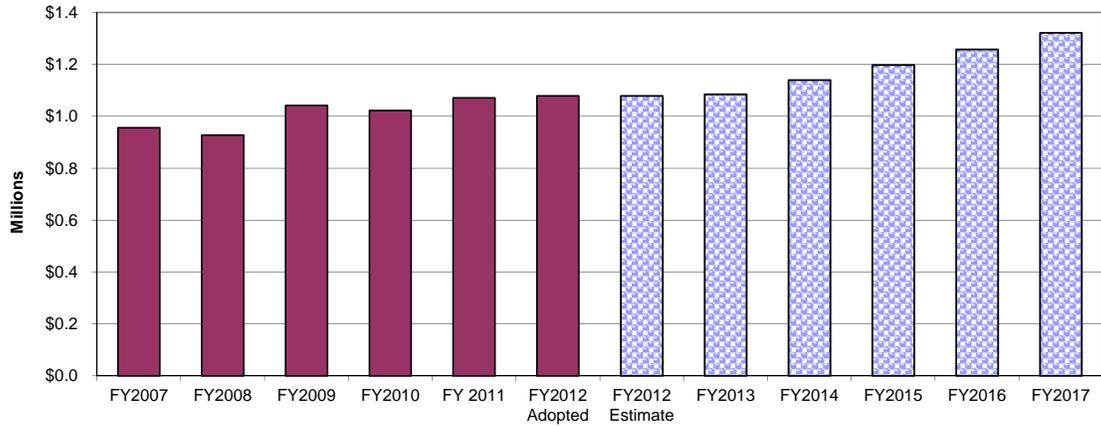
The fee is 5% of revenue earned by the Cox Communications cable utility company operating within the city of Surprise. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	956,108	927,547	1,042,123	1,022,863	1,071,176	1,078,900

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	1,078,900	1,085,200	1,140,100	1,197,800	1,258,400	1,322,100



Business License Revenue

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
635,500	657,000	21,500	3%

Description

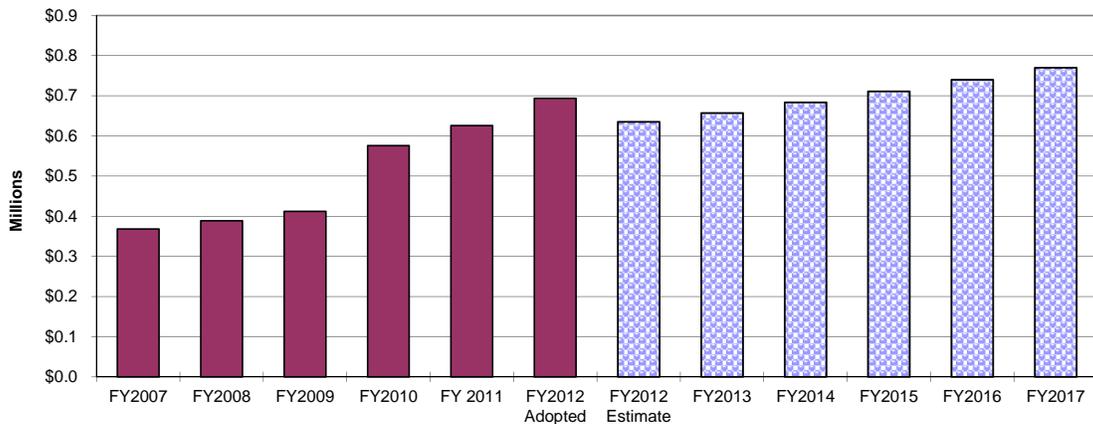
This source reflects the revenue received for licenses permitting businesses to operate within the city of Surprise. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	368,332	388,847	412,276	575,825	625,705	693,500

Forecast Assumptions

The forecasted revenue increases are based on estimated increases in the number of business licenses issued.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	635,500	657,000	683,500	711,200	739,900	769,800



Southwest Gas Franchise Fee

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
323,500	325,400	1,900	1%

Description

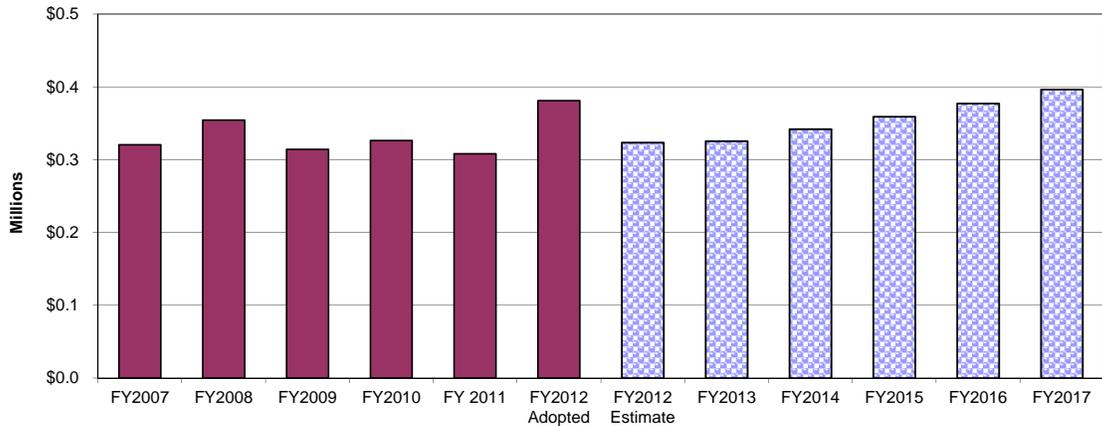
The fee is 2% of revenue earned by the Southwest Gas utility company operating within the city of Surprise. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	320,535	354,442	314,091	326,264	308,232	381,000

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	323,500	325,400	341,900	359,200	377,300	396,400



American Water Franchise Fee

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
355,500	357,600	2,100	1%

Description

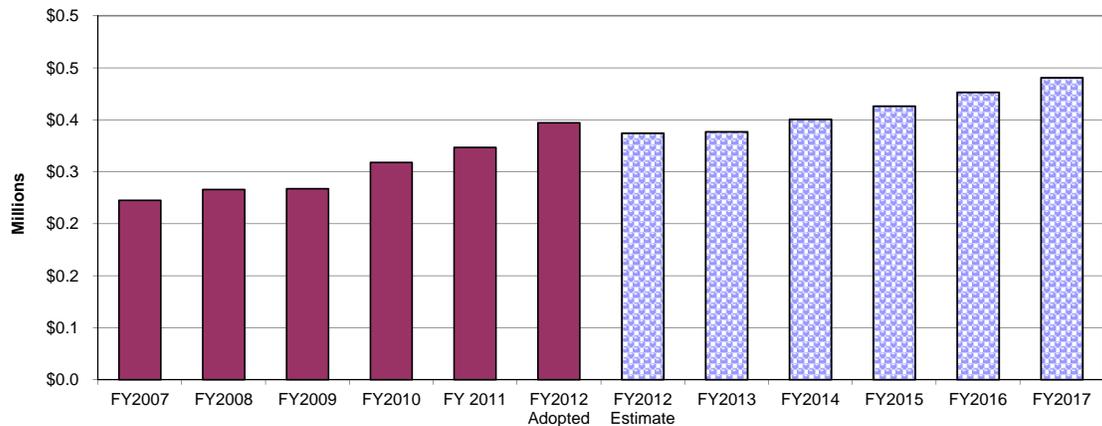
The fee is 2% of revenue earned by the American Water utility company operating within the city of Surprise. About two-thirds of all water customers are served by American Water. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	258,851	274,326	275,502	313,538	334,987	370,800

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	355,500	357,600	375,700	394,700	414,700	435,600



City of Surprise Water Franchise Fee

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
209,400	213,600	4,200	2%

Description

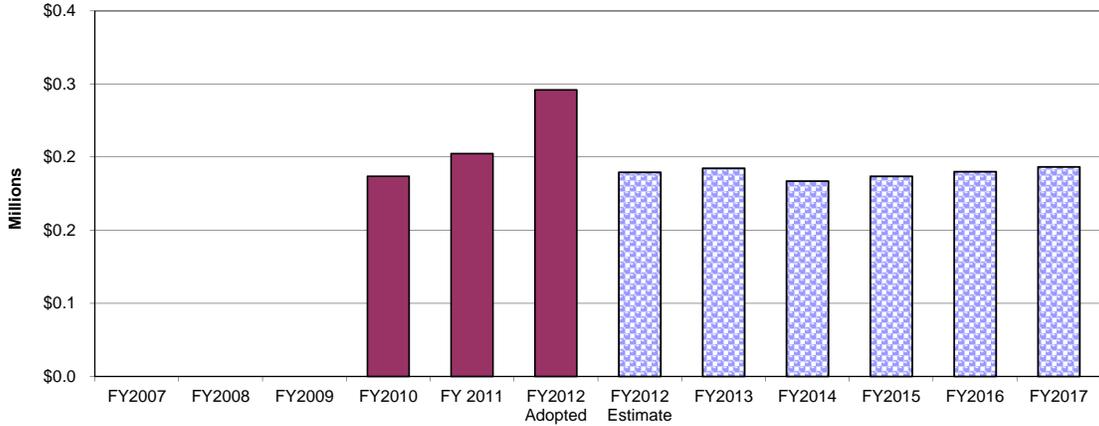
The fee is 2% of revenue earned by the water utility operated by the city of Surprise and is paid in lieu of a franchise fee charged to a franchised utility operating in the city. This fee was initiated in FY2010. About one-third of all water customers are served by the city of Surprise. This source is transferred from the water operations fund to the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	0	0	0	205,425	228,525	293,900

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	209,400	213,600	200,500	205,300	210,100	215,100



City of Surprise Wastewater Franchise Fee

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
306,100	309,800	3,700	1%

Description

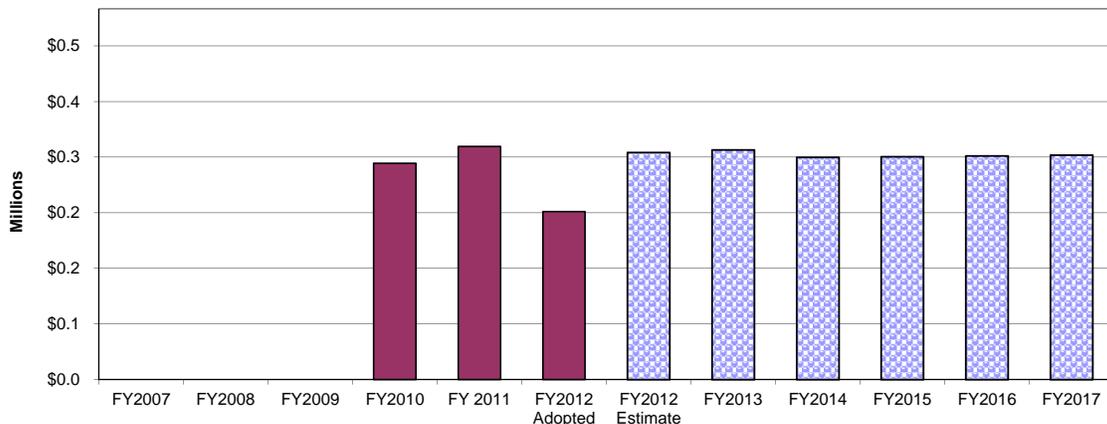
The fee is 2% of revenue earned by the wastewater utility operated by the city of Surprise and is paid in lieu of a franchise fee charged to a franchised utility operating in the city. This fee was initiated in FY2010. This source is transferred from the waste water operations fund to the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	0	0	0	291,643	314,216	226,600

Forecast Assumptions

Forecast revenues are based on demand and rate increases.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	306,100	309,800	299,700	300,600	301,600	302,600



Sanitation Hauler's License

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
43,600	43,600	0	0%

Description

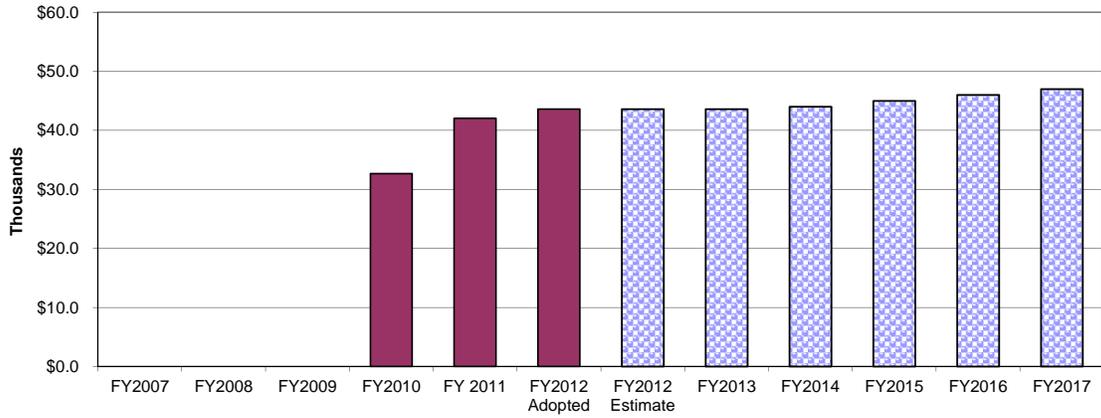
This source reflects the revenue for sanitation hauler's licenses charged per vehicle to all sanitation providers operating within the city of Surprise. These revenues are recorded in the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	0	0	0	32,650	42,050	43,600

Forecast Assumptions

Nominal growth is expected.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	43,600	43,600	44,000	45,000	46,000	47,000



City of Surprise Sanitation Hauler's License

FY2012	FY2013	\$	%
Estimate	Forecast	Inc/(Dec)	Inc/(Dec)
25,000	25,000	0	0%

Description

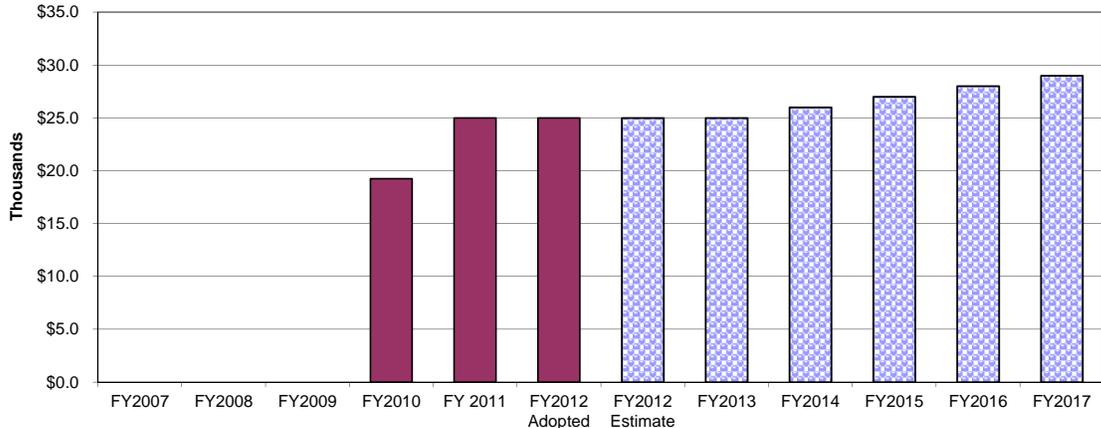
This source reflects the sanitation hauler's licenses charged per vehicle to city of Surprise sanitation operations. This source is transferred from the sanitation operations fund to the general fund.

Actuals	FY2007	FY2008	FY2009	FY2010	FY 2011	FY2012 Adopted
Revenue Collected	0	0	0	19,250	25,000	25,000

Forecast Assumptions

Nominal growth is expected.

Forecast	FY2012 Estimate	FY2013	FY2014	FY2015	FY2016	FY2017
Projected Revenue	25,000	25,000	26,000	27,000	28,000	29,000



City of Surprise Operating Funds - Detail by Category

<i>Object Category</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Personnel	54,394,209	56,771,600	55,005,900	-1,765,700	-3%
Supplies	4,817,026	5,021,700	4,782,800	-238,900	-5%
Services	15,233,892	18,143,000	15,855,900	-2,287,100	-13%
Capital	199,507	195,100	205,000	9,900	5%
Debt Service	22,640	0	200,000	200,000	-
Contingency	0	0	70,000	70,000	-
Transfer Out	8,891,517	1,031,300	3,184,700	2,153,400	209%
Targeted Savings	0	-2,000,000	-1,000,000	1,000,000	-50%
ED Contingency	0	0	1,000,000	1,000,000	-
Development Agreements	1,031,464	705,000	2,372,900	1,667,900	237%
Grand Total	84,590,254	79,867,700	81,677,200	1,809,500	2%

City of Surprise Operating Funds - Detail by Category by Object

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Personnel						
36111	FULL-TIME SALARIES	32,877,039	37,924,600	35,848,400	-2,076,200	-5%
36112	PART-TIME EMPLOYEES	1,483,996	1,432,700	1,291,200	-141,500	-10%
36113	OVERTIME COMPENSATION	1,511,663	850,000	961,000	111,000	13%
36114	FLSA OT COMPLIANCE	236,187	549,000	554,500	5,500	1%
36115	HOLIDAYS	1,258,272	868,200	857,400	-10,800	-1%
36116	PAID TIME OFF	3,118,113	0	0	0	-
36118	CITY COUNCIL	152,230	155,500	155,500	0	0%
36151	STIPEND	145,415	132,700	123,700	-9,000	-7%
36152	UNIFORM ALLOWANCE	329,906	298,600	299,600	1,000	0%
36153	VEHICLE ALLOWANCE	850	0	4,200	4,200	-
36211	FICA	2,491,944	2,626,900	2,458,100	-168,800	-6%
36231	MEDICAL	5,235,013	5,626,000	5,648,800	22,800	0%
36232	DENTAL	310,772	336,500	366,700	30,200	9%
36233	VISION	55,863	59,100	56,700	-2,400	-4%
36234	LIFE	146,450	168,400	159,300	-9,100	-5%
36251	DEFERRED COMPENSATION	42,859	51,300	50,600	-700	-1%
36252	AZ STATE RETIREMENT	2,133,710	2,424,200	2,380,700	-43,500	-2%
36253	AZ PUBLIC SAFETY RETIREMENT	2,110,010	2,241,000	2,716,800	475,800	21%
36256	457 & 401A CONTRIBUTION & MATCH	59,387	0	0	0	-
36257	AZ ELECTED OFFICIALS RETIREMNT	45,492	53,700	59,000	5,300	10%
36259	OTHER RETIREMENT	66,496	0	0	0	-
36278	WORKERS COMPENSATION	588,492	1,022,600	973,200	-49,400	-5%
36998	CAPITAL PERSONNEL COSTS	0	-125,000	0	125,000	-100%
36999	LABOR DIST. INTER-DEPARTMENT	-5,949	75,600	40,500	-35,100	-46%
Personnel Subtotal		54,394,209	56,771,600	55,005,900	-1,765,700	-3%
Supplies						
37111	OFFICE SUPPLIES	99,696	188,900	165,200	-23,700	-13%
37112	COMPUTER SUPPLIES	165,697	180,300	153,000	-27,300	-15%
37113	POSTAGE	0	0	200	200	-
37114	BOOKS & SUBSCRIPTIONS	45,294	70,200	57,100	-13,100	-19%
37131	UNIFORMS	109,860	128,000	81,600	-46,400	-36%
37132	CLOTHING	309	500	500	0	0%
37133	PERSONAL PROTECTIVE EQUIPMENT	0	0	40,000	40,000	-
37141	RADIO SUPPLIES	14,961	16,700	16,900	200	1%
37142	PHONE SUPPLIES	2,414	19,200	6,400	-12,800	-67%
37151	AMMUNITION	40,031	49,700	49,700	0	0%
37152	WEAPONS	15,578	9,500	3,500	-6,000	-63%
37153	CANINE	2,893	3,800	3,800	0	0%
37154	INVESTIGATION SUPPLIES	2,225	6,000	6,000	0	0%
37161	OPERATIONAL SUPPLIES	428,430	438,600	462,000	23,400	5%
37162	FURN-FIXTURE-EQUIP <\$10,000	212,885	140,600	98,700	-41,900	-30%
37163	TRAFFIC SIGNAL SUPPLIES	58,090	98,800	88,800	-10,000	-10%
37164	SIGNS AND SIGN SUPPLIES	239,915	239,700	250,900	11,200	5%
37165	OP EQUIP, TOOL, PART <10000	347,148	361,000	296,500	-64,500	-18%
37172	CLAIM/SETTLEMT/DEDUCTABLE	10,000	0	0	0	-
37181	PURCHASES FOR RESALE(COS)	333,282	167,300	264,900	97,600	58%
37191	FOOD (NON-TRAVEL)	129,431	180,000	0	-180,000	-100%
37192	AWARDS & RECOGNITION	161,134	286,200	131,700	-154,500	-54%
37193	SAFETY & FIRST AID SUPPLIES	72,633	100,500	96,500	-4,000	-4%

Saturday, May 05, 2012

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
37194	COMMUNITY RELATIONS SUPPLIES	39,419	67,400	34,900	-32,500	-48%
37195	SPECIAL EVENT HOSTING	0	0	132,500	132,500	-
37196	MEETING SUPPLIES	0	0	12,000	12,000	-
37211	GAS & FUEL	885,394	818,900	867,000	48,100	6%
37212	AUTO PARTS & LUBRICANTS	472,790	507,700	481,500	-26,200	-5%
37221	REPAIR AND MAINTENANCE	216,412	185,800	176,600	-9,200	-5%
37222	CLEANING/JANITORIAL	99,992	102,100	107,500	5,400	5%
37223	AGRICULTURAL/GROUNDS	359,435	321,800	343,600	21,800	7%
37232	CHEMICAL SUPPLIES	46,044	42,200	49,200	7,000	17%
37233	STREET REPAIR SUPPLIES	136,429	123,500	142,400	18,900	15%
37391	DISTRICT 1-EXPENDITURES	0	4,000	4,000	0	0%
37392	DISTRICT 2-EXPENDITURES	1,101	4,000	4,000	0	0%
37393	DISTRICT 3-EXPENDITURES	2,201	4,000	4,000	0	0%
37394	DISTRICT 4-EXPENDITURES	4,000	4,000	4,000	0	0%
37395	DISTRICT 5-EXPENDITURES	2,169	3,700	3,700	0	0%
37396	DISTRICT 6-EXPENDITURES	2,360	4,000	4,000	0	0%
37397	MAYOR EXPENDITURES	6,108	9,000	9,000	0	0%
37992	LICENSES/PERMITS	5,835	5,200	1,200	-4,000	-77%
37996	PACKAGING SUPPLIES	1,070	5,000	5,000	0	0%
37997	TRAINING & EDUCATION SUPPLIES	19,374	116,500	109,600	-6,900	-6%
37998	PHOTOGRAPHY SUPPLIES	6,425	7,400	11,000	3,600	49%
37999	OTHER OPERATIONAL SUPPLIES	18,562	0	2,200	2,200	-
Supplies Subtotal		4,817,026	5,021,700	4,782,800	-238,900	-5%
Services						
38111	DIST. 1-TRAVEL & TRAINING FUND	3,522	8,000	8,000	0	0%
38112	DIST. 2-TRAVEL & TRAINING FUND	3,151	8,000	8,000	0	0%
38113	DIST. 3-TRAVEL & TRAINING FUND	561	8,000	8,000	0	0%
38114	DIST. 4-TRAVEL & TRAINING FUND	560	8,000	8,000	0	0%
38115	DIST. 5-TRAVEL & TRAINING FUND	359	300	300	0	0%
38116	DIST. 6-TRAVEL & TRAINING FUND	948	8,000	8,000	0	0%
38117	MAYOR TRAVEL & TRAINING FUND	8,178	10,000	10,000	0	0%
38118	ELECTION EXPENSE	0	275,600	0	-275,600	-100%
38119	BOARDS & COMMISSIONS	0	5,000	5,000	0	0%
38122	FINANCIAL SERVICES	28,081	85,000	55,200	-29,800	-35%
38123	TAXES & SERVICE FEES	171,181	173,500	140,000	-33,500	-19%
38124	AUDIT SERVICES	120,965	88,000	134,000	46,000	52%
38125	LEGAL SERVICES	115,381	136,500	126,500	-10,000	-7%
38126	SERVICE AGREEMENTS	1,439,024	1,787,200	2,371,900	584,700	33%
38128	RECORDING, LICENSE FEES	18,515	59,600	32,700	-26,900	-45%
38129	SOFTWARE LICENSES	353,378	421,400	414,100	-7,300	-2%
38141	ANIMAL CONTROL SERVICES	2,496	800	800	0	0%
38142	JAIL SERVICES	607,763	665,000	728,000	63,000	9%
38143	PUBLIC DEFENDER	212,135	237,400	194,500	-42,900	-18%
38144	COURT REPORTERS	0	1,500	1,000	-500	-33%
38145	JURIES	2,418	4,000	3,000	-1,000	-25%
38146	INTERPRETERS	12,436	13,500	8,200	-5,300	-39%
38147	CODE ENFORCEMENT	30,213	48,000	50,000	2,000	4%
38149	ANNUAL FF PHYSICALS	0	107,000	97,500	-9,500	-9%
38161	ENGINEERING SERVICES	0	1,000	0	-1,000	-100%
38162	LANDSCAPE SERVICES	759,187	904,400	783,500	-120,900	-13%
38164	SURVEYING SERVICES	0	15,000	0	-15,000	-100%
38183	COMMUNITY RELATIONS SERVICES	62,300	114,900	74,400	-40,500	-35%
38184	ADMISSIONS	29,787	169,700	33,100	-136,600	-80%
38191	PRE-EMPLOYMENT SERVICES	168,697	30,800	44,700	13,900	45%

Saturday, May 05, 2012

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
38192	LAB SERVICES	814	8,100	3,800	-4,300	-53%
38193	FILM SERVICES	442	9,500	2,700	-6,800	-72%
38194	REAL PROPERTY SERVICES	7,100	30,000	16,000	-14,000	-47%
38195	GIS SERVICES	13,490	30,000	30,000	0	0%
38196	AERIAL PHOTOGRAPHY	44,973	49,900	6,000	-43,900	-88%
38197	SPORTING OFFICIALS	0	0	244,700	244,700	-
38198	CLASS INSTRUCTORS	0	0	83,100	83,100	-
38199	PROFESSIONAL AND OUTSIDE SERVICES	1,575,131	1,677,300	1,132,400	-544,900	-32%
38211	WATER	443,215	706,300	703,400	-2,900	0%
38212	ELECTRICITY	2,177,542	2,483,200	2,329,100	-154,100	-6%
38213	PROPANE/NATURAL GAS	94,002	142,600	117,100	-25,500	-18%
38214	TELEPHONE SERVICE	297,358	326,200	303,000	-23,200	-7%
38215	SEWER	0	1,000	0	-1,000	-100%
38216	SANITARY/LANDFILL	121,933	98,900	120,800	21,900	22%
38217	POSTAGE & MAILINGS	138,922	176,900	164,800	-12,100	-7%
38218	TELEPHONE MAINTENANCE	1,989	6,000	2,000	-4,000	-67%
38221	CELL PHONE/PAGERS	161,767	157,300	154,700	-2,600	-2%
38311	BUILDING MAINTENANCE	405,170	309,900	384,400	74,500	24%
38312	STREETS MAINTENANCE	92,446	214,000	149,000	-65,000	-30%
38321	RADIO EQUIP. MAINT.	194,331	176,800	202,000	25,200	14%
38322	COMPUTER MAINTENANCE	810	4,800	5,900	1,100	23%
38323	OFFICE EQUIPMENT MAINT.	3,163	12,700	9,000	-3,700	-29%
38324	MACHINERY & EQUIPMENT MAINT	45,141	52,000	44,300	-7,700	-15%
38331	VEHICLE MAINTENANCE	144,576	193,800	163,400	-30,400	-16%
38341	TRAFFIC SIGNAL R&M	348	0	0	0	-
38361	BUILDING CONTRACTORS	24,950	190,000	170,300	-19,700	-10%
38371	JANITORIAL SERVICES	309,155	329,600	319,300	-10,300	-3%
38372	PEST CONTROL SERVICES	25,280	40,600	30,200	-10,400	-26%
38381	GROUNDS MAINTENANCE	86,327	107,100	137,600	30,500	28%
38391	OTHER REPAIRS/MAINT.	0	5,000	0	-5,000	-100%
38511	BUILDING & STRUCTURES RENAL	28,932	29,800	27,500	-2,300	-8%
38521	EQUIPMENT RENTAL	439,745	525,700	437,800	-87,900	-17%
38591	OTHER RENTALS/LEASES	1,899,132	1,683,200	279,700	-1,403,500	-83%
38911	UNEMPLOYMENT CONTRIBUTION	119,472	120,000	132,000	12,000	10%
38912	GENERAL INSURANCE	544,647	928,500	929,500	1,000	0%
38915	MEDICAL INSURANCE PREMIUM	106	0	0	0	-
38921	TUITION REIMBURSEMENT	48,619	75,000	80,000	5,000	7%
38922	TRAVEL & TRAINING	249,273	321,200	230,700	-90,500	-28%
38924	DUES & MEMBERSHIPS	269,361	233,000	246,100	13,100	6%
38925	FEDERAL MILEAGE ALLOWANCE	10,622	24,400	14,800	-9,600	-39%
38926	EMPLOYEE ORIENTATION	0	7,500	1,500	-6,000	-80%
38927	EMPLOYEE CERTS AND LICENSING	0	0	34,900	34,900	-
38931	ADVERTISING	287,760	327,000	218,200	-108,800	-33%
38942	RADIO DISPATCH SERVICE	525,683	568,600	570,800	2,200	0%
38951	PRINTING	161,232	300,100	217,600	-82,500	-27%
38991	UNIFORM/LAUNDRY SERVICES	33,385	31,700	29,000	-2,700	-9%
38999	OTHER PROFESSIONAL SERVICES	54,311	32,700	28,400	-4,300	-13%
Services Subtotal		15,233,892	18,143,000	15,855,900	-2,287,100	-13%
Capital						
39212	IMPROVEMENTS TO BUILDINGS	2,057	100,000	0	-100,000	-100%
39224	INFRASTRUCTURE IMPROVEMENTS	49,409	0	170,000	170,000	-
39411	FURN., FIXTURES & OFC EQUIPMT	96,595	65,500	20,000	-45,500	-69%
39421	VEHICLES	1,375	0	0	0	-
39431	MACH. & EQUIPMENT	50,070	29,600	15,000	-14,600	-49%

Saturday, May 05, 2012

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Capital Subtotal		199,507	195,100	205,000	9,900	5%
Debt Service						
39841	INTERFUND LOAN INTEREST	22,640	0	200,000	200,000	-
Debt Service Subtotal		22,640	0	200,000	200,000	-
Contingency						
39996	GRANT MATCH CONTINGENCY	0	0	70,000	70,000	-
Contingency Subtotal		0	0	70,000	70,000	-
Transfer Out						
34041	MPC03 RENT PAYMENTS	0	0	1,534,700	1,534,700	-
34999	TRF TO OTHER FUNDS	8,891,517	1,031,300	1,650,000	618,700	60%
Transfer Out Subtotal		8,891,517	1,031,300	3,184,700	2,153,400	209%
Targeted Savings						
39997	TARGETED SAVINGS	0	-2,000,000	-1,000,000	1,000,000	-50%
Targeted Savings Subtotal		0	-2,000,000	-1,000,000	1,000,000	-50%
ED Contingency						
39995	ECONOMIC DEVELOPMENT CONTINGENCY	0	0	1,000,000	1,000,000	-
ED Contingency Subtotal		0	0	1,000,000	1,000,000	-
Development Agree						
38127	ECONOMIC DEVELOPMENT	1,031,464	705,000	2,372,900	1,667,900	237%
Development Agreements Subtotal		1,031,464	705,000	2,372,900	1,667,900	237%
Grand Total		84,590,254	79,867,700	81,677,200	1,809,500	2%

City of Surprise Operating Funds - Detail by Department

<i>Department</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
City Clerk	405,799	693,900	411,500	-282,400	-41%
City Court	1,992,241	2,122,100	1,886,000	-236,100	-11%
City Manager	652,154	716,200	1,885,600	1,169,400	163%
Communications	783,821	864,300	0	-864,300	-100%
Community and Recreation Services	12,136,761	12,716,600	12,579,600	-137,000	-1%
Community Development	4,181,207	4,163,000	6,786,900	2,623,900	63%
Economic Development	0	0	0	0	-
Finance	2,892,741	2,961,300	2,668,600	-292,700	-10%
Fire-Emergency Services	13,735,667	14,544,800	14,538,400	-6,400	0%
General Operations	8,144,190	540,100	2,384,700	1,844,600	342%
Government Relations	204,005	288,500	0	-288,500	-100%
Human Resources	1,216,840	1,613,100	1,567,300	-45,800	-3%
Information Services	3,628,395	4,335,100	3,879,800	-455,300	-11%
Legal	1,545,905	1,743,100	1,748,700	5,600	0%
Management & Budget	0	0	0	0	-
Mayor & Council	432,023	495,700	434,500	-61,200	-12%
Not Used City of Surprise	0	0	0	0	-
Police	18,459,291	18,961,600	18,991,300	29,700	0%
PW-Development Engineering	913,230	973,700	1,130,900	157,200	16%
PW-Facilities	2,936,637	2,993,200	2,597,600	-395,600	-13%
PW-Stormwater	90,617	141,000	23,500	-117,500	-83%
PW-Streets	3,763,659	4,248,800	3,906,000	-342,800	-8%
PW-Transportation	2,918,439	3,208,100	2,852,000	-356,100	-11%
PW-Vehicle Maintenance	3,556,633	1,543,500	1,404,300	-139,200	-9%
Grand Total	84,590,254	79,867,700	81,677,200	1,809,500	2%

City of Surprise Operating Funds - Detail by Department by Category

<i>Object Category</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
City Clerk					
Personnel	347,906	348,100	352,500	4,400	1%
Supplies	6,582	10,700	7,000	-3,700	-35%
Services	51,311	335,100	52,000	-283,100	-84%
City Clerk Total	405,799	693,900	411,500	-282,400	-41%
City Court					
Personnel	1,682,843	1,739,100	1,585,600	-153,500	-9%
Supplies	28,241	34,100	28,900	-5,200	-15%
Services	281,157	348,900	271,500	-77,400	-22%
City Court Total	1,992,241	2,122,100	1,886,000	-236,100	-11%
City Manager					
Personnel	507,780	567,100	1,390,300	823,200	145%
Supplies	6,518	5,500	31,700	26,200	476%
Services	137,856	143,600	393,600	250,000	174%
Contingency	0	0	70,000	70,000	-
City Manager Total	652,154	716,200	1,885,600	1,169,400	163%
Communications					
Personnel	590,184	601,400	0	-601,400	-100%
Supplies	41,856	49,400	0	-49,400	-100%
Services	151,781	213,500	0	-213,500	-100%
Communications Total	783,821	864,300	0	-864,300	-100%
Community and Recreation Services					
Personnel	5,948,957	6,218,000	5,663,600	-554,400	-9%
Supplies	1,805,795	1,733,500	1,722,600	-10,900	-1%
Services	4,326,740	4,765,100	5,193,400	428,300	9%
Transfer Out	55,269	0	0	0	-
Community and Recreation Services Total	12,136,761	12,716,600	12,579,600	-137,000	-1%
Community Development					
Personnel	2,708,436	2,882,100	2,948,800	66,700	2%
Supplies	73,607	91,000	74,300	-16,700	-18%
Services	365,642	484,900	390,900	-94,000	-19%
Capital	2,057	0	0	0	-
ED Contingency	0	0	1,000,000	1,000,000	-
Development Agreements	1,031,464	705,000	2,372,900	1,667,900	237%
Community Development Total	4,181,207	4,163,000	6,786,900	2,623,900	63%
Finance					
Personnel	2,377,226	2,399,300	2,170,500	-228,800	-10%
Supplies	30,030	37,200	28,400	-8,800	-24%
Services	485,485	524,800	469,700	-55,100	-10%
Finance Total	2,892,741	2,961,300	2,668,600	-292,700	-10%
Fire-Emergency Services					
Personnel	12,116,849	12,710,700	12,754,600	43,900	0%
Supplies	387,503	466,000	415,400	-50,600	-11%
Services	1,196,104	1,368,100	1,353,400	-14,700	-1%
Capital	35,210	0	15,000	15,000	-

<i>Object Category</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Fire-Emergency Services Total	13,735,667	14,544,800	14,538,400	-6,400	0%
General Operations					
Services	1,531,102	1,508,800	0	-1,508,800	-100%
Debt Service	22,640	0	200,000	200,000	-
Transfer Out	6,590,449	1,031,300	3,184,700	2,153,400	209%
Targeted Savings	0	-2,000,000	-1,000,000	1,000,000	-50%
General Operations Total	8,144,190	540,100	2,384,700	1,844,600	342%
Government Relations					
Personnel	140,445	137,400	0	-137,400	-100%
Supplies	8,845	5,100	0	-5,100	-100%
Services	54,715	146,000	0	-146,000	-100%
Government Relations Total	204,005	288,500	0	-288,500	-100%
Human Resources					
Personnel	765,303	924,400	884,900	-39,500	-4%
Supplies	42,082	156,600	127,600	-29,000	-19%
Services	409,455	532,100	554,800	22,700	4%
Human Resources Total	1,216,840	1,613,100	1,567,300	-45,800	-3%
Information Services					
Personnel	2,122,616	2,478,800	2,307,200	-171,600	-7%
Supplies	163,773	161,100	140,800	-20,300	-13%
Services	1,235,638	1,600,100	1,411,800	-188,300	-12%
Capital	106,368	95,100	20,000	-75,100	-79%
Information Services Total	3,628,395	4,335,100	3,879,800	-455,300	-11%
Legal					
Personnel	1,406,440	1,527,800	1,561,600	33,800	2%
Supplies	25,320	37,500	27,400	-10,100	-27%
Services	114,146	177,800	159,700	-18,100	-10%
Legal Total	1,545,905	1,743,100	1,748,700	5,600	0%
Mayor & Council					
Personnel	343,519	351,500	289,600	-61,900	-18%
Supplies	23,758	38,700	38,700	0	0%
Services	64,747	105,500	106,200	700	1%
Mayor & Council Total	432,023	495,700	434,500	-61,200	-12%
Police					
Personnel	16,400,975	16,865,100	16,871,700	6,600	0%
Supplies	628,993	518,200	544,600	26,400	5%
Services	1,491,529	1,578,300	1,575,000	-3,300	0%
Capital	10	0	0	0	-
Police Total	18,521,508	18,961,600	18,991,300	29,700	0%
PW-Development Engineering					
Personnel	870,707	828,400	830,800	2,400	0%
Supplies	15,781	37,400	21,500	-15,900	-43%
Services	26,742	107,900	108,600	700	1%
Capital	0	0	170,000	170,000	-
PW-Development Engineering Total	913,230	973,700	1,130,900	157,200	16%
PW-Facilities					
Personnel	1,572,285	1,328,400	1,081,000	-247,400	-19%
Supplies	247,547	223,300	206,600	-16,700	-7%

Saturday, May 05, 2012

<i>Object Category</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Services	1,111,719	1,391,500	1,310,000	-81,500	-6%
Capital	5,086	50,000	0	-50,000	-100%
PW-Facilities Total	2,936,637	2,993,200	2,597,600	-395,600	-13%
PW-Stormwater					
Personnel	88,549	90,000	0	-90,000	-100%
Supplies	823	4,200	3,200	-1,000	-24%
Services	1,244	46,800	20,300	-26,500	-57%
PW-Stormwater Total	90,617	141,000	23,500	-117,500	-83%
PW-Streets					
Personnel	1,847,575	2,020,400	1,874,000	-146,400	-7%
Supplies	403,592	447,900	414,300	-33,600	-8%
Services	1,463,083	1,780,500	1,617,700	-162,800	-9%
Capital	49,409	0	0	0	-
PW-Streets Total	3,763,659	4,248,800	3,906,000	-342,800	-8%
PW-Transportation					
Personnel	1,149,901	1,856,200	1,630,900	-225,300	-12%
Supplies	427,787	534,600	516,600	-18,000	-3%
Services	253,387	817,300	704,500	-112,800	-14%
Capital	1,365	0	0	0	-
PW-Transportation Total	1,832,440	3,208,100	2,852,000	-356,100	-11%
PW-Vehicle Maintenance					
Personnel	947,029	897,400	808,300	-89,100	-10%
Supplies	379,473	429,700	433,200	3,500	1%
Services	158,331	166,400	162,800	-3,600	-2%
Capital	0	50,000	0	-50,000	-100%
PW-Vehicle Maintenance Total	1,484,833	1,543,500	1,404,300	-139,200	-9%
Grand Total	81,494,673	79,867,700	81,677,200	1,809,500	2%

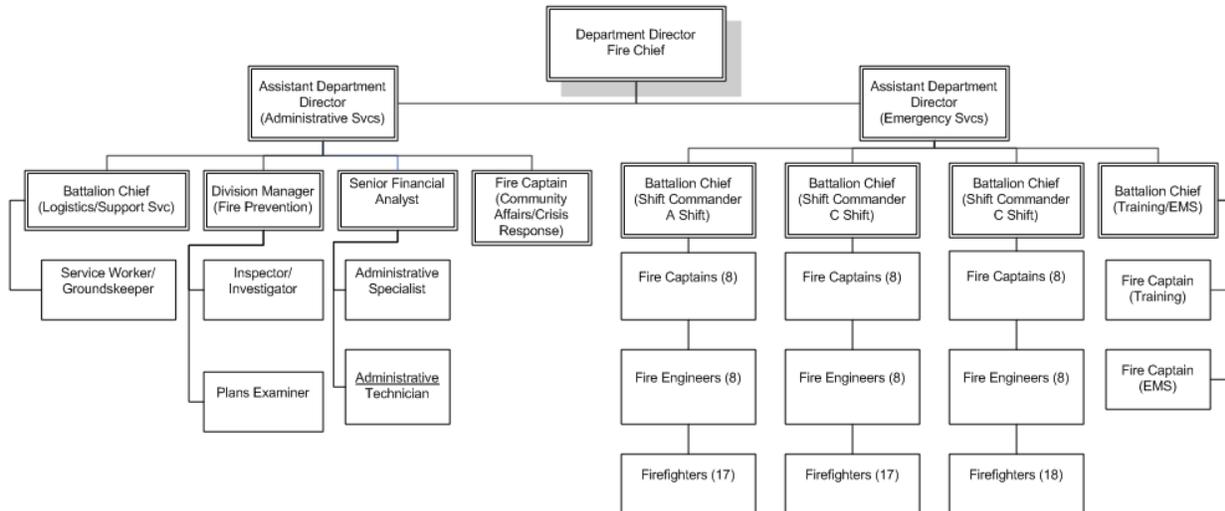


Fire Department

Description

The Fire Department is a full-service organization that provides fire suppression, emergency medical services, hazardous material response, fire prevention services, community educational services, and crisis response services.

Organizational Chart



Primary Functions

- Administrative services
- All hazard emergency response
- Automatic aid consortium participant
- Crisis Response volunteer program
- Community Affairs program
- Emergency Operations Center (EOC)
- Emergency Medical Services (EMS)
- Facility and Apparatus management
- Fire inspections & investigations
- Lockbox Program management
- Personal Protective Equipment (PPE) inspections
- Records management
- Self Contained Breathing Apparatus (SCBA) maintenance and replacement
- Smoke detector installs/replacements
- Training Division management

Divisions

Administration -

Provides leadership, fiscal management, long-range planning, budget development, grant management, payroll, interdepartmental coordination and administrative support to all divisions.

Community Affairs -

Identifies, develops and provides a variety of needed public education and life safety programs to the citizens of Surprise.

Crisis Response -

Provides a support system to the citizens of Surprise 24 hours a day, seven days a week. Incidents are turned over to Crisis Response putting essential resources back in service thus decreasing fire and police on scene times.

Emergency Medical Services -

Provides basic and advanced life support services to the community 24 hours a day, seven days a week while maintaining compliance with the Arizona Department of Health Services mandates with personnel and equipment resources.

Operations -

Responsible for maintaining an all hazards response to the city, its citizens and all regional aid partners while ensuring the safety of operational staff at all times.

Fire Prevention -

Supports programs designed to reduce the loss of life and property through education, prevention, and code enforcement.

Support Services -

Provides oversight for all fire facilities, apparatus and safety equipment maintenance ensuring compliance with federal and state mandates while maintaining the continuity of critical service delivery.

Training -

Coordinates training programs, inter-agency and multi-company drills, and develops Training Academy curriculum while maintaining compliance with safety mandates.

Major Budget Changes

The FY2013 proposed budget of \$14,538,400 is less than a 1% decrease from the FY2012 amended budget of \$14,544,800. Personnel costs as a whole increased due to a 5.30% increase in the healthcare premium rates programmed for FY2013, a large increase in costs associated with the Arizona Public Safety Retirement plan, and overtime added to allow staff to deploy for the Wildland Fire season. The increases were offset by the elimination of one maintenance and operations technician, one administrative technician, one program supervisor, one vacant inspector position, and the reclassification of a program coordinator to an administrative specialist. The Wildland Fire overtime will be offset by revenue earned for each deployment.

Non-personnel costs decreased primarily due to decreases for uniforms, operating tools and supplies, software licenses, dues and memberships, and travel and training.

Several of the decreases made to the budgeted expenditures of the Fire department will have a direct impact on the service level they provide to the city. The elimination of one fire inspector position will cause a reduction in annual safety inspections, school inspections, and cause delays in arson investigations. The elimination of one maintenance and operations technician position will cause additional constant staffing costs to the department as well as pose a potential risk to the city with less qualified personnel conducting mandatory safety inspections of personal protective equipment (PPE). The elimination of one administrative technician position will cause internal administrative delays in filing and other essential clerical duties and scheduling. The decrease in budgeted capital expenditures will cause a reduction in the availability of supplies and services at community events, block parties, as well as a reduction in supplies for various programs such as car seat, smoke detector, lockbox, high school, senior outreach, Pipes and Drums, and Honor Guard.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	<u>Actual</u>	<u>Actual</u>	<u>Amended</u>	<u>Recommended</u>	<u>Recommended</u>
Personnel	11,649,934	12,116,849	12,710,700	12,754,600	0%
Supplies	494,881	387,503	466,000	415,400	-11%
Services	1,070,020	1,196,104	1,368,100	1,353,400	-1%
Capital	383,379	35,210	0	15,000	0%
Total	13,598,213	13,735,667	14,544,800	14,538,400	0%
<u>By division</u>					
Administration	1,335,270	1,559,875	1,841,900	1,756,600	-5%
Community Svcs	65,980	80,007	180,800	143,800	-20%
Crisis Response	100,418	106,305	113,700	26,400	-77%
EMS	168670.47	126,129	244500	230,800	-6%
Fire Ops	10,996,939	10,854,412	11,141,600	11,572,600	4%
Prevention	353,614	411,387	427,700	354,400	-17%
Support Svcs	412147.62	417,451	409,800	278,200	-32%
Training	165174.28	180,101	184,800	175,600	-5%
Total	13,598,213	13,735,667	14,544,800	14,538,400	0%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Fire					
Administrative Specialist	0	0	0	1	0%
Administrative Technician	2	2	2	1	-50%
Assistant Department Director	2	2	2	2	0%
Battalion Chief	4	5	5	5	0%
Department Director - Fire Chief	1	1	1	1	0%
Division Manager	1	1	1	1	0%
Fire Captain	25	27	27	27	0%
Fire Engineer	24	24	24	24	0%
Firefighter	54	52	52	52	0%
Inspector	1	2	2	1	-50%
Maintenance & Operations Technician	1	1	1	0	-100%
Plans Examiner	0	1	1	1	0%
Program Coordinator	1	1	1	0	-100%
Program Specialist	0	0	0	0	0%
Program Supervisor	1	1	1	0	-100%
Senior Analyst	1	0	0	0	0%
Senior Financial Analyst	0	1	1	1	0%
Service Worker/Groundskeeper	1	1	1	1	0%
Total	119	122	122	118	-3%

Accomplishments, Enhancements and Efficiencies

- Received two grants from the Arizona Department of Homeland Security in conjunction with the Urban Area Security Initiative (UASI) program. Fire received funding from the Chemical, Biological, Radiological, Nuclear, and Explosive program (CBRNE) for sustainment and enhancement totaling \$64,000 plus an additional \$17,000 for a Hazardous Material Identification library.
- Re-established the department's Community Services Division to include more involvement of social media. Community Affairs had 19,476 citizen contacts and attended 534 public events in 2011.
- Initiated the videotaping of base hospital continuing education requirements for paramedics and emergency medical technicians to make training available to all personnel using the city's online library.
- Five firefighters successfully completed the paramedic program that spanned over FY11 and FY12.
- Two recruits completed the Academy to replace firefighter vacancies from FY11.
- Added a new LifePak 15 cardiac monitor to department's fleet.

Major Initiatives and Policy Issues

- A new Company Officer Tactical Training program is being developed for larger complex incidents. Phase 1 has been initiated with companies conducting building walk throughs on big box structures. Phase 2 and 3 will involve the development of table top exercises and tactical simulation evaluations using the tactical simulation software that was purchased in FY12.
- The Fire Department will be procuring a new Engine to add to the Fire Department fleet in FY13-14.

Firefighter's Pension Fund

Description

The firefighter's pension fund is established to temporarily hold or collect resources on behalf of a third party (firefighters).

Budget Summary

The firefighter's pension fund has been programmed with expenditures equal to anticipated revenues. Revenues for this fund are comprised of a beginning fund balance and investment earnings. Although there are no participants in this plan and no current or future liabilities, state law prevents the city from closing this fund.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Contingency	0	0	0	100,900	0%
Total	0	0	0	100,900	0%
<u>By department</u>					
General Operations	0	0	0	100,900	0%
Total	0	0	0	100,900	0%

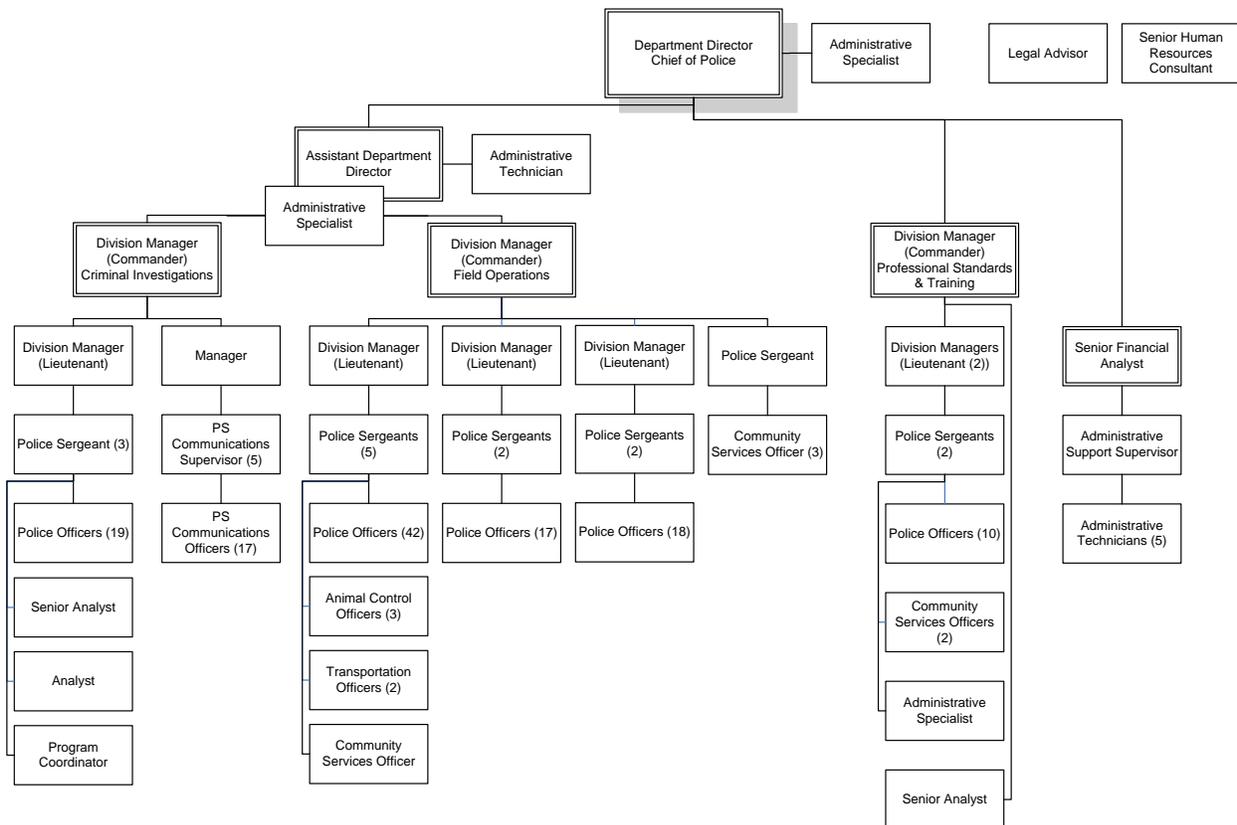
Police Department

Description

The Surprise Police Department, in partnership with the community, provides the delivery of progressive crime prevention and protection. Crime prevention is provided through multiple programs and patrol techniques. Traffic safety is provided through enforcement and education programs. Criminal investigations are conducted for crimes against persons and for property crimes. The department provides proactive patrols and responds to police related calls for service. Calls for service from 911 emergencies/non emergencies are dispatched through the department. Victim support services/sex offender notices are also provided.

Organizational Chart

Two positions shown here report to the City Attorney and Human Resources department. In addition, a portion of two positions are funded by grants and special revenue funds.



Primary Functions

- Administration/professional standards
- Animal control
- Communications
- Community services
- Crime prevention
- Criminal Investigations
- Enforcement and education
- Information to the media and public
- Internal audits and inspections
- Investigations
- Jail transport
- Mandated court transportation and jail booking
- Notifications and referrals
- Park ranger
- Proactive patrols and response to calls for service
- Professional assessments and information

- Property and evidence management
- Public information
- Public notification
- Quality management
- Records
- Recruitment
- Response to police, fire, and medical assistance requests
- Sex offender registration/notification
- Strategic planning and management
- Traffic enforcement
- Training
- Victim advocacy

Divisions

Office of the Chief - Responsible for the performance of the Police Department and its commanding officers. The professional standards unit is also a component of this office and is responsible for the internal inspections and investigations. Internal financial, strategic, and quality management is a new function within this division and includes records management as well.

Professional Standards - Responsible for recruiting, training, internal investigations, the vehicle impound program, as well as property and evidence management.

Criminal Investigations - The investigative arm of the department performs property and violent crime investigations. It also includes dispatch and 911 service, crime and intelligence analysis, crime prevention, citizen patrol volunteers, and victim services.

Field Operations - Responsible for providing patrol and police response services to the community including the beat team program, traffic enforcement, the school resource officer program, animal control, the K-9 program, jail transport, front desk services, and other directed community policing activities.

Major Budget Changes

The adopted FY2013 general fund budget of \$18,991,300 represents a less than 1% reduction from the FY2012 amended budget of \$18,961,600.

Personnel costs increased by \$6,600 overall. The increase was due to personnel expenditure increases resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System, a 5.30% increase in the healthcare premium rates programmed for FY2013, and increases in the employer contribution for the Arizona Public Safety Retirement System. The increase was offset by large decreases in salaries and employee-related expenses, in part due to the elimination of 2 Public Safety Communications Officer positions and one Forensic Technician position.

Non-Personnel costs increased by \$23,000 overall. This was primarily due to increases in the costs associated with booking and housing inmates at Maricopa County jail facilities and Federally-mandated upgrades to the Wireless Communications system. The increase was partially offset by reductions in operational supplies, service agreements, and travel and training.

Several of the decreases made to the budgeted expenditures of the Police department will have an impact on the department. The elimination of the two public safety communications officers may result in slightly higher overtime due to the necessity for shift coverage during vacation and sick days. The elimination of the forensic technician position would require the city enter into an Intergovernmental Agreement with other agencies to provide forensic/evidence collection and processing services at major felony crime scenes. This will cost approximately \$20,000 annually. The reduction of dispatch overtime will cause in a reduction in staffing hours in communications and will result in minimum staffing between the hours of 4:00 am – 8:00 am.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recommended
Personnel	15,572,753	16,338,499	16,865,100	16,871,700	0%
Supplies	589,885	628,993	518,200	544,600	5%
Services	499,040	1,491,789	1,578,300	1,575,000	0%
Capital	22,052	10	-	-	0%
Total	16,683,731	18,459,291	18,961,600	18,991,300	0%
<u>By division</u>					
Administration	2,687,152	3,769,066	2,825,700	3,607,400	28%
Communications	1,777,711	1,886,165	2,070,800	1,832,300	-12%
Investigations	2,409,422	2,681,638	3,123,000	2,729,100	-13%
Patrol	9,326,162	9,548,964	10,263,800	10,495,700	2%
Tech Svcs	483,284	573,458	678,300	326,800	-52%
Total	16,683,731	18,459,291	18,961,600	18,991,300	0%

	FY2010	FY2011	FY2012	FY2013	Adopted to
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
Police					
Administrative Specialist	1	1	1	2.5	150%
Administrative Support Supervisor	1	1	1	1	0%
Administrative Technician	6	6	6	6	0%
Analyst	1	1	1	1	0%
Animal Control Officer	3	3	3	3	0%
Assistant City Attorney I & II	1	1	0	0	0%
Assistant Department Director ¹	3	2	2	1	-50%
Community Services Officer	6	6	6	6	0%
Department Director - Police Chief	1	1	1	1	0%
Division Manager (Commander) ¹	0	2	2	3	50%
Division Manager (Lieutenant)	6	6	6	6	0%
Forensic Technician	1	1	1	0	-100%
Information Technology Administrator	1	1	0	0	0%
Information Technology Technician	1	1	0	0	0%
Manager	1	1	1	1	0%
Police Officer	107	106	106	106	0%
Police Sergeant	15	15	15	15	0%
Program Coordinator	1	1	1	0.38	-62%
PS Communications Officer	19	19	19	17	-11%
PS Communications Supervisor	5	5	5	5	0%
Senior Analyst	2	2	2	2	0%
Senior Financial Analyst	0	1	1	1	0%
Senior Human Resources Consultant	1	1	0	0	0%
Senior IT Administrator	1	1	0	0	0%
Training Coordinator	1	1	1	0	-100%
Transportation Officer	2	2	2	2	0%
Total	187	188	183	179.88	-2%

Police - Vehicle Impound Fund

Administrative Specialist	1	1	1	0.5	-50%
Total	1	1	1	0.5	-50%

Police - Grants and Contingency Fund

Administrative Specialist	0	1	0	0.62	0%
Total	0	1	0	0.62	0%

Accomplishments, Enhancements and Efficiencies

- Filled fourteen (14) vacant sworn police officer positions (12-officers, 1-Lieutenant, 1-Commander)
- Filled one (1) vacant Communications Manager position and two (2) vacant Communications Supervisor positions, and three (3) Communications Officer positions
- Implemented an 8th patrol squad in July, 2011, resulting in a staffing increase during high call volume periods while enhancing the ability to more effectively employ Community Policing strategies
- Implemented a Critical Incident Stress Management Team to address the emotional needs of employees as a result of high stress incidents; the Surprise Police Department provided the training to twelve (12) agencies and now has fifteen (15) members on the CISM Team
- Implemented, in conjunction with the city Communications Office, the Anti-Property Crime campaign "It Could Happen to You." The campaign includes a billboard and online video aimed to enhance the awareness of citizens on how to protect their property
- Implemented an Anti-Graffiti and Bicycle Safety Program for area elementary schools
- Implemented a Pawnshop Ordinance that was adopted by City Council in April, 2012
- Developed an RFP and solicited bidders for a new city tow contract; new vendors were selected and a formalized contract took effect May 1, 2012
- Police Department policies will be available online by June 1, 2012, eliminating the need to print thousands of pages of materials annually and creating a more effective, efficient, and timely method to research policy related information

Major Initiatives and Policy Issues

- Develop Policing Plan (Strategic Plan) in alignment with city of Surprise Values and Strategic Plan by December 31, 2012.
- Complete implementation of the CopLink information-sharing capability across jurisdictional boundaries.
- Enhance safety and security of citizens of Surprise by maintaining/reducing violent and property crime rates.
- Planning and incremental implementation of the Regional Wireless Cooperative (Police Communications) transition to the federal mandated narrow-banding of all 700 MHz frequencies by January 1, 2017, to include operations and equipment costs.
- Continue exploration and evaluation of on-officer camera capabilities.
- Create a Neighborhood Response Unit from existing staff to proactively investigate and aggressively pursue those prolific offenders driving our crime rates, focusing on reducing Part 1 Uniform Crime Report (UCR) property crime, assisting the Criminal Investigations Division with violent crime stringers and high-profile cases, and on addressing and resolving identified property crime trends.
- Introduce and begin implementation of Quality Management Principles to enhance effectiveness and efficiency throughout the department by December 31, 2012.

Police Department DEA Fund

Description

The Drug Enforcement Agency (DEA) fund is a special revenue fund established in September 2010 to account for revenue from the sale of seized assets, which is shared among all participating agencies. The Police Department is able to use this revenue to supplement services and supplies necessary to support operations.

Organizational Chart

There are no dedicated personnel assigned to this fund.

Budget Summary

The DEA fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The FY2012 budget consisted of programming for DEA Task Force overtime expenditures and operational supplies. These items have been moved to another fund as revenue related to DEA seized assets must be accounted for in a separate fund. The FY2013 budget includes \$230,900 in contingency programming. There are no planned expenditures for FY2013.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	57,612	62,476	51,600	0	-100%
Supplies	16,209	54,951	50,000	0	-100%
Services	33,238	11,258	0	0	0%
Capital	150,000	0	0	0	0%
Contingency	0	0	340,200	230,900	-32%
Total	257,059	128,685	441,800	230,900	-2
<u>By department</u>					
Police	257,059	128,685	441,800	230,900	-48%
Total	257,059	128,685	441,800	230,900	-48%

Police Department RICO Fund

Description

The RICO fund is a special revenue fund established in September 2010 to account for revenue from the sale of seized assets, which is shared among all participating agencies. The Surprise Police Department is able to use this revenue to supplement services and supplies necessary to support operations.

Organizational Chart

There are no dedicated personnel assigned to this fund.

Budget Summary

The RICO fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The FY2012 budget was programmed as contingency only and no expenditures were made. The FY2013 budget includes \$313,200 in contingency programming and \$200,000 in planned expenditures.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Supplies	0	30,835	0	200,000	0%
Services	0	4,324	0	0	0%
Contingency	0	0	113,200	313,200	177%
Total	0	35,159	113,200	513,200	0
<u>By department</u>					
Police	0	35,159	113,200	513,200	353%
Total	0	35,159	113,200	513,200	353%

Police Department Tow Fund

Description

The tow fund is a special revenue fund established in September 2010 to account for the program expenses and administrative charges (revenues) related to the vehicle impound requirements as stipulated in ARS §28-3511 and ARS §28-3513. Revenues collected are to be used for the purpose of implementing and managing a vehicle impound program pursuant to ARS §28-872.

Organizational Chart

There is one administrative specialist in the Police Department who is partially dedicated to this fund. This position is shown in the organizational chart included in the Police Department section of this document.

Budget Summary

The tow fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The FY2013 includes \$340,400 in programmed contingency and planned expenditures of \$32,500. The planned expenditures include a 73% decrease over the FY2012 budget of \$118,300. This is due to the reallocation of the one full-time equivalent (FTE) administrative specialist and estimated supplies previously programmed for this program. The administrative specialist was found to not work full-time on the vehicle impound program and was reallocated accordingly.

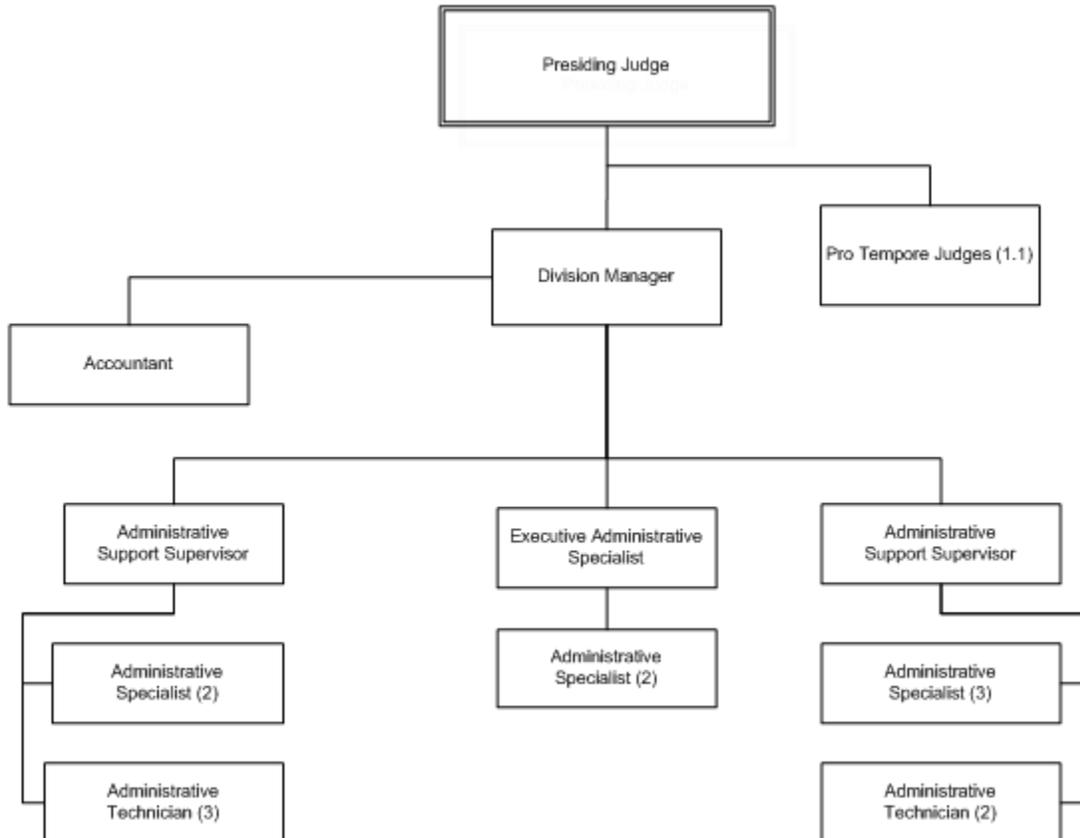
Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	58,492	67,600	65,600	32,500	-50%
Supplies	4,150	0	52,700	0	-100%
Services	1,689	80	0	0	0%
Contingency	0	0	257,900	340,400	32%
Total	64,331	67,680	376,200	372,900	-1%
<u>By department</u>					
Police	64,331	67,680	376,200	372,900	-1%
Total	64,331	67,680	376,200	372,900	-1%

City Court

Description

The Surprise City Court's primary function is to fairly and impartially adjudicate all cases filed in the court and to ensure proper and timely compliance with judicial and administrative standards as prescribed by law, the Arizona Supreme Court and the Constitution of the United States. Court staff answers questions from the public and provides assistance to those having business at the court and also ensures accounting for both judicial and financial activities.

Organizational Charts



Primary Functions

- Organizational policies, procedures, and reports.
- Resolution of all criminal and civil cases filed in the court.
- Quality customer service, accurate information, and timely support.

Major Budget Changes

The adopted FY2013 general fund budget of \$1,886,000 represents an 11% decrease from the FY2012 amended budget of \$2,122,100.

Personnel costs decreased primarily due to the elimination of one Administrative Technician, one Assistant Analyst, and one Program Manager position. Some of the decrease was offset by personnel expenditure increases resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Non-personnel costs decreased primarily due to decreases in office supplies and Public Defender costs.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	1,741,933	1,682,843	1,739,100	1,585,600	-9%
Supplies	24,942	28,241	34,100	28,900	-15%
Services	72,328	281,157	348,900	271,500	-22%
Total	1,839,203	1,992,241	2,122,100	1,886,000	-11%
<u>By division</u>					
JCEF	0	0	0	0	0%
General Ops	1,839,203	1,992,241	2,122,100	1,886,000	-11%
Total	1,839,203	1,992,241	2,122,100	1,886,000	-11%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
City Court					
Accountant/Tax Auditor	1	1	1	1	0%
Administrative Specialist ¹	8	8	8	7	-13%
Administrative Support Supervisor	2	2	2	2	0%
Administrative Technician	6	6	6	5	-17%
Assistant Analyst ¹	0	0	0	0	0%
Associate Judge	1	0	0	0	0%
Division Manager	1	1	1	1	0%
Executive Administrative Specialist	1	1	1	1	0%
Presiding Judge	1	1	1	1	0%
Program Manager	1	1	1	0	-100%
Part Time	0.8	1.1	1.1	1.1	0%
Total	22.8	22.1	22.1	19.1	-14%

Accomplishments, Enhancements and Efficiencies

- Collaboration with Arizona Superior Court and other local courts to provide in-house training to court staff.
- Increasing public awareness of court website and streamlining informational documentation.

Major Initiatives and Policy Issues

- Implement online payment system to increase court efficiency and the public's convenience.
- Implement various federal and state legislative mandates, rules, and policy initiatives.

Municipal Court Enhancement Fund

Description

The municipal court enhancement fund is established to account for the inflow of municipal court enhancement fees added to all fines levied by the Surprise City Court. Funds collected by this fee are to be used exclusively for capital acquisitions and court enhancements. Ordinance #02-19 established this fee effective on July 13, 2003, in order to recover the costs of administration and enforcement of court orders.

Major Budget Changes

The proposed FY2013 budget of \$451,100 represents a 2% increase over the FY2012 budget of \$440,800. The total FY2013 budget includes programmed contingency of \$351,100 and planned expenditures of \$100,000. The planned expenditures will be used to pay for courtroom security guards.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Supplies	102	0	169,000	0	-100%
Services	77,277	82,301	100,000	100,000	0%
Capital	42,886	0	0	0	0%
Contingency	0	0	171,800	351,100	104%
Total	120,264	82,301	440,800	451,100	2%
<u>By department</u>					
City Court	77,378	82,301	440,800	451,100	2%
Information Services	42,886	0	0	0	0%
Total	120,264	82,301	440,800	451,100	2%

City Court FARE Fund

Description

Throughout the year, the City Court may receive funds from the state pursuant to Arizona Supreme Court Administrative Order No. 2003-126 which established the Fines/Fees and Restitution Enforcement Program (FARE). FARE is a private/public partnership between the Arizona Supreme Court, Administrative Office of the Court (AOC), and Affiliated Computer Services (ACS) to provide enhanced collection services to Arizona courts.

In September 2010, the Finance Department established a new special revenue fund to manage the funds received through participation in this program. These funds are the remaining balance of any revenues which have been divided between the Administrative Office of the Courts and local courts to recover costs incurred to administer the FARE program. Presently, no restrictions have been issued on the courts use of these funds.

Organizational Chart

There are no dedicated personnel in this fund.

Budget Summary

The FARE Fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The total FY2012 programming of \$12,800 consists of anticipated fund balance programmed as miscellaneous services to establish budget authority. The total FY2013 budget includes programmed contingency of \$9,500 and planned expenditures of \$9,000. The planned expenditures will be used to pay for a portion of the annual maintenance charges for the AZTEC case management system used throughout the court by court staff.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Services	0	0	0	9,000	0%
Capital	0	10,069	0	0	0%
Contingency	0	0	12,800	9,500	-26%
Total	0	10,069	12,800	18,500	45%
<u>By department</u>					
City Court	0	10,069	12,800	18,500	45%
Total	0	10,069	12,800	18,500	45%

City Court JCEF Fund

Description

The City Court generates revenue through the collection of monies pursuant to the Judicial Collection Enhancement Fund (JCEF) established in A.R.S. §12-113 et seq. In September 2010, the Finance Department established a new special revenue fund to manage this revenue source. Revenues generated may be used to improve the administration of justice by enhancing the enforcement of court orders. JCEF funds may also be used to train court personnel, improve, maintain, and enhance the ability to collect and manage monies assessed or received by the courts, and to improve court automation projects likely to improve case processing or the administration of justice.

Organizational Chart

There are no dedicated personnel in this fund.

Budget Summary

The JCEF Fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The FY2012 programming of \$94,400 consisted of \$82,700 in overtime (wages and benefits) related to a data conversion project required to update all existing court records to a new court management system. The court has pulled out of this project due to budget cuts and reductions in force. Two staff members who were cut were working on this automation project with the Administrative Office of the Courts (AOC). The AOC will continue to work with other courts to complete the project. The remaining \$11,700 was anticipated fund balance programmed as miscellaneous services to establish budget authority. The total FY2013 budget includes programmed contingency of \$95,800. There are no planned expenditures for FY2013.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	0	18,945	82,700	0	-100%
Services	35,000	35,000	0	0	0%
Contingency	0	0	11,700	95,800	719%
Total	35,000	53,945	94,400	95,800	1%
<u>By department</u>					
City Court	35,000	53,945	94,400	95,800	1%
Total	35,000	53,945	94,400	95,800	1%

City Court MFTG Fund

Description

The City Court receives funds from the State of Arizona pursuant to the Municipal Fill the Gap Fund (MFTG) program established by A.R.S § 41-2421(J)(6) and (K). In September 2010, the Finance Department established a new special revenue fund to manage these funds. Municipal courts may use these funds to improve, maintain, and enhance the ability to collect and manage monies assessed or received by the courts, to improve court automation and to improve case processing or the administration of justice.

Organizational Chart

There are no dedicated personnel in this fund.

Budget Summary

The MFTG fund was established during the preparation of the FY2010 financial statements for the city's Comprehensive Annual Financial Report (CAFR). The total FY2012 programming of \$72,100 consisted of \$40,000 for computer maintenance services, \$15,000 for anticipated audit service costs related to a mandatory tri-annual minimum standards audit with the remaining anticipated \$17,100 fund balance programmed as miscellaneous services to establish budget authority. The total FY2013 budget includes programmed contingency of \$28,600 and planned expenditures of \$31,000. The planned expenditures will be used to pay for a portion of the annual maintenance charges for the AZTEC case management system used throughout the court by court staff.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Services	0	0	55,000	31,000	-44%
Contingency	0	0	17,100	28,600	67%
Total	0	0	72,100	59,600	-17%
<u>By department</u>					
City Court	0	0	72,100	59,600	-17%
Total	0	0	72,100	59,600	-17%



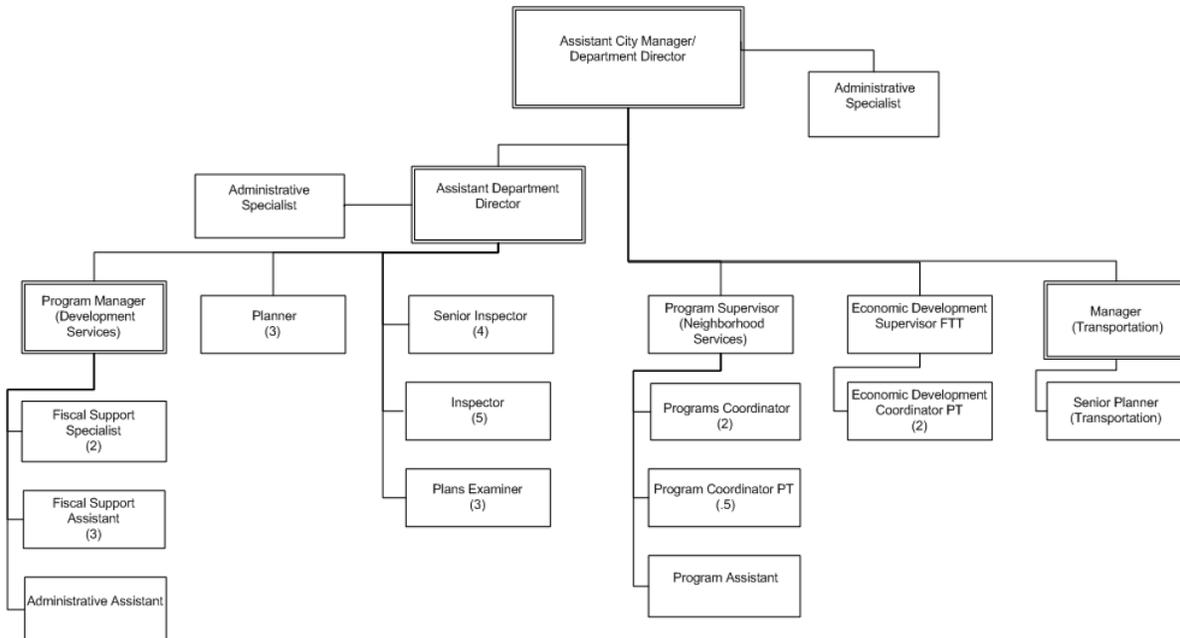
Community and Economic Development Department

Description

The Community and Economic Development Department provides development services, planning and zoning, building safety, code enforcement, neighborhood services, welcome center, and economic development. The department is charged with ensuring responsible planning within the current and future city limits, long range transportation planning, and that new and existing structures are safe for occupancy.

Organizational Chart

One program coordinator position is funded by the neighborhood revitalization fund, which is detailed on a separate page in the Community and Economic Development section of this document. In addition, 36% of a program assistant is funded by the neighborhood stabilization program grant and is depicted in the Neighborhood Revitalization Fund section of this document.



Primary Functions

- Building plan review and approval
- Inspections
- Code enforcement
- Business attraction
- Development Center – One Stop Shop
- Development coordination
- Code administration
- General Plan development and implementation
- Development review
- Business retention
- AZ TechCelerator
- Economic Development Higher Education
- Long range transportation planning
- Community clean up
- Revitalization planning and implementation
- Block party trailer
- Welcome Center
- Design development – in house
- Civic education
- Business outreach

Divisions

- Administration - The Administration Division is responsible for the overall coordination of the department's activities and performance in relation to the organization.
- Building Safety - The Building Safety Division reviews, approves, and inspects new development, tenant improvements and restoration.
- Code Enforcement - The Code Enforcement Division is charged with ensuring the health and safety of residents as it relates to property maintenance, zoning regulations, through education and enforcement.
- Development Services - The Development Services Division provides a single point of contact for city services to the customer so they may complete their development project in a faster, more cost efficient manner.
- Economic Development - The Economic Development Division provides services for business attraction, retention, and expansion. The division also provides small business assistance and administers the city's business innovation center, the AZ TechCelerator. The Economic Development Division was shown as a separate department in fiscal year 2010.
- Neighborhood Services - Neighborhood Services is committed to improving the condition of neighborhoods through reinvestment. Staff works closely with community members in implementing revitalization programs that include homeownership, housing rehabilitation, social service assistance, community education and event coordination.
- Planning & Zoning - The Planning Division ensures projects are developed in accordance with city standards to promote a vibrant community. The division fosters long range planning through the creation and implementation of the General Plan, village planning, and long-range transportation planning.

Major Budget Changes

The FY2013 proposed budget of \$6,786,900 represents a 63% increase over the FY2012 amended budget of \$4,163,000. The increase is largely due to funding for economic incentives approved by the Mayor and City Council. Specifically, the FY2012 base was increased by \$1,632,000 in FY2013 to account for approved tax and economic incentive development agreements with Prasada and Prasada area businesses, which are paid from the increase in sales tax revenue generated by these enterprises, and \$65,000 in economic incentives in the form of fee coverage for Gestamp Solar Steel, with offsetting savings accruing from various cost reduction measures taken by the department. In addition, an economic development incentive contingency was established in the amount of \$1,000,000 to enable the city to take advantage of development opportunities that may arise during fiscal year 2013.

During FY2013, a senior planner will transfer into Community and Economic Development from Public Works to assist with long range transportation planning.

In addition, personnel expenditure increases result from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Community Development

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	2,622,899	2,708,436	2,882,100	2,948,800	2%
Supplies	52,474	73,607	91,000	74,300	-18%
Services	178,807	365,642	484,900	390,900	-19%
Capital	0	2,057	0	0	0%
Development Agreements	0	1,031,464	705,000	2,372,900	237%
Economic Dev. Contingency	0	0	0	1,000,000	0%
Total	2,854,180	4,181,207	4,163,000	6,786,900	63%
<u>By division</u>					
Administration	251,087	192,438	252,200	222,300	-12%
Building Safety	772,014	785,686	778,600	766,700	-2%
Code Enforcement	592,608	525,273	523,100	551,800	5%
Development Services	453,236	480,376	495,300	485,100	-2%
Economic Development	3,065	1,427,075	1,140,900	3,797,000	233%
Neighborhood Svcs	215,081	186,827	291,700	303,000	4%
Planning and Zoning	567,090	583,532	681,200	661,000	-3%
Total	2,854,180	4,181,207	4,163,000	6,786,900	63%

Economic Development

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	464,137	0	0	0	0%
Supplies	42,679	0	0	0	0%
Services	156,091	0	0	0	0%
Capital		0	0	0	0%
Total	662,906	0	0	0	0%
<u>By division</u>					
General Ops	1,321,833	0	0	0	0%
Total	1,321,833	0	0	0	0%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Community and Economic Development					
Administrative Assistant	2	1	1	1	0%
Administrative Specialist	2	2	2	2	0%
Administrative Support Supervisor	1	0	0	0	0%
Assistant City Manager/Department Director	0	0	0	1	0%
Assistant Department Director	1	1	1	1	0%
Department Director	1	1	1	0	-100%
Economic Dev. Coordinator (Contract)	0	1	0	0	0%
Economic Dev. Supervisor (Contract)	0	0	0	1	0%
Fiscal Support Assistant	2	2	2	3	50%
Fiscal Support Specialist	3	3	3	2	-33%
Inspector	5	5	5	5	0%
Manager	0	1	1	1	0%
Planner	5	5	5	3	-40%
Plans Examiner	4	3	3	3	0%
Program Assistant	0	0	0	0.64	0%
Program Coordinator	0	1	1	1	0%
Program Manager	0	1	1	1	0%
Program Supervisor	1	1	1	1	0%
Senior Inspector	4	4	4	4	0%
Senior Planner	0	0	1	1	0%
Part Time	1	2.2	2.8	2.5	-11%
Total	32	34.2	34.8	34.14	-2%

Economic Development

Administrative Specialist	1	0	0	0	0%
Department Director	1	0	0	0	0%
Program Manager	1	0	0	0	0%
Recreation Coordinator	2	0	0	0	0%
Part Time	0.7	0	0	0	0%
Total	5.7	0	0	0	0%

Accomplishments, Enhancements and Efficiencies

- The successful opening of two new U.S Headquarters.
- The successful opening of a major family entertainment center.
- Construction of medical facility in the Surprise City Center.
- Encouraging applicants to use "bundled" development review process.
- Implemented customer satisfaction survey for Development Services and Building Safety.
- Code Enforcement implemented administration and enforcement of recently enacted Solicitation Ordinance.
- AZ TechCelerator tenant is a finalist for statewide innovation grant.
- AZ TechCelerator partnership and mentorship program.
- Procurement of over \$1 million in grant funding for neighborhood reinvestment.
- Initiation of a Summer Youth Employment Program.
- Completion of a Fair Housing Plan.
- Village Plan 3 approved plan 5 in process.

Major Initiatives and Policy Issues

- Implement Council's Strategic Plan initiatives including medical and renewable energy economic development and recruitment of a new 4-year residential college or university.
- Updates to the Surprise Uniform Development Code (SUDC) to provide clear, consistent, yet flexible, development standards.
- Implement Fair Housing Plan.
- Completion of Village Plan 5.

- Completion and adoption of the General Plan 2030.
- Adoption of 2012 Building codes.
- Implement SB1598 requirements.

Neighborhood Revitalization Fund

Description

The neighborhood revitalization fund is established to track revenues and expenses associated with the city's neighborhood revitalization program. This special revenue fund includes a combination of federal, state, and local funding sources. The neighborhood services division of the Community and Economic Development Department administers the programs associated with this fund.

Major Budget Changes

The proposed FY2013 budget for the Neighborhood Revitalization Fund of \$699,000 is a 75% decrease from the FY2012 amended budget of \$2,805,000. This is due to reduced forecasts of grant revenue from Neighborhood Stabilization Funds in FY2013. One full time equivalent program coordinator position is financed by this fund and 36% of a program assistant is funded by the neighborhood stabilization program grant. In addition, personnel expenditure increases result from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Expenditures	NEIGHBORHOOD REVITALIZATION				
	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	114,443	137,482	73,400	141,100	92%
Supplies	0	1	0	0	0%
Services	2,203,587	450,616	2,731,600	557,900	-80%
Capital	0	377,172	0	0	0%
Total	2,318,029	965,271	2,805,000	699,000	-75%
<u>By department</u>					
Community Development	2,317,909	965,271	2,805,000	699,000	-75%
Community Initiatives	120	0	0	0	0%
Total	2,318,029	965,271	2,805,000	699,000	-75%

Neighborhood Revitalization	FY2010	FY2011	FY2012	FY2013	Adopted to Recommended
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	
Program Assistant	0	0	0	0.36	0%
Program Coordinator	2	1	1	1	0%
Total	2	1	1	1.36	36%

Accomplishments, Enhancements and Efficiencies

- Sold 12 properties to qualified buyers with financial assistance under the Neighborhood Stabilization Program.
- Completed 12 rehabilitations under the Emergency Repair Program with grant funds awarded through the Community Development Block Grant (CDBG) fund.
- Completed a Sidewalk Connectivity Project with Community Development Block Grant-Recovery (CDBG-R) and Community Development Block Grant (CDBG) funding.
- Created and implemented a Summer Youth Employment Program that includes participation by 15 income-qualified youth.

Community and Recreation Services Department

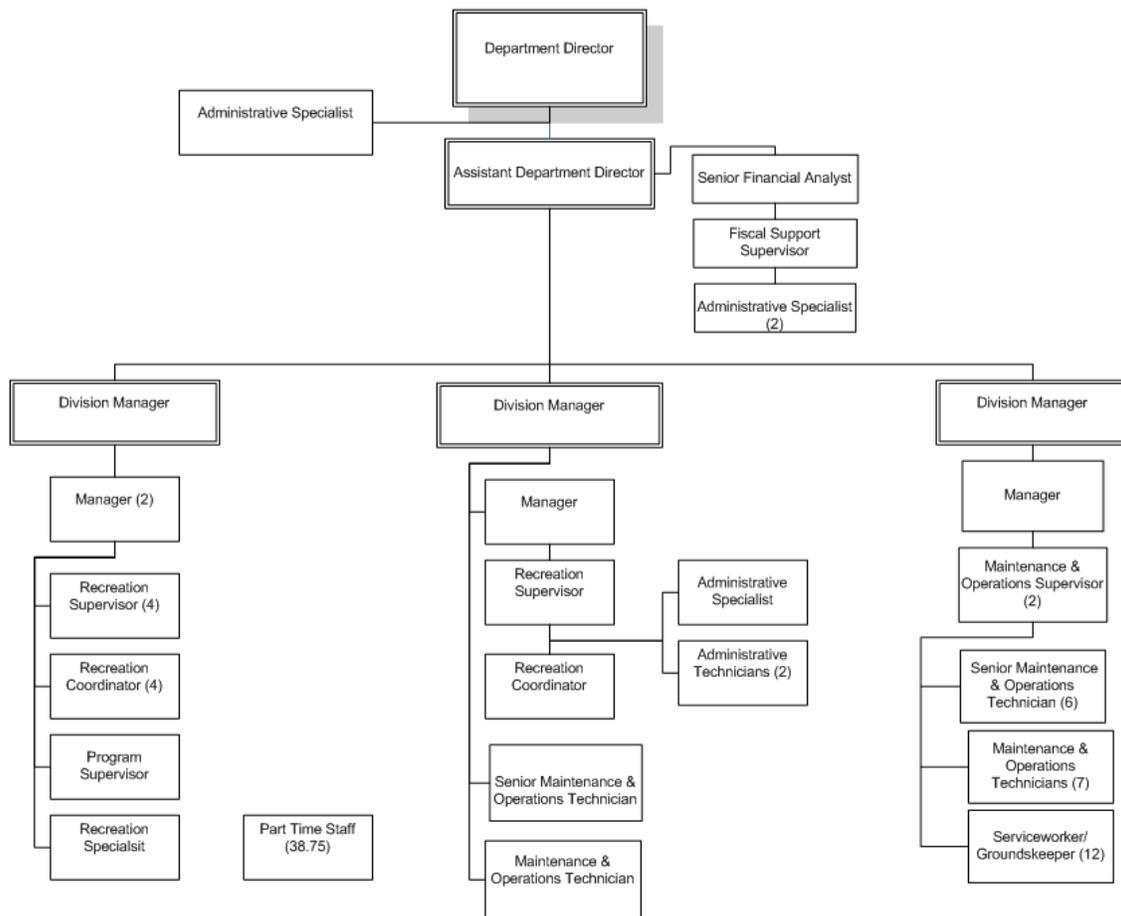
Description

The City of Surprise Community and Recreation Services Department is responsible for recreational programming, sports tourism events, signature and community special events, recreational facility operations and ground maintenance of city parks. Recreation programming includes aquatics, youth and adult sports, tennis programming, library services, senior programs, teen programming and adaptive programming. Special event and sports tourism includes spring training, regional and national tennis tournaments, as well as community and signature events such as annual surprise party event, and performances in the park.

Mission Statement

The mission of the city of Surprise Community and Recreation Services Department is to enrich and complement the lives of Surprise residents through stewardship of our resources while providing responsive programs which promote and prioritize diversity, cultural, neighborhood, family, education, recreation, and wellness opportunities.

Organizational Chart



Primary Functions

The following services are provided by the department:

- Provide quality, cost-effective and safe recreational programs to the community of Surprise.
- Offer safe and clean facilities to the residents of Surprise.
- Facilitate quality, affordable special events.
- Promotion of community, recreation and sports tourism programs enhancing and creating quality of life opportunities for the residents in Surprise.
- Parks and recreation open space and facility master planning.
- Oversight of personnel, budget, resources, program and policy development.
- Provides human resources support, internal and external customer service, fiscal management and departmental marketing and promotions.
- Operational, organizational, and daily general facility maintenance and parks maintenance.
- Staff liaisons for Tourism Advisory Board, CRS Advisory Board, Teen Advisory Board, Arts and Cultural Advisory Board and Surprise Sundancers Board.

Divisions

Administration -

The Administration Division provides leadership and overall department oversight for Community and Recreation Services, including 58 full time employees and 38.75 full time equivalents (FTE) in part time employee support, and five boards and commissions. Provides fiscal oversight for an operating budget of \$12.6 million, and ensures revenue recovery of at least \$3.8 million.

Aquatics -

The Aquatics Division manages the Surprise Aquatic Center and the Hollyhock Community Pool. Water safety, lessons, open swim, special events, swim and dive teams and pool rentals are offered at the pools.

Campus & Park Maintenance -

The Campus & Park Maintenance Division oversee turf and ground maintenance of the 145-acre Surprise Recreation Campus and 400 acres within 15 parks and recreation center grounds. Parks Maintenance supports a variety of recreational activities and provides an overall aesthetically pleasing appearance for the community. Activity includes Ramada / private rental support, Aquatics and splash pad maintenance, lake quality, special event support, CRS recreation sports and practice leagues support, routine grounds maintenance, maintain parks playground units, dog park, graffiti/vandalism/storm reports and repairs, capital improvement support.

Library -

The Library Division provides for a service agreement with the Maricopa County Library District which operates the Northwest Surprise Regional Library and the Hollyhock Branch Library.

Recreation -

The Recreation Division manages programming that includes youth and adult sports, adaptive recreation, tennis, senior programs, special interest classes, summer camp, tot time and teens totaling over 1500 programs.

Sports Tourism & Events -

The Sports Tourism & Events Division is responsible for sports tourism & events as well as the operation and facility maintenance of the 145-acre Surprise Recreation Campus, specifically stadium operations. This division markets, plans, and implements events, as well as acquires sponsorships/donations for the entire department. The primary focus is to bring forward activities and events that provide an economic impact to the city which attracts local, regional and national participants. Regular activities include Spring Training, year round MLB training operations, Arizona Fall League, (6) National USTA events, the CTCA Tennis Championships, Surprise Party, Performances in the Park, Memorial Day, Spring Eggstravaganza, and the annual 4th of July celebration.

Support Services

Support Services provides human resources support, internal and external customer service, procurement and contractual services, bookkeeping and

departmental support to all divisions of the Community and Recreation Services department. This activity supports the recreation department as a whole.

Recreation Centers

Sierra Montana and Countryside Recreation Centers offer quality, cost-effective, safe, and enjoyable recreational programs and facilities to Surprise Residents of all ages and abilities so they can recreate, learn a variety of new skills, improve health and/or self-esteem, and socialize. Activities include facility operations and maintenance, drop in recreation for youth and teens, special events such as father daughter dance, a variety of special interest classes, preschool programs and teen dances. Countryside Elementary uses the gym for PE classes and sports programs as well.

Teens

Teen programs provide quality, cost-effective, safe, and enjoyable teen programs to Surprise Residents age 13 – 17 so they can learn lifelong skills, have a voice in their community, gain leadership skills, showcase their skills and socialize at teen events and activities. Activities include an 11 member teen advisory board, a youth leadership summit and program for 160 youth, art competitions such as battle of the bands and teen talent as well as tournaments.

Major Budget Changes

The recommended FY 2013 general fund budget of \$12,579,600 represents a 1.47% decrease over the FY 2012 amended budget of \$12,767,000. The department reduced their personnel expenditures by \$554,400 by eliminating five full-time positions which included a vacant division manager position and reduced a division manager to a manager position. In addition established a tiered pay structure for part-time salaries and restructured the parks/campus maintenance division impacting eight full-time positions. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013.

The department reduced their supplies and services for the FY 2013 a portion of the reduction is the elimination of purchases for the city store and projected water savings. The increase in services budget is due to an intergovernmental agreement between the city and the Maricopa County Library District to transfer financial responsibility of library operations to the city over a five-year period which increased the departments overall budget. The first year payment is programmed in the Library division in the amount of \$450,000.

The department is requesting additional budget authority of \$50,000 for master plan revision which supports the general plan and the city of Surprise strategic plan. Revisions will update requirements for future open space, parks, trails and recreation facility development and improvements required for existing parks and facilities. Master plan revisions will establish guidelines based on population and national parks and recreation benchmarks.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recommended
Personnel	4,778,644	5,948,957	6,218,000	5,663,600	-9%
Supplies	1,407,815	1,805,795	1,733,500	1,722,600	-1%
Services	3,031,115	4,326,740	4,765,100	5,193,400	9%
Capital	341,422	0	0	0	0%
Total	9,558,995	12,081,492	12,716,600	12,579,600	-1%
<u>By division</u>					
Administration	466,470	431,654	201,600	525,700	161%
Aquatics	562,152	473,706	584,900	557,400	-5%
Campus Operations	0	3,188,140	3,202,700	3,339,100	4%
Community Promo	141,875	170,314	140,700	129,400	-8%
Countryside Rec	0	0	169,800	183,700	8%
Library	158,446	119,318	162,800	587,300	261%
Park Maintenance	2,503,019	2,274,374	2,539,200	2,212,100	-13%
Recreation	3,892,756	3,763,587	3,488,300	3,208,300	-8%
Sierra Montana Rec	0	0	248,900	245,100	-2%
Special Events	440,398	494,821	515,400	527,500	2%
Tennis	1,393,880	1,220,847	1,189,500	1,064,000	-11%
Total	9,558,995	12,136,761	12,443,800	12,579,600	1%

	FY2010	FY2011	FY2012	FY2013	Adopted to
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
Community and Recreation Services					
Administrative Specialist	3	4	4	4	0%
Administrative Technician	2	2	2	2	0%
Analyst	1	0	0	0	0%
Assistant Department Director	0	0	0	1	0%
Department Director	1	1	1	1	0%
Division Manager	4	6	6	3	-50%
Fiscal Support Supervisor	1	1	1	1	0%
Maintenance & Operations Supervisor	0	2	2	2	0%
Maintenance & Operations Technician	9	14	14	8	-43%
Manager	2	2	2	4	100%
Program Assistant	0	0	0	0	0%
Program Supervisor	1	1	1	1	0%
Recreation Aide	1	0	0	0	0%
Recreation Coordinator	6	6	6	5	-17%
Recreation Specialist	2	2	2	1	-50%
Recreation Supervisor	5	5	5	5	0%
Senior Financial Analyst	0	1	1	1	0%
Sr Maintenance & Operations Technician	9	13	13	7	-46%
Service Worker/Groundskeeper	0	4	4	12	200%
Part Time	25	33.4	36.5	38.75	6%
Total	72	97.4	100.5	96.75	-4%

Campus Operations					
Division Manager	2	0	0	0	0%
Maintenance & Operations Supervisor	2	0	0	0	0%
Maintenance & Operations Technician	5	0	0	0	0%
Sr Maintenance & Operations Technician	4	0	0	0	0%
Service Worker/Groundskeeper	4	0	0	0	0%
Part Time	6	0	0	0	0%
Total	22.6	0	0	0	0

Accomplishments and Enhancements

- The Community and Recreation Services Department delivered over 1,500 recreation and special events programs servicing nearly 430,000 participants.
- The 2012 Spring Training was the highest grossing season in ten years, generating almost \$4.8 million dollars. Merchandise and concessions sales were amongst the highest increases since opening in 2003 and the Texas Rangers and Kansas City Royals saw their per game attendance increase by 8.1% and 4.6%, respectively. A facility surcharge of \$1 was added to specific ticketing levels which realized an additional \$100,000 in revenue to facilitate development of a fund to be utilized for stadium improvements. With the Texas Rangers signing Yu Darvish, a highly sought after pitcher from Japan, staff strategized how to accommodate an influx of 250-300 Japanese media.
- A grant provided by the Tourism Advisory Board helped fund the first annual Surprise BBQ Fest which was held the day before the first spring training game. The festival drew 6,000 this year.
- The Surprise Tourism Committee provided funds through the transient lodging tax (bed tax) increase that was adopted by the Mayor and City Council in 2011 for increased CTCA promotion in the western market, brought the Surprise BBQ Fest, the Art is Alive in Surprise Art in partnership with the What's Happen'n Arts Movement (WHAM).
- The 4th Annual Cancer Treatment Centers of America Tennis Championships returned to Surprise. Surprise exclusively added another element to the tournament by including a second session which featured a mixed doubles match. The First Annual Surprise Ring of Fire Craft Beer and Local Food Festival held at the Tennis and Racquet Complex prior to matches on Saturday. Patrons enjoyed samplings from unique specialty Craft beers brewed along the Pacific Ocean's "Ring of Fire" as well as local cuisine.
- The Surprise Youth Leadership Council which consists of 25 youth from the Teen Advisory Board, as well as Dysart and Charter schools collaborated on projects which include working on the Surprise Community Garden, Physical Fitness/Healthy Families Event, Green Fair/School Recycling program, Pool Safety, and Special Needs Awareness Event.
- The Surprise Stadium hosted two Korean professional baseball teams for spring training; the Kia Tigers and the Nexen Heroes. Both teams contend in the Korean Baseball Organization which is the highest level of baseball in South Korea.
- The first annual 'Art is Alive in Surprise' Art Festival presented by WHAM Art Association in partnership with the Surprise Arts & Cultural Board and Tourism Advisory Board was held. Over 30 artists participated in the event which featured a Plein Air Art Contest where artists created their submissions on location.
- Surprise hosted the Cal Ripken 12-year old Pacific Southwest Regional tournament in July featuring teams from California, Nevada, Utah and Arizona. In addition, the Sandy Koufax 14-year old World Series was held at the Recreation Campus for the 4th consecutive year. The event will be replaced in 2012 with 2 World Series events as we welcome the Gil Hodges (11 year olds) division World Series and the Ken Griffey Jr. (15 year olds) World Series.
- Cost recovery goals for facilities continue to be a goal for the dept. The Sierra Montana and Countryside Recreation Centers are in the third year of a three year plan to be 100% cost recoverable; the plan detailed year one at 70% recovery, 85% recovery in year two and full cost recovery in year three. For FY2012 it is projected the recreation centers will realize 100% cost recovery. The Surprise Tennis and Racquet Complex is in the second year of a three year plan to be 100% cost recoverable; the plan details that year one be at 70% recovery, year two at 85% recovery and year three 100% cost recoverable. For FY2012 the complex is projected to realize 80% recovery.

Efficiencies

- Recruited and trained over 900 volunteer youth sports coaches totaling 34,400 donated hours (a monetary value of over \$678,000) (based on the 2011 National Average of Independent Sector Dollar Value of a Volunteer Hour in Arizona of \$19.71).
- Continued coordination of over 750 Surprise Sundancer volunteers who contributed 42,500 volunteer hours; a value to the city of over \$827,900 (based on the 2009 National Average of Independent Sector Dollar Value of a Volunteer Hour in Arizona).

- Received continuation of grant funding from the American Recovery and Reinvestment Act for operation of the Senior Center Congregate Meals.
- Modified use of full time staff and volunteers by staggering schedules to provide coverage in lieu of using part-time salaries or reducing services. Salary savings used to staff and promote additional revenue generating programs.
- Final recommendations submitted to reduce part time salary rate via a tiered system to recognize experience and longevity of seasoned and experienced part time staff and realize appropriate compensation levels similar to other valley programs.
- Collaborated with the Public Works Sustainability Division to utilize ARRA Grant Funds and APS rebates to initiate a project to reduce the stadium's energy consumption by updating fixtures and adding lighting control measures. The savings will not be fully realized for three to five years.



Tourism Fund

Description

The tourism fund is established to track expenses and revenue associated with the dedicated 1.52% transient lodging tax (bed tax). The fund was a newly established special revenue fund for FY2011. The city of Surprise Tourism Board recommended on January 5, 2010, as part of the on-going strategic plan development, a 1.52% increase to the transient lodging tax. The Mayor and City Council approved the increase on January 28, 2010 with Ordinance No. 2010-04.

Major Budget Changes

The adopted FY2013 budget of \$258,900 represents a 42% decrease over the FY2012 amended budget of \$448,200.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Contingency	0	0	295,400	258,900	-12%
Transfer Out	84,251	0	152,800	0	-100%
Total	84,251	0	448,200	258,900	-42%
<u>By department</u>					
General Operations	84,251	0	448,200	258,900	-42%
Total	84,251	0	448,200	258,900	-42%

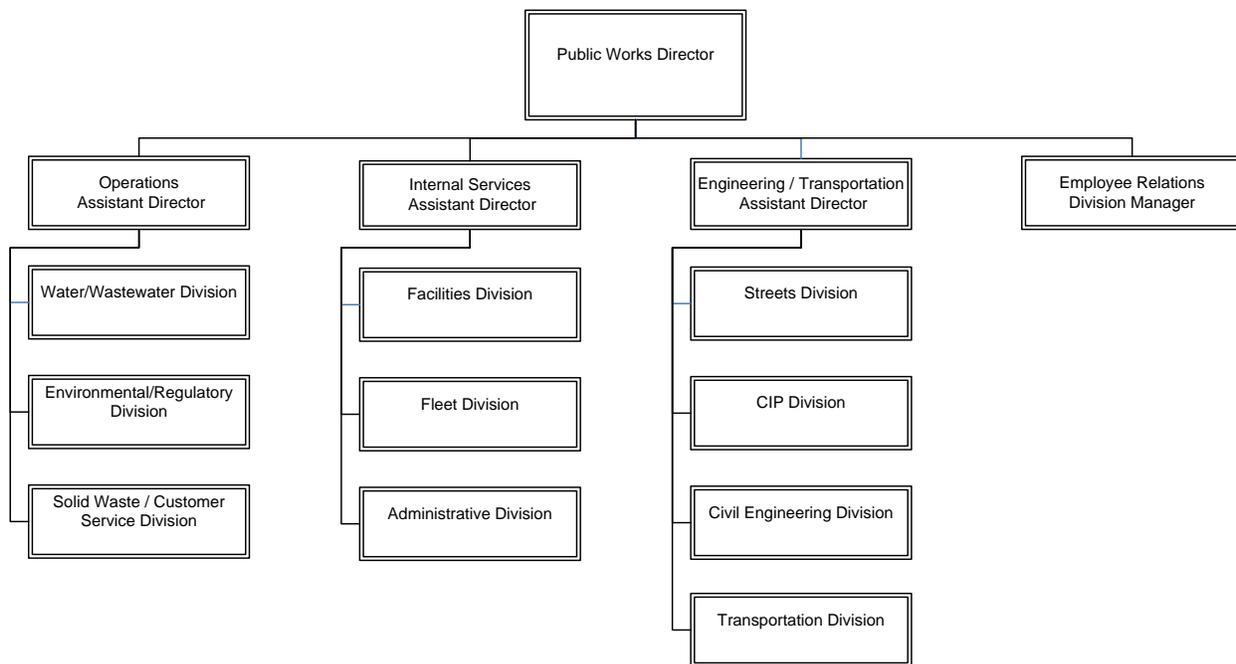
Public Works Department General Fund

Description

The divisions of the Public Works Department funded by the general fund include: vehicle maintenance, facilities management, sustainability, engineering development, and storm water services. Other divisions and funds managed by the Public Works Department and detailed on separate pages include streets and transportation funded by the highway user revenue fund (HURF), transit funded by the transit fund, and water, wastewater, and sanitation.

Organizational Chart

Due to the intricacies of the reporting structure within the Public Works Department, a high-level organizational chart, summarized at the division level, is provided below. Actual personnel budgeted in the general fund are detailed in the personnel table under the Major Budget Changes section by position title.



Primary Functions

- Centralized administrative and management services including purchasing, budget, information technology, and management support.
- Fuel management plans and salvage and auction services.
- Ensuring all fleet vehicles are within required specifications and providing motor pool services.
- Vehicle repair, diagnostic services, and preventative and scheduled maintenance.
- Engineering development and civil plan reviews, civil inspections, permitting, in-house design, and updates to the engineering design standards.
- Construction inspection.
- Develop and promote sustainability initiatives citywide, conduct efficiency audits, and manage sustainability related projects.
- Manage the planning, architectural, and engineering design and construction of city capital projects and provide infrastructure planning.

- Cleaning of facilities, day porter services, meeting set-ups, compliance checks for exit signage and fire extinguishers, security escorting and minor building maintenance, window washing, parking lot cleaning, and pest control.
- Electrical services for all electrical systems and emergency standby systems.
- Heating, ventilation, and cooling services to all city facilities.
- Maintenance upkeep of city property including carpentry and minor renovations, mechanical systems, card access, security systems, plumbing, and other property and equipment requiring repair or maintenance on a scheduled, emergency, or reactive basis.
- Permit administration and reporting to comply with local, state, and federal laws and regulations related to storm water pollution, surface water quality standards, and erosion control.
- Regional representation involving storm water management to monitor changes and updates in federal, state, and county regulations.
- Perform maintenance and inspections of the Municipal Separate Storm Sewer System (MS4) and construction sites, and commercial & industrial properties to ensure proper operations to address storm water pollution prevention, flood control situations, and promptly manage storm recovery efforts.
- Monitor the maintenance and effectiveness of privately owned storm water retention basins, drywells, and post-construction erosion control systems to prevent pollutants from entering the city's MS4.

Divisions

<u>Engineering Services</u> -	The Engineering Development Services Division provides engineering development review, civil engineering plan review, permit issuance, and construction inspection within the public right of way. This division is detailed on the development engineering line of the table below.
<u>Facilities Management</u> -	The Facilities Management Division is comprised of custodians and building maintenance personnel and is tasked with maintaining city buildings and facilities as well as project management of new construction.
<u>Vehicle Maintenance</u> -	The Vehicle Maintenance Division maintains and repairs the city's fleet of vehicles and equipment.
<u>Storm Water</u> -	The storm water program component of the Environmental Division is responsible for compliance with the Federal Clean Water Act (CWA), the Arizona Pollution Discharge Elimination System (AZPDES), Water Quality Permits, and enforcement of regulations regarding illegal discharges to the MS4.

Major Budget Changes

The recommended FY2013 general fund budget of \$5,156,300 represents a 8% decrease from the FY2012 amended budget. Personnel costs decreased \$424,100 through the transfer of a Civil Engineer to the Transportation Improvement Fund, position changes of Division Managers to Managers, and elimination of a Project Manager, a Utilities Analyst, a Service Worker, and Maintenance & Operations Supervisors. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. Through continual review of expenditures, additional budgetary operating savings in supplies of \$50,100 and services of \$110,900 are programed in the recommended FY2013 budget.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	3,653,720	3,478,571	3,699,900	3,285,800	-11%
Supplies	590,796	643,624	754,500	736,600	-2%
Services	1,410,152	1,298,036	2,098,500	1,935,000	-8%
Capital	284,165	6,451	100,000	170,000	70%
Total	5,938,833	5,426,682	6,652,900	6,127,400	-8%
<u>By division</u>					
Development Engineering	1,087,240	913,230	973,700	1,130,900	16%
Facilities Management	3,144,112	2,936,637	2,993,200	2,597,600	-13%
Vehicle Maintenance	1,613,332	1,484,833	1,543,500	1,404,300	-9%
Storm Water	94,150	90,617	141,000	23,500	-83%
Transportation	0	1,365	1,001,500	971,100	-3%
Total	5,938,833	5,426,682	6,652,900	6,127,400	-8%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended	
Public Works - General Fund						
Administrative Specialist		3.0	3.0	3.0	0%	
Assistant Department Director		0.0	0.0	0.2	83%	
Associate Civil Engineer		1.0	1.0	1.0	0%	
Civil Engineer		2.0	2.0	2.0	1.0	-50%
Civil Engineering Supervisor		1.0	1.0	1.0	1.0	0%
Department Director		1.0	1.0	0.2	0.2	0%
Division Manager		4.0	4.0	1.8	0.0	-100%
Fiscal Support Specialist		1.0	1.0	1.0	1.0	0%
Information Technology Administrator		1.0	1.0	1.2	1.2	0%
Inspector		1.0	1.0	1.0	1.0	0%
Maintenance & Operations Specialist		9.0	9.0	9.0	9.0	0%
Maintenance & Operations Supervisor		2.0	2.0	3.0	0.0	-100%
Maintenance & Operations Technician		1.0	1.0	1.0	1.0	0%
Manager		0.0	0.0	0.0	2.3	0%
Program Assistant		0.0	0.0	8.0	8.0	0%
Program Supervisor		0.0	0.0	1.0	1.0	0%
Project Associate		0.0	0.0	0.0	0.0	0%
Project Manager		1.0	1.0	1.0	0.0	-100%
Senior Civil Engineer		1.0	1.0	0.0	0.0	0%
Senior Financial Analyst		0.0	0.0	0.2	0.2	0%
Senior Inspector		1.0	1.0	1.0	1.0	0%
Sr Maintenance & Operations Technician		8.0	8.0	7.0	7.0	0%
Service Worker/Groundskeeper		6.0	6.0	6.0	5.0	-17%
Utilities Analyst		1.0	1.0	1.0	0.0	-100%
Part Time		0.0	0.2	1.3	1.3	0%
Total		45.0	45.2	51.9	45.7	-12%

Capital

A one-time operating capital budget of \$170,000 is added for FY2013 for the construction of stormwater mitigation at the North West corner at 163rd Avenue and Pat Tillman Boulevard.

Accomplishments, Enhancements and Efficiencies

- Realign the department for more efficient operations and reduce Public Works staff by five positions.
- Developed a Sustainability Division to interact with all city departments and residents.
- Maximized fleet usage.

- Initiated a reduction in non-public safety fleet size with a target of 5%.
- Developed an intranet reporting website for performance and finance reports for the department.
- Evaluated energy consumption at City Hall, the Public Safety building, and Special Planning Area 1 Water Reclamation Facility.
- Partnered with Arizona Public Service (APS) utility for solar public/private partnership at the Northwest Regional Library.
- Currently updating the existing storm water management plan to incorporate additional new permits and requirements to ensure a healthier, greener Surprise. The updated plan will incorporate several individual pollution prevention plans into one overall management plan that will streamline the efficient use of city resources in complying with our Federal and State permits.
- Participated in two Maricopa County Regional Construction & Stormwater Seminars to extend the educational outreach of the storm water program to contractors and builders. Provided permitting and inspection information to those contractors with projects county-wide as well as in Surprise.
- The storm water program participated in the permitting and construction processes for four new industrial facilities completed or currently under construction, helping to provide effective management over pollutant sources with a potential impact to the surface & groundwater resources within the city.
- Prepare and distribute city-wide fuel report.
- Create underutilized vehicle report.
- Reduction of fleet parts inventory.
- International City and County Manager's Association – Center for Performance Management (ICMA – CPM), Customer Service Measures; city of Surprise customer satisfaction with custodial service ranked highest of ten participating cities in Arizona and Yuma county.
- ICMA – CPM Customer Service Measures; city of Surprise customer satisfaction for timeliness of repair service ranked highest of ten participating cities in Arizona and Yuma county.
- Added local area network (LAN) resources to the Energy Management Systems at both recreation centers for remote capabilities, enabling greater control and energy savings.
- Reconfigured City Hall fan coils from continuous use to automatic resulting in a 50% energy reduction per fan coil.
- Participated in APS Peak Solution program for a reduction of electrical consumption during peak times resulting in the City receiving approximately \$10,000.
- Facilitated the successful completion or near completion of the following tax generating land development projects: Wal-Mart at SR303 and Waddell; Marley Park Square at Litchfield and Waddell; Surprise Medical at the City; Carl's Jr. Restaurant at Bell and Grand.
- Completed engineering plans and specifications for Arizona Traditions Outfall Drainage Channel.

Major Initiatives and Policy Issues

- Develop Sustainability Plan for the city.
- Determine if city intends to pursue a storm water fee or utility.
- Review the Engineering Development Standards for minor edits or updates.
- Continue efforts on forming Street Light Improvement Districts to those areas that have yet to form.

Public Works Department Highway User Revenue Fund

Description

The highway user revenue fund (HURF) is established to track non-transit transportation related activities. HURF is the only fund other than the general fund required by state law. The transportation, traffic engineering workgroups and the streets division of the Public Works Department are funded by HURF. The streets division is structured in eight functions as follows: operations, asphalt, concrete, crack sealing, right of way, street sweeping, striping/signs, and pavement preservation. The transportation division is structured in three primary functions as follows: general operations, traffic management and signals.

Organizational Chart

HURF is managed by the Public Works Department within the Engineering/Transportation Division. This organizational chart can be found on the Public Works Department general fund page of this document. The personnel who are directly funded by HURF are detailed in the personnel table within the Major Budget Changes section.

Primary Functions

- Centralized administrative and management services including purchasing, budget, information technology, and management support.
- Street maintenance services including asphalt patching, surface repairs and milling, level up and deep patching, pothole repairs, and crack sealing.
- Construct, repair, and maintain sidewalks, ramps, curbs, gutters, truncated domes, utility access covers, guardrails, and barricades.
- Street preservation including systematically applying a series of preventative maintenance treatments over the life of the pavement areas.
- Right of way maintenance including landscaping, weed abatement, graffiti removal, response to road hazards and accidents, and dirt street, shoulder, and alley maintenance.
- Street sweeping.
- Intelligent Transportation System operation.
- Traffic signal service and maintenance.
- Traffic signs and markings service and maintenance.
- Traffic engineering, planning, management, and control services.
- Transportation planning.

Divisions

Streets Division -

The streets division is responsible for the care and maintenance of dedicated pavement, sidewalks and rights of way including signs and striping within the city of Surprise.

Transportation Division -

The transportation division is responsible for the transportation planning for all modes in the city with emphasis on regional connectivity. Additionally, the department oversees all aspects of traffic engineering.

Major Budget Changes

The recommend FY2013 budget of \$5,786,900 represents a 10% decrease from the FY2012 amended budget. Personnel costs decreased \$381,700 through the transfer of a Senior Planner to CED, position changes of Division Managers to Managers, and elimination of a Service Worker, a Program Supervisor, and Maintenance & Operations Supervisors. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. Through continual review of expenditures, additional budgetary operating savings in supplies of \$63,800 and services of \$223,000 are programed in the recommend FY2013 budget.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recoommended
Personnel	3,082,167	2,997,476	3,320,900	2,939,200	-11%
Supplies	770,148	831,379	922,600	858,800	-7%
Services	1,918,254	1,716,469	2,211,900	1,988,900	-10%
Capital	474,906	49,409	0	0	0%
Contingency	0	0	0	0	0%
Transfer Out	0	2,071,800	0	0	0%
Total	6,245,475	7,666,534	6,455,400	5,786,900	-10%
<u>By department</u>					
Public Works	6,245,475	7,666,534	6,455,400	5,786,900	-10%
Total	6,245,475	7,666,534	6,455,400	5,786,900	-10%

	FY2010	FY2011	FY2012	FY2013	Adopted to
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
Public Works - Highway User Revenue Fund					0%
Administrative Specialist	3.0	3.0	2.4	2.4	0%
Assistant Department Director	1.0	1.0	0.6	0.8	32%
Civil Engineering Supervisor	1.0	1.0	1.0	1.0	0%
Department Director	0.0	0.0	0.2	0.2	0%
Division Manager	1.0	1.0	1.9	0.0	-100%
Information Technology Administrator	0.0	0.0	0.2	0.2	0%
Maintenance & Operations Specialist	2.0	2.0	2.0	2.0	0%
Maintenance & Operations Supervisor	4.0	4.0	3.0	1.0	-67%
Maintenance & Operations Technician	14.0	14.0	14.0	14.0	0%
Manager	0.0	0.0	0.0	1.5	0%
Program Coordinator	2.0	2.0	2.0	3.0	50%
Program Supervisor	1.0	1.0	1.0	0.0	-100%
Senior Financial Analyst	0.0	0.0	0.2	0.2	0%
Sr Maintenance & Operations Technician	8.0	8.0	8.0	8.0	0%
Senior Planner	1.0	1.0	1.0	0.0	-100%
Service Worker/Groundskeeper	7.0	7.0	7.0	6.0	-14%
Total	45.0	45.0	44.6	40.3	-10%

Accomplishments, Enhancements and Efficiencies

- Realigned the signing and striping division activities for better efficiencies.
- Placed various surface treatments on 63.9 lane miles or 26.3 center line miles of pavement as part of the annual Pavement Preservation Program.
- Retrofitted 32 ramps at 18 arterial intersections to meet ADA requirements.
- Increased landscape maintenance areas to include Grand Avenue, Greenway to Loop 303 with cost savings on new landscape contract.
- Established an Urban Forestry Activity on Bell Road by Removing and replaced 25 deceased or dead trees and trimming / thinning the canopies.
- Staff has integrated the Litchfield Road and Peoria Avenue Fiber Optics with the Traffic Management Center for the Intelligent Transportation System (ITS).
- Connected six existing and two new traffic signals to the ITS network via wireless connections.

Major Initiatives and Policy Issues

- Development a City of Surprise Urban Forest Manual.
- Develop a Tree Inventory and Removal Policy.
- Implement Annual Pavement Preservation Program.

- Integrate the ITS fiber optic cable on Bell Road with the four traffic signals west of Loop 303 to the ITS network.
- Install two Dynamic Message Signs, one on each entrance to the City on Bell Road.
- Complete design of the ITS fiber optic connections on Loop 303 from Waddell to Bell Road.
- Connect four remaining existing intersections to the ITS network via wireless.

Transit Fund

Description

The transit fund was previously established to the provision of public transit services to Surprise residents. The Dial-a-Ride program provides curb-to-curb services which are especially needed by the elderly and persons with disabilities. Valley Metro regional routes provided either through the Regional Transportation Plan or city funds provide intercity connections and commuter express services to Surprise residents and those working in the community. The Public Works Department is responsible for planning, coordinating, and some operating of public transportation programs to meet the city's transit needs.

Budget Summary

Beginning in FY2013, as part of an organizational restructuring, the Transit Fund is represented within the Public Works General Fund budget.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	503,916	521,161	0	0	0%
Supplies	67,428	69,118	0	0	0%
Services	339,392	321,720	0	0	0%
Capital	0	0	0	0	0%
Contingency	0	0	0	0	0%
Transfer Out	0	174,000	0	0	0%
Total	910,736	1,085,998	0	0	0%
<u>By department</u>					
Public Works	910,736	1,085,998	0	0	0%
Total	910,736	1,085,998	0	0	0%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Public Works - Transit					
Division Manager	0	0	0		
Program Assistant	8.0	8.0	0	0	0%
Program Supervisor	1.0	1.0	0	0	0%
Part Time	1.1	1.1	0	0	0%
Total	10.1	10.1	0	0	0%

Street Light Improvement District Funds

Description

Street light improvement district (SLID) funds are established by ordinance to provide a centralized location for the collection of taxes from properties directly benefiting from the district. These proceeds are legally restricted to expenditures for a specified purpose (including the payment for electricity to operate the streetlights within the district). The Mayor and City Council serve as the governing board for each of the districts. The city has the authority to levy taxes on properties included in the district.

Major Budget Changes

Currently there are 96 SLIDs operated by the city. Additional districts will be added as new subdivisions open. All street light operational costs are paid for through a special district property tax assessment. The City of Surprise assesses up to the maximum levy of \$1.20 per hundred dollars of assessed valuation for each district and has established a separate fund for each district. Actual assessment is based upon estimated expenditures.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Services	2,175,147	2,332,341	2,439,369	2,659,500	9%
Contingency	0	0	757,131	0	-100%
Total	2,175,147	2,332,341	3,196,500	2,659,500	-17%
<u>By department</u>					
Public Works	2,175,147	2,332,341	3,196,500	2,659,500	-17%
Total	2,175,147	2,332,341	3,196,500	2,659,500	-17%

As homes are constructed and sold within the SLID, the property tax levy should reach a point wherein the funds raised are adequate to cover the operating costs of the street lights. Currently, several districts have negative fund balances. The maximum tax rate is being charged to property owners within each district to the extent warranted by the expenditures of the SLID. As assessed valuation of the district increases, the SLID tax levy rate will generally decrease.

Water Operations Fund

Description

The water operations fund is established as an enterprise fund to account for the provision of water services to users. The Public Works Department manages this fund to provide the city and customers water for drinking, irrigation, commercial, and industrial uses in a quantity and quality that meets or exceeds standards. The department also provides water infrastructure that supports a long-term assured water supply and sustainable operations through the planning, implementation, operation, and maintenance of city of Surprise owned water facilities and systems.

The Public Works Department is responsible for oversight of an agreement with Arizona American Water Company for the billing services of city of Surprise water customers. The citizens of Surprise are serviced by several water systems including EPCOR Utilities Inc., the city of El Mirage, the Beardsley Water Company, and the city of Surprise. The city owned system serves about one-third of the total citizens in Surprise..

Organizational Chart

The personnel assigned to the water operations fund are managed by the Public Works Department within divisions under the Assistant Director of Operations. Due to the intricacies of the reporting hierarchy within the Public Works Department, a division level organizational chart showing the Water Operations Division, can be found in the Public Works general fund section of this document. A detailed list of actual positions funded by the water operations fund can be found on the following page.

Primary Functions

- Coordinates and provides centralized administrative and management services including purchasing, budget, information technology, and management support.
- Oversees maintenance, operation, process engineering, and administrative support services related to the drinking and reclaimed water systems.
- Operates and maintains the drinking and reclaimed water pipeline infrastructure systems.
- Participates in development reviews and management and planning of architectural and engineering design and construction of city capital projects.
- Operates a centralized call center to provide one location for customer services.
- Provides utility locating services to ensure legal compliance with the Arizona Blue Stake laws requiring all facility owners to accurately mark all underground facilities within specified time frames.
- Ensures environmental regulatory compliance in such areas as reclaimed water quality, air quality, cross connection controls, water conservation and water resource management, , water quality control and assurance, and data administration.

Divisions

<u>Administration</u> -	Maintains all the centralized administrative functions.
<u>Operations</u> -	Oversees all the day-to-day operations and maintenance of the production, treatment, and distribution of drinking water
<u>CIP – Utilities</u> -	Responsible for city related water infrastructure construction projects and utility locations.
<u>Customer Service</u> -	Responds to customer's water service requests, complaints and customer needs.
<u>Utility Locating</u> -	Performs utility locating - blue stake activities.
<u>Environmental</u> -	Oversees compliance and reporting aspects of the government regulations regarding reclaimed water quality, drinking water quality and supply, and storm water quality and air quality relating specifically to the city's water facilities.

Major Budget Changes

The recommended FY2013 water operations fund budget of \$10,658,100 represents a 4% decrease from the FY2012 amended budget. Personnel costs decreased \$235,700, position changes of a Division Managers to Managers, a Project Manager to a Program Supervisor, Senior Financial Analyst to Budget/Accounting Manager, a replacement of a Utilities Analyst with a Manager, and the elimination of an Administration Technician, a Utilities Analyst, and Maintenance & Operations Supervisor. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State

Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. Through continual review of expenditures, additional budgetary operating savings in supplies of \$72,700 and services of \$722,000 are programed in the recommended FY2013 budget.

Payments to the general fund in the amount of \$1,453,900 are programmed in FY2013 to cover the indirect costs associated with general fund personnel provided services and support to the water fund. Also programmed in the transfer to the general fund are payments in lieu of property tax (PILOT) assessments of \$96,400, and Franchise in Lieu of \$213,600.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	2,259,822	2,361,414	2,612,100	2,376,400	-9%
Supplies	507,541	374,288	651,500	578,800	-11%
Services	4,608,002	4,615,268	4,946,000	4,224,000	-15%
Capital	0	10,685	290,900	554,000	90%
Debt Service	0	5,176	0	0	0%
Depreciation	1,844,270	2,495,771	0	0	0%
Contingency	0	0	804,800	1,161,000	44%
Transfer Out	1,493,873	1,866,309	1,827,200	1,763,900	-3%
Development Agreements	0	-6,827	14,600	0	-100%
Total	10,713,508	11,722,085	11,147,100	10,658,100	-4%
<u>By department</u>					
Community Development	0	0	14,600	0	-100%
Economic Development	10,828	0	0	0	0%
Finance	0	0	0	77,600	0%
General Operations	0	1,530,195	0	0	0%
Information Services	0	0	39,700	0	-100%
Public Works	10,702,680	10,191,890	11,092,800	10,580,500	-5%
Total	10,713,508	11,722,085	11,147,100	10,658,100	-4%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Public Works - Water Operations					
Accountant/Tax Auditor	0.3	0.0	0.0	0.0	0%
Administrative Specialist	0.0	0.0	0.2	0.2	0%
Administrative Technician	2.0	2.0	2.4	1.4	-42%
Analyst	1.0	0.0	0.0	0.0	0%
Assistant Analyst	0.0	0.3	0.3	0.0	-100%
Assistant Department Director	0.0	0.0	0.3	0.5	65%
Budget/Accounting Manager	0.0	0.0	0.0	0.3	0%
Department Director	0.0	0.0	0.2	0.2	0%
Division Manager	1.0	1.0	2.4	0.5	-81%
Information Technology Administrator	1.0	1.0	0.2	0.2	0%
Inspector	1.0	1.0	1.0	1.0	0%
Lead Utility Technician	2.0	2.0	2.0	2.0	0%
Maintenance & Operations Specialist	1.0	1.0	1.0	1.0	0%
Maintenance & Operations Supervisor	1.0	2.0	2.0	1.0	-50%
Maintenance & Operations Technician	3.0	3.0	3.0	3.0	0%
Manager	1.0	1.0	1.0	2.9	190%
Program Supervisor	0.0	0.0	0.0	1.0	0%
Project Manager	2.0	2.0	2.0	1.0	-50%
Senior Accountant/Senior Tax Auditor	0.0	0.0	0.0	0.0	0%
Senior Financial Analyst	0.0	1.3	0.5	0.2	-62%
Sr Maintenance & Operations Technician	3.0	2.0	1.0	1.0	0%
Senior Utilities Technician	3.0	4.0	4.0	4.0	0%
Utilities Analyst	5.0	5.0	5.0	4.0	-20%
Utilities Supervisor	1.0	1.0	1.0	1.0	0%
Utilities Technician	3.0	3.0	3.0	3.0	0%
Total	31.3	32.7	32.6	29.4	-10%

Capital

The water operations fund FY2013 recommended budget includes \$1,018,000 programmed for capital projects.

Accomplishments, Enhancements and Efficiencies

- Constructed recharge wells to reduce future Central Arizona Project (CAP) costs of \$500,000 annually.
- Acquire and manage 15 new air quality permits for water facilities. Completed the conversion for the Veramonte HOA Irrigation system from a potable water source to a reclaimed water source.
- Completed the Site and Security Master Plan for the city's water facilities.

Major Initiatives and Policy Issues

- Development of a Public Works safety manual.
- Coordinate with Finance Department to update water services utility rates to ensure full cost recovery of utility service provision via monthly billings.
- Integrated city IT fiber optic locating within Utility Locating Division.

Wastewater Operations Fund

Description

The wastewater operations fund is established as an enterprise fund to account for the provision of wastewater services for the users and to protect the city and its residents from exposure to health related diseases and issues caused by inadequately treated sewage. The fund is used to plan, design, implement, operate, and maintain the city's wastewater infrastructure in a cost effective and efficient manner. The Public Works Department strives to satisfy all federal, state, county, and local agency permits, regulations, and requirements related to the treatment of wastewater and use of the subsequent effluent. The department is also responsible for the planning, implementation, operation, and maintenance of the city's wastewater facilities and lines.

Organizational Chart

The personnel assigned to the wastewater operations fund are managed by the Public Works Department within divisions under the Assistant Director of Operations. Due to the complexities of the reporting hierarchy, a division level organizational chart showing the wastewater operations division, can be found in the Public Works general fund section of this document. A detailed list of actual positions funded by the wastewater operations fund can be found below.

Primary Functions

- To coordinate and provide centralized administrative and management services including purchasing, budget, information technology, and management support.
- Oversight of maintenance, operations, process engineering, laboratory analysis, and administrative support services related to wastewater systems.
- Operation and maintenance of the wastewater collections pipeline infrastructure systems.
- Participation in development reviews and management and planning of architectural and engineering design and construction of city capital projects.
- Operation of centralized call center to provide efficient customer services.
- Provides utility locating services to ensure legal compliance with the Arizona Blue Stake laws requiring facility owners to accurately mark underground facilities within specified time frames.
- Ensures environmental regulatory compliance wastewater treatment and aquifer protection, bio-solids, pretreatment, wastewater quality control and assurance, and data administration.

Divisions

<u>Administration</u> -	Maintains all centralized administrative functions.
<u>Operations</u> -	Responsible for all the day-to-day operations and maintenance activities for the water reclamation facilities.
<u>CIP – Utilities</u> -	Responsible for city related sewer infrastructure construction projects and utility locations.
<u>Customer Service</u> -	Responds to customer's wastewater service requests, complaints and customer needs.
<u>Collections</u> -	Responsible for all the day-to-day operations and maintenance activities for the wastewater collection system
<u>Utility Locating</u> -	Performs all the utility locating - blue stake activities.
<u>Environmental</u> -	Oversees compliance and reporting aspects of the government regulations regarding reclaimed water quality, wastewater treatment, quality and use, and storm water quality and air quality relating specifically to the City's wastewater facilities.

Major Budget Changes

The recommended FY2013 wastewater operations fund budget of \$27,171,300 represents a 4% increase from the FY2012 amended budget. The primary factor of the increase is for capital projects. The position changes in personnel are a Division Manager to a Manager, a Senior Utilities Technician to a Lead Utility Technician, a Senior Financial Analyst to Budget/Accounting Manager, and the replacement of a Utilities Analyst with a Manager. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. Through continual review of expenditures, additional budgetary

operating savings in supplies of \$184,700 services of \$389,800 are programed in the recommended FY2013 budget.

Payments to the general fund in the amount of \$1,349,000 are programmed in FY2013 to cover the indirect costs associated with general fund personnel provided services and support to the wastewater fund. Also programmed in the transfer to the general fund are payments in lieu of property tax (PILOT) assessments of \$376,000, and Franchise in Lieu of \$309,800.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	2,767,568	2,933,209	2,877,500	2,919,400	1%
Supplies	1,505,104	835,753	1,506,500	1,321,800	-12%
Services	3,675,982	2,838,337	4,182,300	3,792,500	-9%
Capital	0	31,655	1,569,000	5,154,500	229%
Debt Service	-67,748	-56,288	11,766,200	10,615,300	-10%
Depreciation	5,677,037	6,305,168	0	0	0%
Development Agreements	0	-1,831	3,900	0	-100%
Contingency	0	0	2,221,600	1,333,000	-40%
Transfer Out	1,271,515	1,959,971	1,885,100	2,034,800	8%
Total	14,829,457	14,845,974	26,012,100	27,171,300	4%
<u>By department</u>					
Economic Development	2,895	0	0	0	0%
Finance	0	0	3,900	79,800	1946%
General Operations	0	1,645,755	11,766,200	9,879,400	-16%
Information Services	0	0	33,300	0	-100%
Public Works	14,826,562	13,200,219	14,208,700	17,212,100	21%
Total	14,829,457	14,845,974	26,012,100	27,171,300	4%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Public Works - Wastewater Operations					
Accountant/Tax Auditor	0.3	0.0	0.0	0.0	0%
Administrative Specialist	1.0	1.0	1.2	1.2	0%
Administrative Technician	3.0	3.0	2.4	2.4	0%
Assistant Analyst	0.0	0.3	0.3	0.0	-100%
Assistant Department Director	1.0	1.0	0.5	0.7	38%
Budget/Accounting Manager	0.0	0.0	0.0	0.3	0%
Department Director	0.0	0.0	0.2	0.2	0%
Division Manager	3.0	3.0	2.1	0.5	-74%
Information Technology Administrator	0.0	0.0	0.2	0.2	0%
Lead Utility Technician	2.0	2.0	2.0	3.0	50%
Maintenance & Operations Specialist	3.0	3.0	3.0	3.0	0%
Maintenance & Operations Supervisor	3.0	3.0	2.0	2.0	0%
Maintenance & Operations Technician	2.0	2.0	1.0	1.0	0%
Manager	1.0	1.0	1.0	2.5	150%
Project Manager	1.0	1.0	1.0	1.0	0%
Senior Accountant/Senior Tax Auditor	0.0	0.0	0.0	0.0	0%
Senior Financial Analyst	0.0	0.3	0.5	0.2	-63%
Sr Maintenance & Operations Technician	5.0	5.0	5.0	5.0	0%
Senior Project Manager	1.0	1.0	1.0	1.0	0%
Senior Utilities Technician	3.0	3.0	3.0	2.0	-33%
Service Worker/Groundskeeper	2.0	2.0	2.0	2.0	0%
Utilities Analyst	1.0	1.0	1.0	1.0	0%
Utilities Supervisor	1.0	1.0	2.0	2.0	0%
Utilities Technician	5.0	5.0	5.0	5.0	0%
Part Time	1.0	0.0	0.0	0.0	0%
Total	39.3	38.7	36.5	36.3	0.0

Capital

The wastewater operations fund FY2013 recommended budget includes \$5,154,400 programmed for capital projects.

Accomplishments, Enhancements and Efficiencies

- Evaluated energy consumption at SPA 1 to determine possible energy reduction efficiencies.
- Converted electricity used by the water reclamation facility (WRF) in SPA 1, well sites, and water supply facilities in the Electric District #7 service area to an ED7 electricity rate saving \$400,000 annually.
- Converted electricity used by the well sites, water supply facilities, and a lift station in the Maricopa Water District (MWD) service area to MWD electricity rates.
- Reduced staff levels while maintaining customer service levels and efficiencies.
- Shutdown the thickening and digestion processes saving chemical and electrical expenses.
- Cross connected SPA1 WRF influent sumps for Plants 3, 4, & 5 and shutdown an odor scrubber unit saving chemical and electrical expenses
- Transitioned sludge hauling contract from a private contractor to the city's Sanitation Division saving over \$100,000 annually.
- Started up the SPA 2 WRF (membrane treatment process) and shutdown the temporary Desert Oasis WRF.
- Received a \$1,000,000 grant from the Bureau of Reclamation for the construction of an additional 15 Vadose Zone Recharge Wells at the South WRF.
- Completed the Site and Security Master Plan for the City's Wastewater Facilities.
- Achieved clean closure of Desert Oasis temporary water reclamation facility Aquifer Protection Permit.
- 2 new air permits required for the collection system lift stations.

- Addition of 2 new multi-sector general storm water permits required at the two active water reclamation facilities.
- 2 new Underground storage facility permits that will allow the City to store reclaimed water reducing the replenishment costs and ensures long term sustainability.

Major Initiatives and Policy Issues

- Develop the Public Works Department Safety Manual.
- Perform a pilot study with the peracetic acid to reduce the TTHM at the South WRF.



Sanitation Operations Fund

Description

The sanitation operations fund is established as an enterprise fund to account for the collection of trash and recyclable materials. The Solid Waste Division of the Public Works Department manages this fund to provide solid waste and recycling services within Surprise. Commercial solid waste services and residential service to non-city customers is provided by private companies.

The city provides curbside collections twice per week, once per week for trash and once per week for recyclable materials. Each customer is provided with a 95-gallon trash and recycle container. Customers also receive on-demand curbside bulk trash pickup of up to 20 cubic-yards per year. The city household hazardous waste collection program and recycle drop-off programs are available to all city residents. The Solid Waste Division also provides trash, recycle, and roll-off services to city departments and weekly recycle service to public schools within the City.

Organizational Chart

The Solid Waste Division is managed by the Public Works Department as a division under the assistant director of operations. A division level organizational chart can be viewed on the Public Works Department general fund budget section of this document.

Primary Functions

- Residential curbside trash and recycle collection services.
- Residential curbside brush and bulk collection services.
- Trash, recycle, and roll-off collection services for city departments.
- Recycle drop-off centers and residential household hazardous waste drop-off services.

Divisions

- Operations - Conducts the residential curbside solid waste collection operations of the division.
- Bulk Trash - Handles operations and issues related to bulk trash and roll-off collection services.
- Recycling - Conducts the recycling education and waste inspection program for the city.

Major Budget Changes

The recommended FY2013 sanitation operations fund budget of \$6,460,400 represents a 19% decrease from the FY2012 amended budget. The primary factor of the decrease relates to the sanitation fleet replacements in that were budgeted in FY2012. The net effect of the personnel changes is an increase of \$15,500. The position changes of the fund are Division Managers to Managers, Senior Financial Analyst to Budget/Accounting Manager, and a replacement of a Utilities Analyst with a Manager. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. Through continual review of expenditures, reductions in services of \$65,500 was offset by the increase in contracted utility billing of \$50,000.

Payments to the general fund in the amount of \$857,8000 are programmed in FY2013 to cover the indirect costs associated with general fund personnel provided services and support to the sanitation fund. Additionally, an annual sanitation hauler's license fee of \$1,000 per sanitation vehicle is assessed on all sanitation companies providing service in the city of Surprise, including the Surprise sanitation operations. Also programmed in the transfer to the general fund are payments in lieu of property tax (PILOT) assessments.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recoommended
Personnel	1,982,437	2,052,559	2,436,700	2,421,200	-1%
Supplies	745,964	836,254	873,800	882,400	1%
Services	1,367,207	1,418,986	1,490,000	1,474,500	-1%
Capital	0	0	1,485,600	0	-100%
Depreciation	421,644	431,416	0	0	0%
Contingency	0	0	769,000	792,000	3%
Transfer Out	622,750	888,827	889,000	890,300	0%
Total	5,140,002	5,628,041	7,944,100	6,460,400	-19%
<u>By department</u>					
Finance	0	0	0	77,600	0%
General Operations	19,250	888,827	0	0	0%
Information Services	0	0	17,900	0	-100%
Public Works	5,120,752	4,739,214	7,926,200	6,382,800	0%
Total	5,140,002	5,628,041	7,944,100	6,460,400	0%

	FY2010	FY2011	FY2012	FY2013	Adopted to
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
Public Works - Sanitation Operations					
Accountant/Tax Auditor	0.3	0.0	0.0	0.0	0%
Administrative Specialist	0.0	0.0	0.2	0.2	0%
Administrative Technician	2.0	2.0	1.2	1.2	0%
Assistant Analyst	0.0	0.3	0.3	0.0	-100%
Assistant Department Director	0.0	0.0	0.3	0.5	65%
Budget/Accounting Manager	0.0	0.0	0.0	0.3	0%
Department Director	0.0	0.0	0.2	0.2	0%
Division Manager	1.0	2.0	1.8	0.0	-100%
Information Technology Administrator	0.0	0.0	0.2	0.2	0%
Maintenance & Operations Supervisor	2.0	2.0	2.0	2.0	0%
Maintenance & Operations Technician	20.0	20.0	21.0	21.0	0%
Manager	0.0	0.0	0.0	1.8	0%
Senior Accountant/Senior Tax Auditor	0.0	0.0	0.0	0.0	0%
Senior Financial Analyst	0.0	0.3	0.5	0.2	-62%
Sr Maintenance & Operations Technician	3.0	3.0	3.0	3.0	0%
Service Worker/Groundskeeper	4.0	3.0	3.0	3.0	0%
Total	32.3	32.7	33.8	33.64	0%

Accomplishments, Enhancements and Efficiencies

- Achieved cost savings of 34% over private contracted service for the transport of refuse and wastewater sludge using open 40 yard containers and a roll-off truck.
- Reorganized smart routes for smart growth program, and increased number of collections without an increase in staff.

Major Initiatives and Policy Issues

- Research and evaluate conversion to compressed natural gas (CNG) or hydraulic hybrid Vehicles for side loaders.
- Complete agreement with waste management to accept glass and all plastics for recycling.

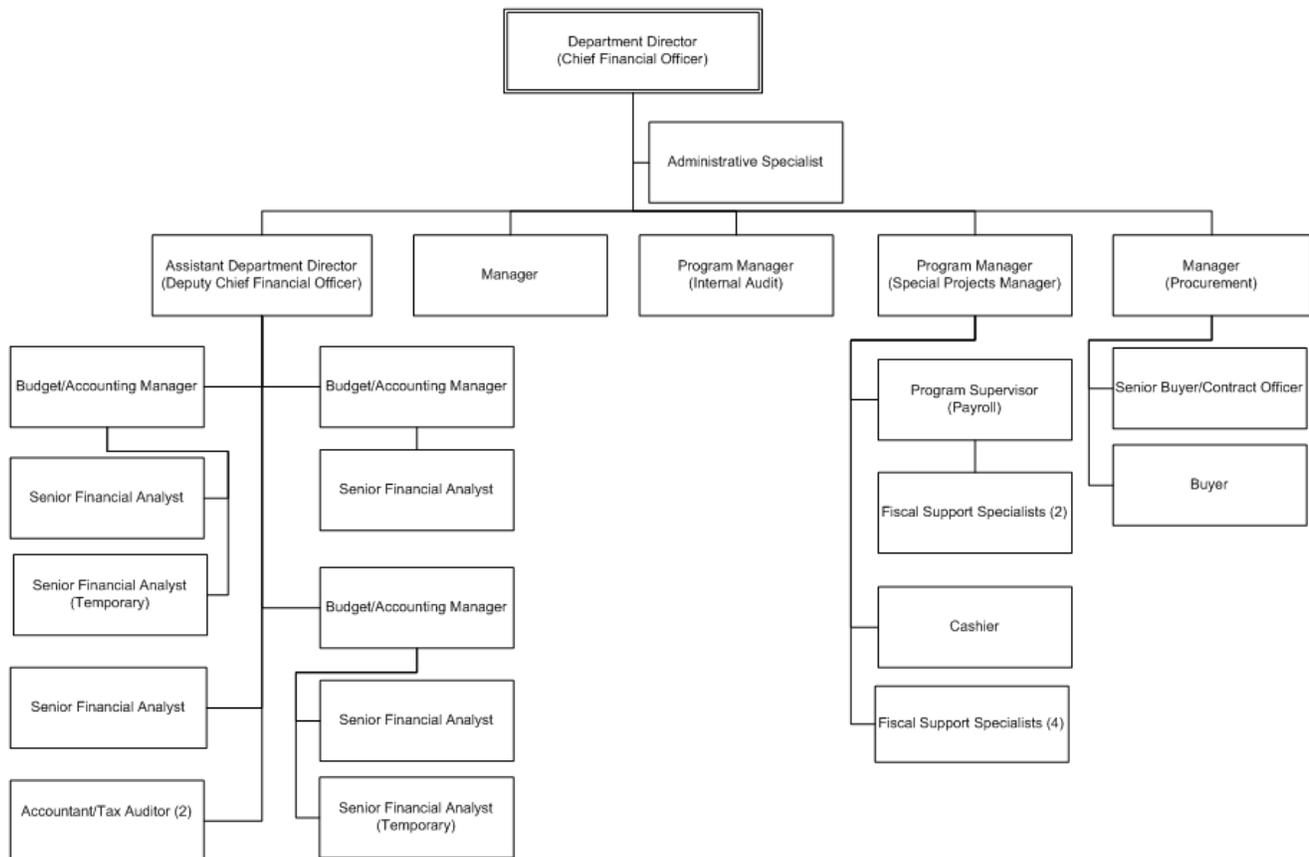
Finance Department

Mission Statement

The city of Surprise Finance department strives to be proactive leaders, identifying issues, and offering innovative solutions while providing excellent customer service.

Organizational Chart

One manager position and one budget/accounting manager position are jointly funded by the water, wastewater, and solid waste utility funds. Additionally, two temporary senior financial analyst positions are funded by the risk management fund. These positions are managed by the Finance department and are shown in the Finance department organizational chart below but are not shown in the expenditure and personnel tables. These positions are included in the detail for the water, wastewater, solid waste and risk management funds.



Primary Functions

- Financial analysis and general ledger accounting and reporting.
- Bi-weekly payroll processing.
- Contract and purchasing services and support.
- Business license processing, sales tax audits and city cashing.
- Internal audits.
- Processing and distribution of city payments.
- Fiscal management of city grants.

Divisions

Administration -

The Administration division is primarily responsible for department oversight and policy development.

Budget & Accounting -

The Budget and Accounting division is responsible for the preparation of the annual budget, the comprehensive annual financial report (CAFR), development agreement assistance, project expense and fixed assets tracking.

Procurement & Payroll -

The Procurement and Payroll division is responsible for processing all city payments, employee payroll, and managing the contract and procurement services of the city.

Audit -

The mission of the Internal Audit division is to provide independent, reliable, accurate, and timely information to city Management for the purpose of identifying opportunities to minimize risks, maximize efficiency and effectiveness, and strengthen public accountability.

Revenue -

The Revenue division is responsible for issuing business licenses, managing the cashiering and accounts receivable functions of the city, tracking and auditing transaction privilege tax, and providing investment oversight and reporting.

Major Budget Changes

The recommended FY 2013 budget of \$2,668,600 is 10% lower than the FY 2012 amended budget of \$2,961,300. This change is primarily the result of reducing personnel costs \$228,800 by eliminating an assistant analyst position, a fiscal support specialist position and a budget manager position, partially offset by costs increases to reclassify two senior financial analysts to manager positions and increases of 1.04% in the employer contribution for the Arizona State Retirement System and 5.30% in the healthcare premium rates for FY 2013.

Budgeted service expenses have decreased \$55,100 primarily due to a reduction in consultant costs and a general effort to reduce all nonessential service costs. These decreases were partially offset by an increase in the cost of the city's annual financial audit.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	2,000,136	2,377,226	2,399,300	2,170,500	-10%
Supplies	32,638	30,030	37,200	28,400	-24%
Services	188,041	485,485	524,800	469,700	-10%
Total	2,220,814	2,892,741	2,961,300	2,668,600	-10%
<u>By division</u>					
Accounting	1,000,451	276	0	0	0%
Administration	228,975	362,831	467,600	378,700	-19%
Budget & Accounting	0	1,183,684	1,103,500	958,700	-13%
Internal Audit	0	81,404	112,900	113,400	0%
Management & Budget	0	907	0	0	0%
Revenue	636,775	555,497	559,500	474,300	-15%
Procurement & Payroll	0	708,142	717,800	743,500	4%
Purchasing	354,613	0	0	0	0%
Total	2,220,814	2,892,741	2,961,300	2,668,600	-10%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Finance					
Accountant/Tax Auditor	3	3	3	2	-33%
Accounting Supervisor	3	0	0	0	0%
Administrative Specialist	1	1	1	1	0%
Analyst	0	0	0	0	0%
Assistant Department Director	0	1	1	1	0%
Budget/Accounting Manager	0	0	0	2	0%
Buyer	1	1	1	1	0%
Cashier	1	1	1	1	0%
Department Director	1	1	1	1	0%
Division Manager	1	0	0	0	0%
Fiscal Support Assistant	2	0	0	0	0%
Fiscal Support Specialist	5	7	7	6	-14%
Manager	0	3	3	1	-67%
Program Manager	0	2	2	2	0%
Program Supervisor	0	0	0	1	0%
Purchasing Supervisor	1	0	0	0	0%
Purchasing Technician	1	0	0	0	0%
Senior Accountant/Senior Tax Auditor	3	0	0	0	0%
Senior Analyst	0	0	0	0	0%
Senior Buyer/Contract Officer	1	1	1	1	0%
Senior Financial Analyst	0	6	6	4	-33%
Part Time	0.2	0	0	0	0%
Total	24.2	27	27	24	-11%

Accomplishments, Enhancements and Efficiencies

- Completed update of development impacts fees effective January 1, 2012 to comply with new state law.
- Completed self-audit of Arizona State Retirement System contributions.
- Began implementation of Accounts Payable workflow process to improve efficiency and audit documentation.
- Continued to implement improved accounting and budget processes and practices.

Major Initiatives and Policy Issues

- Update impact fee analysis to ensure future city growth pays for future city infrastructure.
- Update water services (water and wastewater) utility rates to ensure full cost recovery of utility service provision via monthly billings.
- Update indirect cost assessment models to ensure full cost recovery of general fund funded positions supporting enterprise activities within the city.
- Post FY2011 audit cleanup work.
- Implement financial procedures.

Grants & Contingency Fund

Description

The grants & contingency fund is used to centralize budget appropriation authority for budget contingencies and future grant awards. This budget authority allows the city flexibility to address unplanned expenses and participate in new grant funding opportunities without exceeding the annually established maximum authorized expenditure limit. Use of this budget appropriation authority requires City Council approval of a budget transfer for the specific authorized purpose. For example, as grants are awarded to the city and approved by the City Council, budget transfers from unforeseen revenue and expenses into grant project line items are processed. Previously, these activities were recorded on project line items within the general fund budget under the respective department managing the grant award.

Budget Summary

The adopted FY2012 budget of \$67,893,400 includes \$17,000,000 for estimated capital project budget carry-forwards, \$10,000,000 for new grants, plus \$41,387,300 as a contingency for unplanned operating and capital expenses. The planned FY2013 budget of \$10,323,900 includes \$10,000,000 as contingency plus \$323,900 in planned grant expenditures.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	0	88,214	74,400	164,700	121%
Supplies	0	398,275	51,900	26,300	-49%
Services	0	0	26,241,800	120,400	-100%
Capital	0	522,961	223,000	12,500	-94%
Contingency	0	0	41,302,300	10,000,000	-76%
Total	0	1,009,450	67,893,400	10,323,900	-85%
<u>By department</u>					
Community and Rec Svcs	0	50,000	0	50,000	0%
Fire-Emergency Services	0	318,793	4,000	0	-100%
General Operations	0	0	67,506,100	10,000,000	-85%
Mayor & Council	0	0	5,000	0	-100%
Police	0	535,116	227,100	141,000	-38%
Public Works	0	105,541	151,200	132,900	-12%
Total	0	1,009,450	67,893,400	10,323,900	-85%

General Operations

Description

General operations was established to provide support to the general operating activities of the city. General operating activities are those that cannot be accurately charged to a specific department, or those that serve a city-wide purpose, such as operating fund transfers and contingency planning.

Budget Summary

General operations serves as a clearinghouse for spending not directly associated with a specific department. Included in this budget are funds for debt payments and transfers to other funds, less an estimated amount for planned budget savings.

The recommended FY2013 general fund budget of \$4,652,500 represents a net increase of 761% from the FY2011 budget of \$540,100 due primarily to additional transfers out for capital and debt service as well as \$2,267,800 for new interfund loans with \$64,800 going to the fire development impact fee fund and \$2,203,000 going to the general government development fee fund. There was also a \$1,000,000 decrease in the targeted savings budgeted in FY2012.

Expenditures	General Operations				
	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Debt Service	0	22,640	0	200,000	0%
Supplies	-130	0	0	0	0%
Services	3,003,498	1,531,102	1,508,800	0	-100%
Targeted Savings	0	0	-2,000,000	-1,000,000	-50%
Transfer Out	6,364,228	6,590,449	1,031,300	3,184,700	209%
Other Financing Use	0	0	0	2,267,800	0%
Total	9,367,596	8,144,190	540,100	4,652,500	761%
<u>By division</u>					
General Ops	9,367,596	8,144,190	540,100	4,652,500	761%
Total	9,367,596	8,144,190	540,100	4,652,500	761%

Transfers

For FY2013, \$1,650,000 is budgeted for transfer to the general capital fund for construction sales tax in excess of the \$1,250,000 retained in the general fund. In addition, \$1,534,700 is budgeted as a transfer to the 2000-03 debt service fund for, the General Fund's share of MPC rental payments.

Donations Fund

Description

The donations fund is established to temporarily hold and collect assets that have been donated to the city for a specific department or purpose. These assets are expended according to the designated use of the donation. The establishment of a separate fund allows these donations to be carried forward.

This fund allows departments to expend donations without having an impact on respective adopted expenditure limitation budgets. These funds will be monitored to ensure adequate revenue is available prior to expenditures being approved.

Budget Summary

The recommended FY2013 budget for the donations fund of \$364,300 represents a 37% reduction from the FY2012 amended budget.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	0	0	0	0	0%
Supplies	205,231	162,203	359,800	800	-100%
Services	80,943	50,818	72,500	0	-100%
Capital	0	0	0	0	0%
Transfer Out	188,818	316,403	100,300	0	-100%
Contingency	0	0	68,200	363,500	433%
Total	474,992	529,425	600,800	364,300	-39%
<u>By department</u>					
Arts Commission	29,400	0	132,800	0	-100%
Community Development	0	68	6,100	0	-100%
Community and Rec Svcs	240,142	517,379	412,200	180,200	-56%
Fire-Emergency Services	2,883	2,209	12,200	1,500	-88%
General Operations	188,818	0	0	170,800	0%
Police	13,749	9,769	37,500	11,800	-69%
Total	474,992	529,425	600,800	364,300	-39%

Information Technology Department

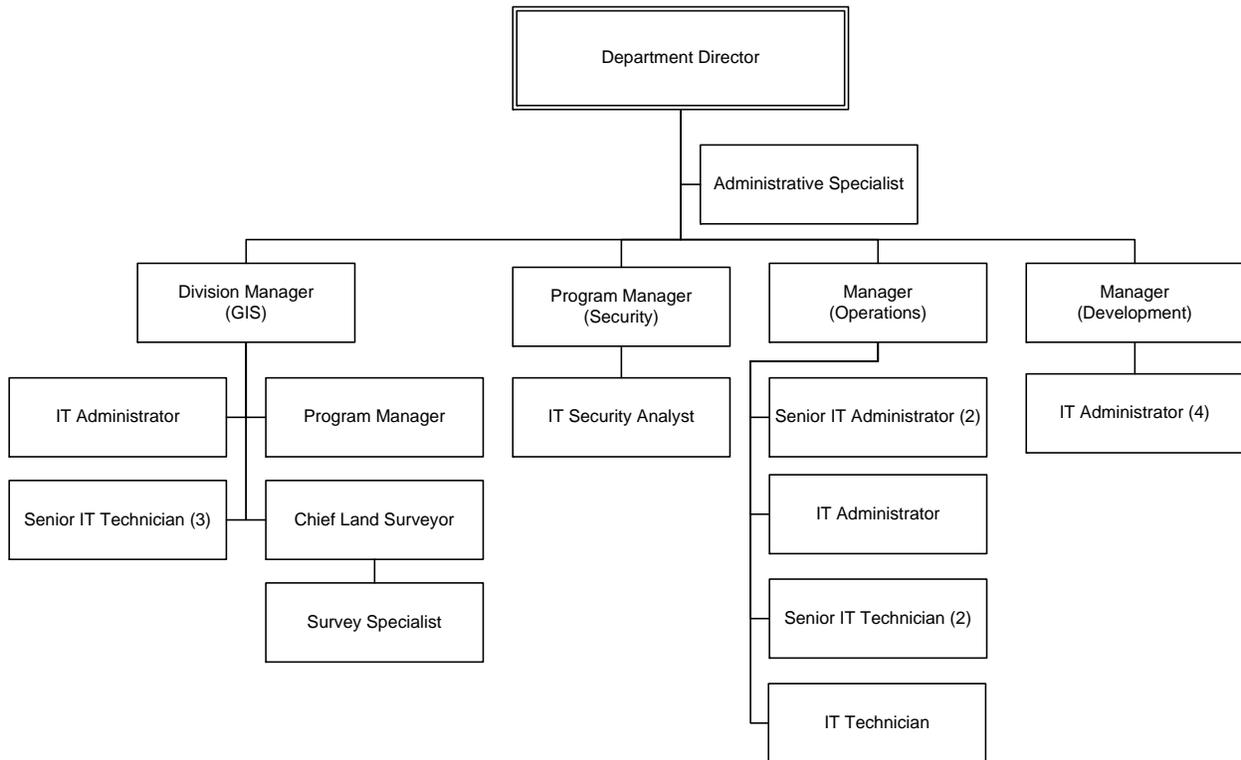
Mission Statement

The Information Technology department provides world-class, technology-based solutions to effectively manage city assets. The department provides service excellence in the support of internal and external customers, develops highly skilled and knowledgeable staff, and provides training in the effective use of computer technology and applications. The department collaborates with other departments and organizations to provide the delivery of effective and efficient government services.

Description

The Information Technology department is the central technology provider for the city. The services provided include data center operations, network services, end-user support for personal computers, project oversight, telecommunications support, application development/support, geographical information systems, real estate, and survey services. The second responsibility is to provide vision, leadership, strategic planning, and innovative technology that will benefit the city and improve services provided to the residents.

Organizational Chart



Primary Functions

- Provide and support a secure centralized network, telephony, and computer technology.
- Integrate and maintain existing applications and development of new applications.
- Mitigate risk of loss to the city's information and computer resources, and develop security policies and guidelines.
- Provide a spatial data repository, tools, and services for city departments so they can create, maintain, represent, and analyze geographic information.
- Provide timely right of way, leasing, property, and land management services.
- Provide professional cadastral surveys and research.

Divisions

Information Services -

Provides centralized information technology services required by all city departments.

Geographical Information Systems (GIS) -

Provides centralized geographical information services, real estate, and surveying services to all city departments.

Major Budget Changes

The recommended FY 2013 budget of \$3,879,800 is an 11% decrease over the FY 2012 amended budget of \$4,335,100. This decrease is due to the following cuts that have been made in budgeted expenditures. Personnel costs decreased \$171,600 as a result of the elimination of an IT technician position and the shifting of one position to a lower paying salary class. Personnel expenditures were also impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. A decrease of \$129,200 in budgeted expenditures for software licenses, telephone services, copier leases and travel and training which have historically been budgeted higher than actual expenditures. A decrease of \$75,100 in capital expenditures budgeted for the replacement of phones, desktops, servers, switches and routers. A decrease of \$72,900 in surveying and site assessment expenditures budgeted for aerial photography, precision positioning data and property services.

Several of the decreases made to the budgeted expenditures of the IT department will have a direct impact on the level of service they are able to provide to the city. The elimination of the IT technician, which primarily provides first level support for police, will require IT to automate the City Hall Help Desk to balance the additional workload needed in the field. Second and third level support staff will see increased workloads and city employees may experience a slower response time to Help Desk requests. The decrease in budgeted capital expenditures will result in an inability to replace aging equipment per the asset replacement schedule. There is an increase in the risk the city faces that equipment will fail to operate correctly. The decrease in surveying and site assessment expenditures means that the city will have limited resources available to meet upcoming needs.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	2,185,945	2,122,616	2,478,800	2,307,200	-7%
Supplies	205,016	163,773	161,100	140,800	-13%
Services	1,334,533	1,235,638	1,600,100	1,411,800	-12%
Capital	139,891	106,368	95,100	20,000	-79%
Total	3,865,386	3,628,395	4,335,100	3,879,800	-11%
<u>By division</u>					
GIS	1,231,371	938,111	1,132,700	977,300	-14%
Info. Technology	2,634,015	2,690,284	3,202,400	2,902,500	-9%
Total	3,865,386	3,628,395	4,335,100	3,879,800	-11%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Information Technology					
Administrative Specialist	1	1	1	1	0%
Chief Land Surveyor	1	1	1	1	0%
Department Director	1	1	1	1	0%
Division Manager	1	1	1	1	0%
Information Technology Administrator ¹	5	4	5	6	20%
Information Technology Security Analyst	0	1	1	1	0%
Information Technology Supervisor ²	1	1	1	0	-100%
Information Technology Technician Manager	1	1	2	1	-50%
Program Manager ²	2	2	2	2	0%
Senior IT Administrator ³	1	1	1	2	100%
Senior IT Technician ²	2	2	3	2	-33%
Senior IT Technician ²	6	6	6	5	-17%
Survey Specialist ⁴	0	0	0	1	0%
Survey Technician ⁴	1	1	1	0	-100%
Total	23	23	26	24	-8%

Accomplishments, Enhancements and Efficiencies

- Upgraded the City's Badge Access and Security System. This upgrade enhanced performance and availability, and facilitated centralized management of the city's security system.
- Evaluated and installed high definition cameras at the recently completed City of Surprise Park and Ride, ensuring a safer and secure environment for citizens.
- Infrastructure replacement for the Police Records Management and Call Dispatch system.
- Upgraded/Replaced 75 Police mobile data computers for Police vehicles.
- Upgraded Financial System to automate several processes.
- Developed a mobile web based application that displays all building permit inspection on the map allowing the building inspector to result building permit inspections in the field in real time.
- Development of citizenry web applications providing services and transparency.

Major Initiatives and Policy Issues

- Enhance Enterprise Asset Management/Customer Service/Work Order System allowing for personalization, integration and mobility in the field.
- Data Integration and Data Warehousing of existing systems to provide improved business analytics.
- Evaluate and enhance safety and security at City facilities.
- Asset replacement and technology refresh.
- Analyze and identify data security compliance.
- Analyze and identify an enterprise document management solution.

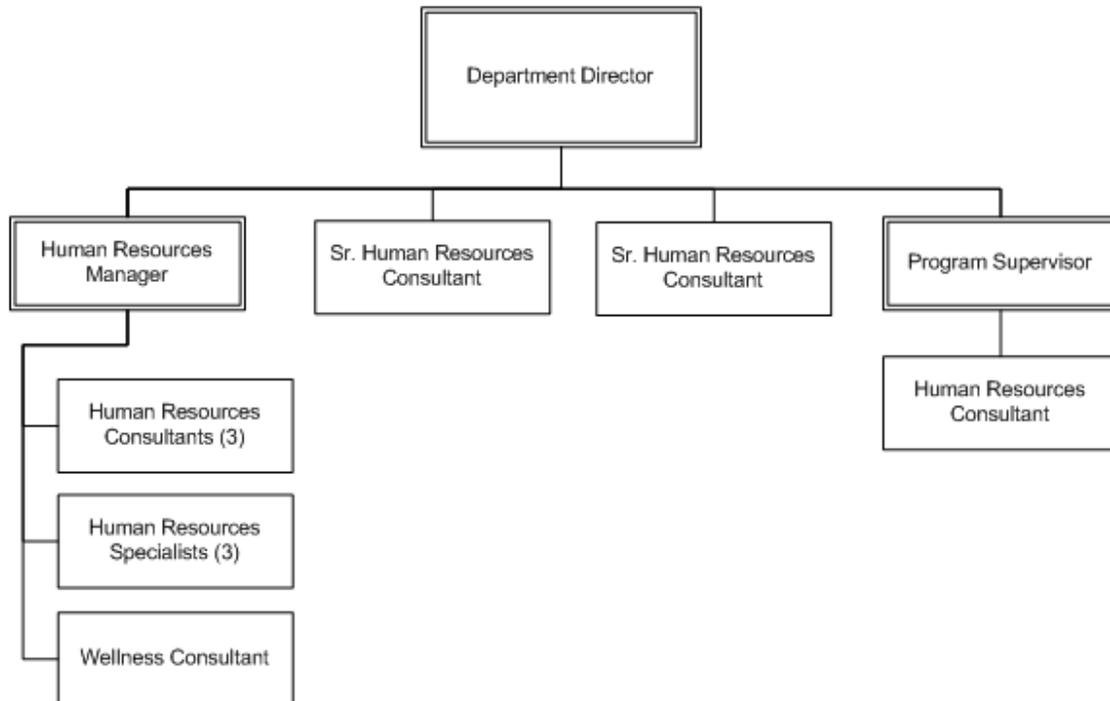
Human Resources Department

Description

The Human Resources department provides service and support to city departments in recruitment and selection, compensation and benefits, employee and organizational development, and employee relations. The focus of the department budget is the development and revision of effective personnel policies and procedures, effective programs in recruitment and selection, compensation and benefits, and supervisory/management development. Staff will focus activities and provide guidance to management, supervisors, and employees in these target areas to facilitate operational consistency, legal compliance, and accurate employee data.

Organizational Chart

The chart below reflects the organizational structure for the Human Resources department. Three of the positions shown on the chart, a human resources consultant, a program supervisor, and a senior human resources consultant are funded in the employee healthcare self insurance fund and the risk management fund and are detailed on separate pages of this document. The remaining positions are funded in the general fund and are reflected in the personnel and expenditure tables.



Primary Functions

- Compensation and classification system administration.
- Employee benefits administration.
- Federal and state regulations compliance.
- Employee development and training.
- Employment relations.
- Workforce planning and development.
- Risk management.

Major Budget Changes

The adopted FY2013 general fund budget of \$1,567,300 represents a 3% decrease over the FY2012 amended budget of \$1,613,100. Personnel costs decreased primarily due to decreases in salaries and employee related expenses related to the elimination of one Human Resources Consultant and reclassification of a Human Resources Manager to a Senior Human Resources Consultant. The decreases were offset by the costs associated with administering the new whistleblower program. In addition, personnel expenditures increased resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Non-personnel costs decreased primarily due to decreases in office and computer supplies, food, and advertising. These decreases were offset by increases in service agreements, pre-employment services, and unemployment contributions.

The decreases made to the budgeted expenditures of the Human Resources department will have a direct impact on the level of service they are able to provide to the city. Staff would have less availability to meet with employees. Dedicated staff member hours will be reduced in the Police Department. Customer service turnaround time would be increased from 24 to 48 hours. Public records request turnaround time would increase. The ability to utilize Title V hours is diminishing, requiring an additional 12 hours per week that the front desk needs to be staff by Human Resources full time staff.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	766,792	765,303	924,400	884,900	-4%
Supplies	37,281	42,082	156,600	127,600	-19%
Services	199,412	409,455	532,100	554,800	4%
Total	1,003,485	1,216,840	1,613,100	1,567,300	-3%
<u>By division</u>					
Administration	454,119	632,405	1,613,100	1,567,300	-3%
People Development	232,583	213,340	0	0	0%
People Employment	316,783	371,095	0	0	0%
Total	1,003,485	1,216,840	1,613,100	1,567,300	-3%

Human Resources	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Administrative Specialist	1	0	0	0	0%
Department Director	1	1	1	1	0%
Division Manager	0	0	0	0	0%
Human Resources Consultant	4	5	5	4	-20%
Human Resources Specialist	2	3	3	3	0%
Manager	0	0	0	1	0%
Senior Human Resources Consultant	1	1	2	1	-50%
Total	9	10	11	10	-9%

Accomplishments, Enhancements and Efficiencies

- Increased employee investigations that are conducted in-house.
- Reduced costs by transitioning from a fully insured to a self-funded dental and vision plans administered by a third party administrator.
- Administrator for five boards and commissions:

1. Public Safety Retirement Board - Police
 2. Public Safety Retirement Board - Fire
 3. Personnel Appeals Board
 4. Judicial Selection Advisory Commission
 5. Disability Advisory Board
- Enhanced city-wide training program to include supervisor academy and additional skill-based and compliance curriculum.
 - Centralized tuition reimbursement program administration for all city employees.
 - Transitioned the Disability Advisory Board oversight and management from the Community and Recreation Services department to Human Resources.
 - Administer new whistleblower program.

Major Initiatives and Policy Issues

- Continued enhancement to existing human resource information systems to leverage self-service efficiencies and automated interfacing with other support software.
- Continued development of city-wide wellness program with the goal of reducing health insurance premiums through education and training of city employees.
- Continued enhancement to city-wide training program. Implement department-wide workforce planning to assist departments in identifying required staffing and employee skill sets to ensure departmental goals and objectives are achieved.
- Oversight of city's healthcare plans to ensure continued compliance with federal and state healthcare reform.
- City-wide volunteer program policy and administration to continue to augment existing staff's ability to provide quality service to citizens.

Healthcare Self Insurance Fund

Description

The healthcare self insurance fund is an internal service fund established to provide health insurance claims, plan administration, stop loss premiums, and fund reserves. The costs of these services are charged directly back to appropriate funds. Employee health insurance is managed by the Human Resources Department.

Organizational Chart

There is one human resources consultant assigned to the healthcare self insurance fund. This position is managed by the human resources director and is shown on the Human Resources Department organizational chart.

Major Budget Changes

The adopted FY2013 budget of \$8,645,000 represents a less than 4% increase over the FY2012 amended budget of \$8,531,700. Personnel costs increased due to the addition of a bilingual stipend. In addition, personnel expenditures are expected to increase resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Non-personnel costs increased primarily due to large increases in claims settlement, wellness, and professional and outside services, and medical insurance premiums. The increases are due to the city implementing self-insurance of dental and vision insurance in FY2013. These increases were offset by decreases in COBRA.

FY2013 fund revenue shows a 10% increase over FY2012 due to the 5.30% increase in employer and employee contributions for health insurance. In addition, \$1.3 million in fund balance has been programmed in FY2013.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	0	68,059	84,100	86,500	3%
Supplies	0	11,623	0	25,000	0%
Services	0	7,534,549	8,251,300	8,533,500	3%
Contingency	0	0	196,300	1,665,100	748%
Total	0	7,614,231	8,531,700	10,310,100	21%
<u>By department</u>					
Human Resources	0	7,614,231	8,531,700	10,310,100	21%
Total	0	7,614,231	8,531,700	10,310,100	21%

Healthcare Self Insurance

Human Resources Consultant	0	1	1	1	0%
Total	0	1	1	1	0%

Accomplishments, Enhancements and Efficiencies

- Reduced administrative costs due to self-funding of dental and vision benefits.
- Reduced benefit costs due to employees shifting from high to low/moderate risk factors identified by health risk assessment as a direct result from wellness programs.

- Recognized as a Fit Friendly Organization by American Heart Association for wellness programs.

Major Initiatives and Policy Issues

- Reduced administrative costs due to self-funding of dental and vision benefits.
- Reduced benefit costs due to employees shifting from high to low/moderate risk factors identified by health risk assessment as a direct result from wellness programs.

Risk Management Fund

Description

The risk management fund is established to provide general insurance coverage as well as risk management, loss control, and safety programs citywide. The fund operates as an internal service fund of the city. The costs of these services are charged directly back to appropriate funds. Risk Management is a division under the Human Resources Department.

Organizational Chart

There is one senior human resources consultant and one program supervisor assigned to the risk management fund in FY2013. These positions are shown on the Human Resources Department organizational chart.

Primary Functions

- Research and analysis on exposure to losses.
- Assist in procuring insurance coverage for such loss exposures.
- Investigate claims made against the city.
- Assist the insurance administrator in resolving claims.
- Provide on-going safety related training to city employees and citizens.

Major Budget Changes

The adopted FY2013 budget of \$3,631,900 reflects a 12% decrease over the FY2012 amended budget of \$4,135,100. Personnel costs decreased due to a decrease in salaries and employee related expenses. This increase was offset by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Non-personnel costs decreased due to by large decreases in claims/settlements, professional and outside services, and vehicle maintenance. The decrease was offset by the addition of the costs associated with the upcoming audit work.

FY2013 programming includes contingency of \$1,713,300 based on anticipated FY2013 ending fund balance levels.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	202,538	137,929	216,000	270,700	25%
Supplies	1,315,126	1,043,037	1,362,400	1,253,700	-8%
Services	59,436	139,670	283,700	394,200	39%
Capital	151,110	54,419	0	0	0%
Contingency	0	0	2,273,000	1,713,300	-25%
Total	1,728,210	1,375,056	4,135,100	3,631,900	-12%
<u>By department</u>					
Community Development	0	0	0	15,100	0%
Finance	147	1,355,056	0	307,100	0%
Human Resources	0	20,000	4,135,100	3,309,700	-20%
Management & Budget	1,728,063	0	0	0	0%
Total	1,728,210	1,375,056	4,135,100	3,631,900	-12%

Risk Management

Division Manager	1	0	0	0	0%
Manager	0	0	1	0	-100%
Program Supervisor	1	1	1	1	0%
Senior Human Resources Consultant	0	0	0	1	0%
Total	2	1	2	2	0%

Accomplishments, Enhancements and Efficiencies

- Continued interaction between Risk Management and Human Resources concerning OSHA, ADA, and FMLA issues.
- Corrected recording process of recordable injury cases.
- Developed safety reporting program (EYES) and Circle of Safety backing awareness initiative.

Major Initiatives and Policy Issues

- Partner with the Finance Department to evaluate feasibility of implementing a self-insured risk program.
- Complete transition of Americans with Disabilities Act (ADA) compliance responsibilities from the Community and Recreation Services Department to the Human Resources Department and interaction with Disability Advisory Commission.
- Implement pro-active safety/ADA audit program to mitigate potential workplace hazards and safety issues, and comply with regulations.
- Provide OSHA required safety training to employees.
- Reduce workers' compensation injury and lost day rates for FY2013 by 10%



Employee Dependant Scholarship Fund

Description

The employee dependant scholarship fund is established to temporarily hold and collect assets for a third party (employees). These assets are then awarded as scholarships to dependants of employees who are attending, or plan on attending college. Two scholarships are planned for award to city of Surprise employee dependants on a merit basis prior to the commencement of fall 2012 classes.

Budget Summary

For FY2013, the employee dependent scholarship fund has been programmed with expenditures equal to the anticipated amounts of the two scholarships to be awarded. Additional fund balance is programmed as contingency. Resources for this fund are comprised of a beginning fund balance, investment earnings and revenues from a portion of the vending machine concessions in City Hall. All expenditures are dedicated to scholarships.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Services	2,000	3,000	6,000	6,000	0%
Total	2,000	3,000	6,000	6,000	0%
<u>By department</u>					
General Operations	2,000	3,000	16,600	9,300	-44%
Total	2,000	3,000	16,600	9,300	-44%

City Manager's Office

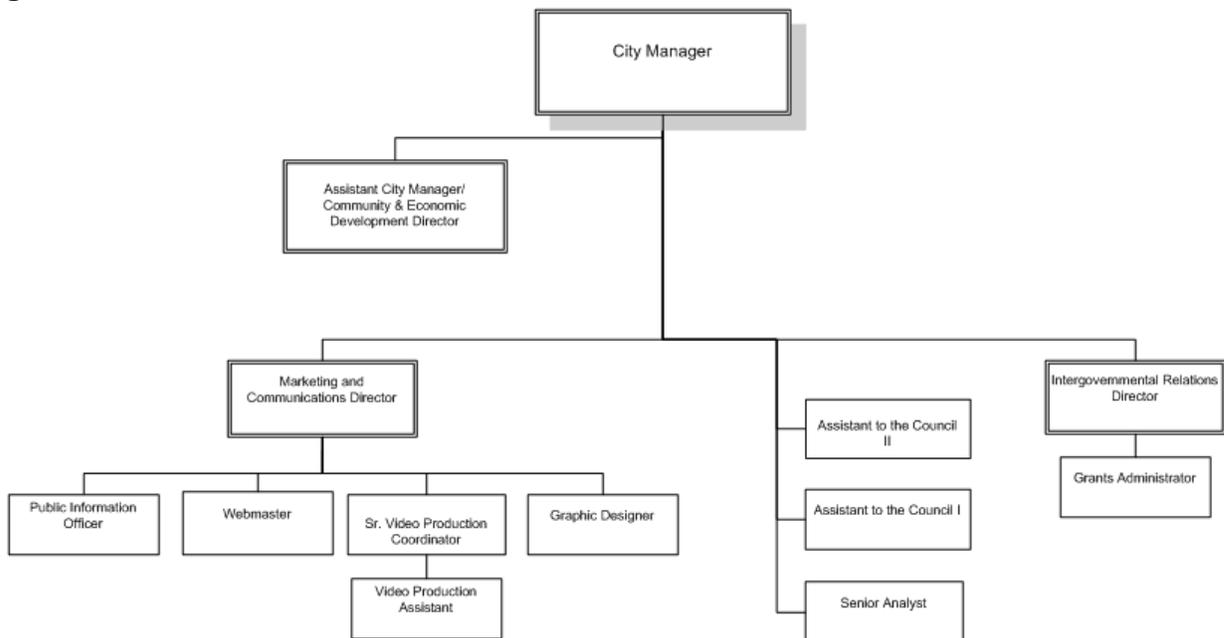
Description

The city of Surprise operates under a Council/City Manager form of government. The Mayor and City Council are responsible for appointing a City Manager who carries out Council adopted policies and directs the day-to-day operations of city government.

The City Manager's Office is responsible for ensuring operations are running effectively throughout the entire organization. The City Manager is responsible for drafting a balanced budget for Mayor and City Council review and approval each year. To that end, the office focuses on funding programs to achieve the Council's goals through strategic planning, process improvement assessments, and improving internal and external customer service.

The Assistant City Manager (ACM) reports directly to the City Manager. The ACM oversees the output and budgets of various city departments, assuring high quality work, and facilitating inter-departmental cooperation on important issues.

Organizational Chart



Primary Functions

- Support Mayor and City Council.
- Provide financial guidance to maintain the city of Surprise as a fiscally sustainable organization.
- Provide leadership and direction to staff.
- Ensure an enhanced quality of life to citizens.
- Operate the "Care line" – a call line for the benefit of citizens who have a question or complaint.
- Designs and implements strategies to engage and inform the community on important issues.
- Designs and implements strategies to maximize residents' ease of access to city service and information.
- Creates, operates, and/or strategically directs city of Surprise official communications such as:
 - News releases, official statements, media remarks,
 - The city's internet site www.surpriseaz.gov,
 - The city's intranet site "Inside Surprise",
 - The city's social media sites: multiple Twitter and Facebook accounts/pages,
 - The city's government access TV station, Surprise 11,
 - The quarterly magazine, *Progress*,
 - Event planning and management such as ground breaking and ribbon cutting ceremonies, news conferences, and other special events,

- The creation (design, writing, and printing) of brochures, programs, fliers, maps, logos, informational signage, advertising, and other public relations collateral,
- The photography required to execute these functions.
- Strategically coordinates the communications needs of individual city departments, provides material support, promotion, and publicity of their programs, events, and activities.
- Strategically coordinates employee communication and facilitates employee participation so that city employees are informed and engaged.
- Liaison to the Mayor, Council and the City Manager's office on legislative issues at the local, state and federal level.
- Monitor and discuss state and federal legislation impacting the city.
- Strengthen relationships and partnerships with major regional public policy organizations.
- Seek funding opportunities through grants and federal appropriations.
- Monitor grants contractual obligations to ensure compliance.
- Strengthen relationships and partnerships with local municipalities, non-profits and private organizations through coordinated efforts that maximize resources and funding leverage.

Divisions

Marketing and Communications - to engage and inform Surprise residents on activities and issues, to achieve a positive image of Surprise as a responsive, open government and a community of connection and opportunity, promote the advancement of the City of Surprise Strategic Plan, assist and advise city departments and management in their communication needs, and to supervise internal employee communications.

Intergovernmental Relations - develops, represents and advocates the interests of the city of Surprise by fostering and maintaining the city's relationships with other governmental entities and the community organizations.

Major Budget Changes

The adopted FY2013 general fund budget of \$1,885,600 represents a 163% increase from the FY2012 amended budget of \$716,200. The increase is due to a department reorganization that realigned Communications and Marketing and Intergovernmental Relations as divisions within the City Manager's Office. In addition, contingency funding was added to be used for grants match purposes.

Combined budgets show an overall increase in the FY2013 budget of \$16,600 or less than 1% from the FY 2012 combined adopted budget of \$1,869,000.

Personnel costs increased primarily due to an increase in salaries, which was caused by the addition of one Senior Analyst position and the movement of one Assistant to the Council I and one Assistant to the Council II position from the Mayor and Council Office to the City Manager's Office. In addition personnel expenditures increased resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013. The increase was offset by the elimination of one Assistant City Manager and one Executive Administrative Assistant position.

Non-personnel costs decreased primarily due to decreases in purchases for resale, office and computer supplies, community relations services, and professional and outside services. Some savings were offset by increases in service agreements, software, and the addition of the grants match contingency.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
By category					
Personnel	761,236	507,780	567,100	1,390,300	145%
Supplies	2,303	6,518	5,500	31,700	476%
Services	207,516	137,856	143,600	393,600	174%
Grant Match Contingency	0	0	0	70,000	0%
Total	971,055	652,154	716,200	1,885,600	163%
By division					
Administration	971,055	652,154	716,200	667,800	-7%
Communications	0	0	0	799,400	0%
Intergovernmental Relations	0	0	0	418,400	0%
Total	971,055	652,154	716,200	1,885,600	163%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
City Manager's Office					
Administrative Specialist	1	1	1	0	-100%
Assistant City Manager	1	1	1	0	-100%
Assistant to the Council I	0	0	0	1	0%
Assistant to the Council II	0	0	0	1	0%
City Manager	1	1	1	1	0%
Department Director	0	0	0	2	0%
Executive Administrative Specialist	1	1	1	0	-100%
Senior Analyst	0	0	0	1	0%
Senior Communications Specialist	0	0	0	4	0%
Senior Financial Analyst	0	0	0	1	0%
Part Time	0	0	0	2.2	0%
Total	4	4	4	13.2	230%

Accomplishments, Enhancements and Efficiencies

- Conducted the second National Citizens' Survey to determine outcomes the community values most.
- Conducted an Employee Survey to gauge employee attitudes regarding the work place.
- Conducted a financial audit to review financial policies and processes.
- Produced first city "Welcome to Surprise" marketing video.
- Directed implementation and reporting of the National Citizen Survey.
- Exceeded 1,000 Twitter followers.
- Designed and launched Facebook sites for Police, Fire and Crisis Response Teams.
- Initiated Community information strategy and transparency plan regarding city audit findings and subsequent budget adjustments and additional audits.
- Televised candidate forums.
- Implemented web site, communications outreach/community input strategy re: Redistricting.
- Devised and implemented new "It Could Happen to You" property theft education campaign in conjunction with Police Department.
- New/revamped web sites for Economic Development; AZTechCelerator; Community Jobs; Transportation Briefing Book; Elections 2011; 2012 Spring Training; 2011 CTCA; Water Rate increase issue; Glass Recycling; "Contact your Legislator" re: 2012 session (Intergovernmental); Transportation Briefing Book site; Bike lane/sidewalks web input site; many others.
- Increased communication of key state and federal issues to residents and the Mayor and City Council.
- Enhanced and expanded citizen involvement in state, regional, and federal issues.
- Increased relationships between our state representatives and the Mayor/City Council and City Manager's office.

- Increased relationships between our congressional representatives and the Mayor/Council and City Manager's office.
- Hired a Grant Administrator to seek grant funding for the city.

Major Initiatives and Policy Issues

- Develop Surprise Progress TV as bi monthly new Surprise-focused news program and promote as such.
- Redesign Inside Surprise intranet site to increase effectiveness for employee communications
- Implement education campaign to inform residents of new voting district boundaries with first election pending in 2013
- Promote opportunities/impact of 303 improvements in advance of 2013 opening through Surprise
- Implement adjustments to Communications approaches per results of 2012 National Citizen Survey
- To secure external funding sources to augment the city of Surprise's capacity to provide quality services.
- Create a community and government network that will maintain regional stability through the effective use of local resources and state shared revenue.
- To be organizationally effective and provide high-quality service to our constituents.
- To improve internal grant monitoring to ensure clean audits and grant transparency.
- To increase city presence in the community and at Maricopa Association of Government's meetings.



Description

The Office of Intergovernmental Relations develops, represents and advocates the interests of the City of Surprise by fostering and maintaining the City's relationships with other governmental entities and the community organizations.

Budget Summary

Beginning in FY2013, as part of an organizational restructuring, the Intergovernmental Relations Department is represented within the City Manager's Office budget.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	232,019	140,445	137,400	0	-100%
Supplies	6,548	8,845	5,100	0	-100%
Services	150,285	54,715	146,000	0	-100%
Total	388,852	204,005	288,500	0	-100%
<u>By division</u>					
General Ops	388,852	204,005	288,500	0	-100%
Total	388,852	204,005	288,500	0	-100%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
Intergovernmental Relations					
Department Director	1	1	1	0	-100%
Manager	1	0	0	0	0%
Senior Analyst	0	0	0	0	0%
Senior Financial Analyst	0	0	0	0	0%
Total	2	1	1	0	-100%



Marketing and Communications Department

Description

The mission of the Marketing and Communications Department is to engage and inform Surprise residents on activities and issues, to achieve a positive image of Surprise as a responsive, open government and a community of connection and opportunity, promote the advancement of the City of Surprise Strategic Plan, assist and advise city departments and management in their communication needs, and to supervise internal employee communications.

Budget Summary

Beginning in FY2013, as part of an organizational restructuring, the Marketing and Communications Department is represented within the City Manager's Office budget.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recommended
Personnel	726,926	590,184	601,400	0	-100%
Supplies	46,665	41,856	49,400	0	-100%
Services	153,179	151,781	213,500	0	-100%
Total	926,770	783,821	864,300	0	-100%
<u>By division</u>					
Broadcast	186,506	158,946	175,000	0	-100%
General Ops	597,625	532,876	578,600	0	-100%
Web	142,638	91,999	110,700	0	-100%
Total	926,770	783,821	864,300	0	-100%

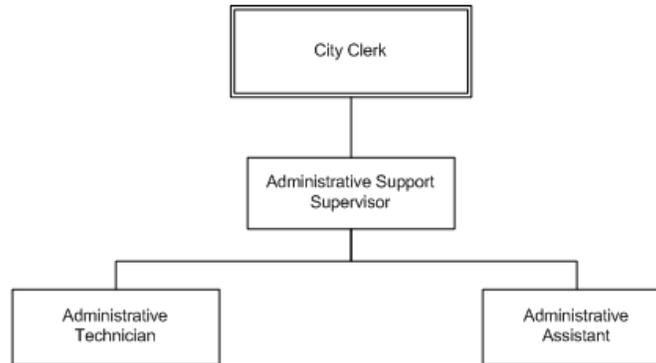
	FY2010	FY2011	FY2012	FY2013	Adopted to
Marketing and Communications	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
Assistant Analyst	0	0			
Communications Specialist	0	0			
Department Director	1	1	1	0	-100%
Senior Communications Specialist	4	4	4	0	-100%
Part Time	2.2	2.2	2.2	0	-100%
Total	7.2	7.2	7.2	0	-100%

City Clerk's Office

Description

The City Clerk is appointed by the Mayor and City Council and maintains city records in accordance with Arizona State Law. The City Clerk also serves as the City's Chief Elections Officer.

Organizational Chart



Primary Functions

- Official records custodian.
- Chief Elections Officer.
- City Historian
- Administration of Mayor and City Council meetings.
- Posting of meeting notices and advertisement of public hearings.

Major Budget Changes

The recommended FY 2013 budget of \$411,500 is a 41% decrease over the FY 2012 amended budget of \$693,900. This decrease is primarily due to the removal of \$275,600 of election expenses as an election is not scheduled to occur in FY 2013. Personnel expenditures were impacted by a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY 2013. The decreases made to the budgeted expenditures of the city clerk's office will not impact the level of service they are able to provide to the city.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	411,390	347,906	348,100	352,500	1%
Supplies	6,201	6,582	10,700	7,000	-35%
Services	234,759	51,311	335,100	52,000	-84%
Total	652,350	405,799	693,900	411,500	-41%
<u>By division</u>					
General Ops	652,350	405,799	693,900	411,500	-41%
Total	652,350	405,799	693,900	411,500	-41%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended Budget	Adopted to Recommended
City Clerk's Office					
Administrative Assistant	1	1	1	1	0%
Administrative Support Supervisor	1	1	1	1	0%
Administrative Technician	1	1	1	1	0%
City Clerk	1	1	1	1	0%
Total	4	4	4	4	0%

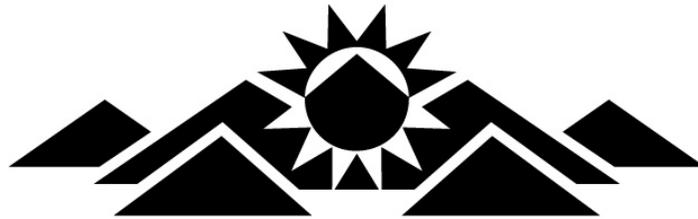
Accomplishments, Enhancements and Efficiencies

- Assisted the Surprise Historical Society to host Marshall Trimble Event in celebration of the Centennial in January 2012.
- On-the-road history presentation and book sales through various communities and city events.
- Update the city's history photo gallery in the Mayor's Atrium with new Mayor and Council history.
- Completed election cycle for Mayor and Districts 2, 3 & 4.

Major Initiatives and Policy Issues

- Continue working on archiving history documents collected from research for the history book.
- Continue towards completing the city's history photo gallery in the Mayor's Atrium. This is a work in progress.
- Continue to stay current with the City records retention changes through Arizona State Library & Archives.

City of Surprise, Arizona

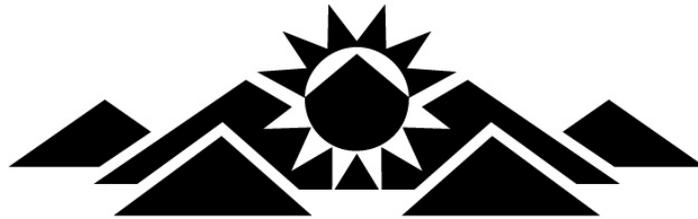


SURPRISE

ARIZONA

FY2013 Recommended Budget

City of Surprise, Arizona



S U R P R I S E

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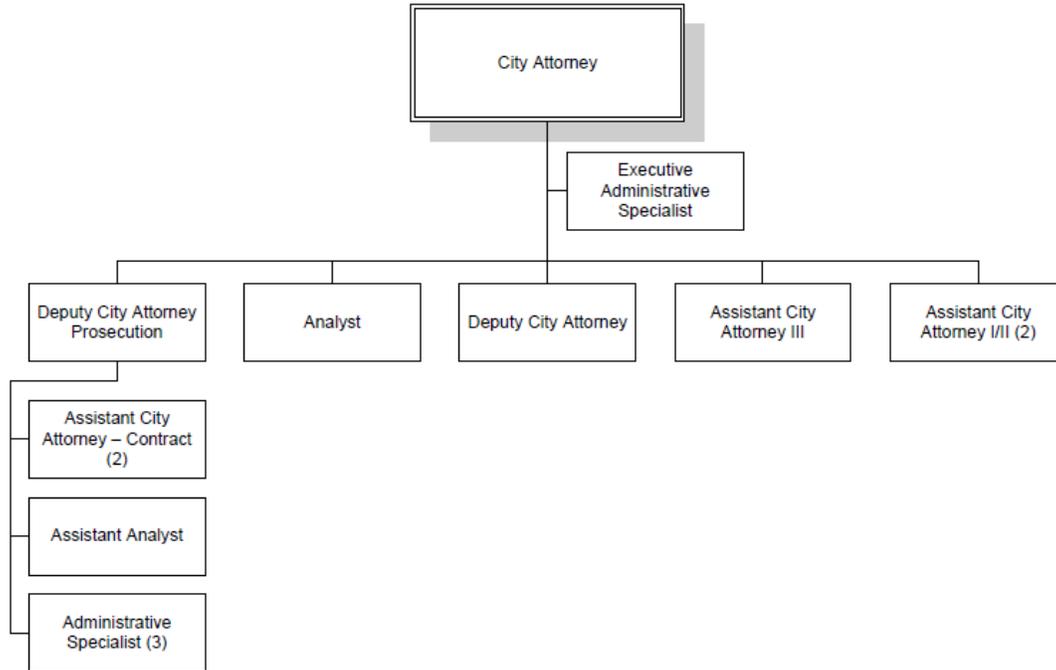
FY2013 Recommended Budget

City Attorney's Office

Description

The City Attorney's Office protects the legal rights and interests of the city at all times; and provides the highest quality legal support to the city of Surprise and its residents, elected officials, management, and employees.

Organizational Chart



Primary Functions

- In-house legal work.
- Prompt and knowledgeable legal services.
- Advice to the Mayor and City Council and all city departments.
- Prepare legal forms for departmental use.
- Ensures compliance with applicable laws.

Divisions

Civil- The Civil division of the City Attorney's Office is responsible for providing advisory and transactional legal support, which includes preparing opinions, contracts, deeds, ordinances, and resolutions. The division also defends and prosecutes civil actions on behalf of the city. This division is reflected in the general operations division in the table below.

Criminal- The Criminal division of the City Attorney's Office is responsible for prosecuting all misdemeanors and civil offenses that occur within the city. The division also provides legal support and training for the city's Police Department.

Major Budget Changes

The adopted FY2013 general fund budget of \$1,746,700 represents a less than a 1% decrease to the FY2012 adopted budget of \$1,743,100. The personnel budget increased as a result of a salary increase for contractual personnel which was funded by an offsetting decrease in services. In addition, personnel expenditure increases result from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.3% increase in the healthcare premium rates programmed for FY2013.

Expenditures	FY2010	FY2011	FY2012	FY2013	Amended to
<u>By category</u>	Actual	Actual	Amended	Recommended	Recommended
Personnel	1,471,641	1,406,440	1,527,800	1,561,600	2%
Supplies	14,651	25,320	37,500	27,400	-27%
Services	417,195	114,146	177,800	159,700	-10%
Total	1,903,486	1,545,905	1,743,100	1,748,700	0%
<u>By division</u>					
Criminal	724,888	642,431	691,200	693,800	0%
General Ops	1,178,598	903,475	1,051,900	1,054,900	0%
Total	1,903,486	1,545,905	1,743,100	1,748,700	0%

	FY2010	FY2011	FY2012	FY2013	Adopted to
	Final Budget	Final Budget	Adopted Budget	Recommended Budget	Recommended
City Attorney's Office					
Administrative Specialist		3	3	3	0%
Analyst		1	1	1	0%
Assistant Analyst		1	1	1	0%
Assistant City Attorney I & II		1	1	2	0%
Assistant City Attorney (Contract)		2	2	2	0%
Assistant City Attorney III		1	1	1	0%
City Attorney		1	1	1	0%
Department Director		0	0	0	0%
Deputy City Attorney		2	2	2	0%
Executive Administrative Specialist		1	1	1	0%
Program Coordinator		0	0	0	0%
Total		13	13	14	0%

Accomplishments, Enhancements and Efficiencies

- Increased focus on the arraignment process.
- Continued partnership with Phoenix School of Law, accepting one legal intern in the fall and spring semesters.
- Implemented Volunteer Services Program to accept Legal Assistant Volunteers and Interns.
- Update the Request for Legal Services software.
- Inclusion of development agreement process in the department.
- Enhanced document maintenance.

Major Initiatives and Policy Issues

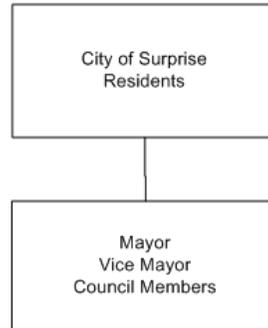
- Close-out of expired development agreements.

Mayor and City Council

Description

The Mayor and City Council are the legislative body of the city of Surprise. The Council is comprised of seven elected officials: six council members (one of whom is appointed Vice Mayor) and the Mayor.

Organizational Chart



Primary Functions

- Set policy for the city of Surprise.

Major Budget Changes

The FY2013 proposed budget of \$434,500 represents a 12% decrease over the FY2012 amended budget of \$495,700. The decrease is due to the movement of one Assistant to the Council I and one Assistant to the Council II position from the Mayor and Council Office to the City Manager's Office. Some of the savings were offset by personnel expenditure increases resulting from a 1.04% increase in the employer contribution for the Arizona State Retirement System and a 5.30% increase in the healthcare premium rates programmed for FY2013.

Expenditures	FY2010 Actual	FY2011 Actual	FY2012 Amended	FY2013 Recommended	Amended to Recommended
<u>By category</u>					
Personnel	325,766	343,519	351,500	289,600	-18%
Supplies	37,941	23,758	38,700	38,700	0%
Services	34,436	64,747	105,500	106,200	1%
Total	398,142	432,023	495,700	434,500	-12%
<u>By division</u>					
General Ops	398,142	432,023	495,700	434,500	-12%
Total	398,142	432,023	495,700	434,500	-12%

	FY2010 Final Budget	FY2011 Final Budget	FY2012 Adopted Budget	FY2013 Recommended	Adopted to Recommended
Mayor and City Council					
Mayor	1	1	1	1	0%
Vice Mayor	1	1	1	1	0%
City Council	5	5	5	5	0%
Executive Administrative Specialist	1	1	1	0	-100%
Total	8	8	8	7	-13%

Accomplishments, Enhancements and Efficiencies

- Youth Leadership Summit.
- Community Pride Day.
- Walmart development agreement.

Major Initiatives and Policy Issues

- **Transportation:** The City of Surprise will have an efficient, cost effective, multi-modal transportation network that provides commuter choice, ease of movement into, within, and out of Surprise.
- **Higher Education:** Enhance partnerships with all public and private kindergarten through twelfth grade education providers and higher education opportunities in Surprise that leads to the development of a four-year university campus with college life amenities that benefit the entire city.
- **Tourism:** Increase economic activity in Surprise by infusing tourism dollars into the local economy by focusing on entertainment, partnerships, resorts, and the White Tank Mountains.
- **Sustainability:** Develop sustainability road map and carbon footprint reduction strategy.
- **Economic Development:** Create a robust business environment that creates employment, wealth, capital investment, and enhanced opportunities for investors and residents.

Capital Improvement Plan Summary

FY2012– FY2016

The city of Surprise has transitioned from a small agricultural community to one of the fastest growing communities in the nation. The recent census results show a population of 118,349, more than triple the 2000 census tabulation of approximately 30,000 residents. It is estimated that the population will increase slightly to 121,000 people by the end of FY2016.

Much of Surprise's infrastructure has been developed with a mix of public and private investment. Large master planned communities like Sun City Grand and Marley Park installed local infrastructure (roads, water, and sewer lines) to service the projects while the city continues to provide police, fire, and wastewater treatment infrastructure and services for new residents expected to be added annually.

Management works with the Mayor and City Council and all departments throughout the Capital Improvement Plan (CIP) process to develop the adopted CIP. The CIP process runs in conjunction with the operating budget process and both culminate with the adoption of the recommended budget and CIP by the Mayor and City Council in June.



The Capital Improvement Plan (CIP) is a multi-year plan that outlines projects anticipated to fulfill current and future capital and infrastructure needs. The plan incorporates estimated project costs and associated ongoing operating costs. It addresses both repair and replacement of existing infrastructure, purchase of capital equipment, and construction of new facilities.

The proposed CIP is very limited due to limited revenues and minimal growth. During the course of FY 2013, staff will be working the City Council to develop a more comprehensive CIP strategic plan and funding strategies.

Funding

The CIP is broken down into four major functions:

1. General CIP
2. Transportation CIP
3. Development Fee Funds
4. Water and Wastewater Enterprise Funds

1. General Capital Fund

Projects in this fund are paid for primarily by using a portion of construction sales tax and third party funding (e.g. grants). As such, because of the recession, construction sales tax revenues have declined significantly, resulting in fewer projects being funded. As a result, priority has been given to projects that are fully or partially paid for with third party funding (e.g. grants) so as to best leverage the use of city funds. The major projects include:

- Department Asset Replacement: \$3.8 million
- Development Incentive Reimbursements: \$2.3 million
- Traffic Management Center (non-growth): \$1.7 million
- 175th Avenue & Bell Road Drainage Improvements: \$55,000
- Paving Settlement West of 219th Avenue: \$2.3 million
- 107th Avenue & Union Hills Drainage: \$10.0 million
- Bell Road Landscaping/Lighting: \$8.7 million
- Bell Road Sidewalks (East of Grand Avenue): \$2.0 million
- Bell Road Sidewalks (West of Grand Avenue): \$170,000
- Dove Valley Parkway Enhancement: \$1.2 million
- Installation of Fiber Optics (non-growth): \$2.3 million

- Martin Acres Flood Control: \$660,000
- Pave Dirt Shoulders: \$686,310
- SR303 Peoria Avenue to Mt. View Enhancements: \$500,000
- Traffic Signals (non-growth): \$900,000
- NWC 163rd avenue & Pat Tillman Blvd Stormwater Mitigation: \$170,000

2. Transportation Improvement Fund

Projects in this fund are primarily funded by a 1.5% dedicated construction sales tax and third party funding (e.g. grants). Again, because of reduced construction sales taxes, fewer projects can be funded. Projects were also selected based on our ability to match third party funds and best leverage the use of City funds. The major projects include:

- Cactus Road (175th Avenue to Cotton Lane): \$870,000
- El Mirage Road: \$6.3 million
- Peoria Avenue (Sarival Avenue to Reems Road): \$1.6 million
- Mountain View Blvd (West of Grand Avenue): \$100,000
- Street Preservation and Maintenance: \$7.0 million

3. Water and Wastewater Enterprise Funds

These CIP programs are paid for by a combination of user rates and development impact fees. The major projects include:

Water

- Irrigation Line Loop 303 & Peoria for Landscaping: \$965,300
- Site & Security Improvements: \$1.3 million
- SPA 1 Variable Frequency Drives for Plant 4 & 5 Non-Potable Pumps: \$150,000
- Central Arizona Project Allocation: \$770,000
- Integrated Water Master Plan (IWMP) Existing Water System Deficiencies: \$300,000
- SPA 1 Mountain Vista Well #2: \$2.0 million
- SPA 1 Effluent Storage Reservoir Covers: \$1.1 million
- Rancho Gabriella Tank Repairs: \$352,000

Wastewater

- Cortessa Wet Well Re-Coating: \$100,000
- Disinfection Byproduct Reduction: \$1.1 million
- Site & Security Improvements: \$1.1 million
- SPA 1 Happy Trails Utility Access Improvements: \$441,200
- SPA 1 Recharge Wells @ South Plant: \$5,452,600
- SPA 1 South WRT Stabilization , Dust Control & Landscape: \$250,000
- Additional Chlorine Generation Unit: \$850,000
- Integrated Water Master Plan (IWMP) Existing Sewer System Deficiencies: \$300,000
- Sewer Relocation @ the Loop 303 – ADOT: \$600,000
- SPA 2 WRF Overhead Crane for Membrane removal \$300,000
- SPA2 WRF Plant Water System \$200,000

Capital & Operational Finances

In keeping with the city's policy of sustainability, approved capital projects stress continuation of current service levels. Surprise citizens deserve, and have come to expect the high level of service provided by the city. In order to maintain this high level of service, the city has committed many of its one-time sources of funds to pay for capital and infrastructure needs.

The operational costs associated with the massive amount of capital built by the city of Surprise have been felt over the last couple years. With each new completed project there are staffing, maintenance, supply, and other service costs that must be funded on an ongoing basis. The funding of these ongoing operational costs must be determined before a project is approved. By examining operational requirements early in the process, the city is assured that when a public building is completed, there is funding to open and operate the facility without negatively affecting other city services.

The majority of approved capital projects are directly related to maintaining the current level of service. New residents who move to Surprise will be greeted with a high level of service and amenities. The Mayor, City Council, and City Management have pledged to do what is required to ensure this level of service is sustainable.

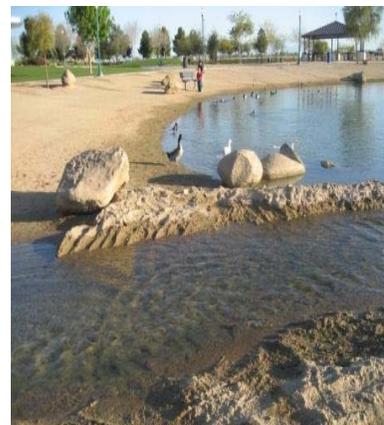
CIP Development

The following section provides information that served as the background for the development of the CIP.

What should be addressed in this planning effort?

- Financial responsibility.
- Improved transportation.
- Expansion of public safety facilities.
- Coordination with utilities.
- Allocation of funding for advanced organizational planning.
- Maintaining the necessary “tools” to provide quality customer service.
- Expansion of parks and recreation facilities.
- Economic development implications.
- Environmental issues.
- Community aesthetics and image.
- Public input.
- Sustainability for Surprise.

Community Park



Capital Project Definition

In order to distinguish between true capital items and operating items, the following capital project definition was developed:

Projects included in the Surprise CIP will be those with a cost of at least \$100,000 with a useful life of at least three years. All other projects shall be included in departmental operating budgets.

The CIP is to be used as a guide in decision-making. The CIP is intentionally developed in the most apolitical environment possible with the full knowledge that the final decisions will be made in the political arena. The CIP is an objective basis for making decisions in a very subjective environment.

The process for the CIP's development is divided into three key components, culminating in the presentation of a Capital Improvement Plan to the Mayor and City Council for approval.

1. Needs Assessment. Future needs are outlined utilizing the General Plan and taking growth patterns into consideration.
2. Financial Analysis. Examination of the city's recent revenues, expenditures, current debt, and bonding capacity are included in the financial analysis.
3. Capital Improvement Plan Policies. The plan document includes policies, an implementation section, and outlines how the CIP will be updated on an annual basis.

1. Needs Assessment

The needs assessment encompasses all of the anticipated needs for the community within the definition of capital projects for the next five years.

During the plan development process, an inclusive capital project list is created. However, additional needs will be identified on a continuing basis and will be included in the annual update process. Some unanticipated needs will occur during the budget year and will be weighed against needs already identified in the annually adopted CIP.

Information on each capital project fund includes a fund description, a revenue and expenditure budget summary and fund balances. This information is followed by the capital projects adopted for the Capital Improvement Plan in the five year period. Each project is listed by the responsible department/division name and project expenditures are shown by fiscal year with a total by project for all years.

Following the list of projects in the five year plan is the detail information for each project. Each project page provides cost detail, project description, project location including the City Council district most directly impacted, recommended funding source, and anticipated ongoing operating costs. Below the cost detail section, the timeline of the project is restated by year. These are not in any prioritized order. The project number is for identification purposes only.

2. Financial Analysis

When attempting to determine what resources are available to fund capital improvements, it is important to carefully examine the current financial condition of the city as well as possible funding alternatives. Like most communities, the city of Surprise will most likely always have more needs than financial resources. In developing the CIP, a complete financial analysis is conducted. Funding options, current revenue trends, the community's borrowing capacity, and current debt are reviewed.

Funding Options

The city of Surprise has been funding capital improvement projects for many years. The key to implementing the CIP is consistent, systematic funding. This is becoming more and more difficult with today's political climate, recent legislative changes, shrinking revenue sources, and the demands presented by Surprise's growth potential.

The following options were considered when analyzing potential funding sources for CIP Projects.

- **Pay-As-You-Go Out of Current Revenues.** The city currently receives the bulk of its revenues through local sales taxes, state sales tax, and state income tax. A component of the local sales tax is construction related taxes. The taxes collected on construction activity, \$1,981,400, is dedicated to capital purchases. The city also receives funding from state fuel taxes and the Arizona Lottery. These funds are committed for transportation related expenditures.
- **Municipal Bonds.** The city can issue bonds for capital projects. Municipal bonds are paid back over a period of time with interest. The city's ability to use bond financing is discussed in more detail in the bonding capacity section. The issuance of municipal bonds must be approved by the voters.
- **Certificates of Participation/Municipal Property Corporations.** These are funding mechanisms used by many municipal governments that allow the municipality to borrow funds without voter approval. The debt is paid back much like a bond – over time with interest. The city of Surprise qualifies as having Municipal Property Corporation status, so this option is available.
- **Lease-Purchase Agreements.** A method of financing capital projects that lessens the up-front costs to the municipality. While interest is paid, the payoff period is typically a shorter period than bonds and the municipality will own the project at the termination of the agreement.
- **Improvement Districts.** This financing method is used to raise capital for projects in which the residents, who benefit from the improvements, pay for them over time (e.g. street light improvement district).
- **Development Impact Fees.** Fees imposed on new development to defray the impact and additional costs the development places on municipal infrastructure. The city currently has an Impact Fee Ordinance that applies fees to new development.
- **Development Agreements.** Developers construct infrastructure and convey the asset to the city. According to the terms of the agreement, developers are reimbursed for the infrastructure by the city through collections of development impact fees, permit fees, water and wastewater fees, and/or sales tax revenue.
- **Grants.** Federal, state, and county grants are available to finance capital projects. Many of these grants require the municipality to participate either financially or through "in kind" matches. The city is the recipient of various federal, state, and county grants and pursues grant funding as opportunities arise.
- **User Fees.** Fees paid by service users to maintain existing facilities and meet regulatory requirements. Utilities such as water, sewer and sanitation fall under this category.

Current Revenue Trends

Surprise currently has a 2.2% sales tax, a 1.5% construction sales tax, and a 1.0% restaurant tax. The city has a total hotel/motel tax of 2.52%, a portion of that, 1.52% is dedicated to tourism promotion.

Local sales taxes collections have grown from \$6 million in 1998 to projected revenues of \$32.3 million in FY 2013. The city has a primary property tax rate of \$0.67 per \$100 net assessed valuation in FY2012. Property tax collections are computed by multiplying the assessed value by the primary property tax levy rate. The property tax revenues are expected to increase by \$0.1 million as a result of new construction only.

Borrowing Capacity

While it is the desired goal of any organization to finance purchases without borrowing (pay-as-you-go), sometimes financing is used to leverage opportunities. Surprise has used various financing methods in the past to purchase vehicles and equipment and finance the development of other municipal services.

The most commonly utilized large project municipal financing method in the United States of America is the General Obligation Bond (G.O. Bond). This is the most inexpensive way to finance projects because the bond's repayment is based on the full taxing authority of the municipality and backed up by real property. Voters have to approve the property taxes (secondary) instituted to pay for the issuance of G.O. Bonds.

The State of Arizona places limits on this type of financing. Under Arizona Law, Article IX, Section 8, municipalities may issue G.O. Bonds for purposes of water, wastewater, artificial light, open space preserves, parks and recreational facilities, public safety, law enforcement, fire and emergency services facilities, streets, and transportation facilities up to an amount not exceeding 20 percent of the secondary assessed value. Based on Surprise's secondary assessed valuation of \$936,730,006, a total of \$187,346,001 could be borrowed utilizing G.O. Bonds. The city currently has no outstanding G.O. Bonds debt in the 20 percent category.

In addition, Arizona law allows municipalities to issue G.O. Bonds for all other purposes not listed above up to an amount not exceeding six percent of the valuation. This would allow Surprise to bond for \$56,203,800 under this category. The city currently has no outstanding G.O. Bonded debt in the six percent category.

Surprise's other debt does not count against these limits; although, the overall financial position of the city would be considered by lending institutions.

Outstanding Debt

As of June 30, 2011, the city of Surprise held the following outstanding long-term debt obligations. The total amount of outstanding debt and year of debt retirement are indicated:

<u>Outstanding Debt</u>	<u>Debt Retirement Date</u>	<u>Outstanding Balance as of June, 30 2011</u>
Municipal Property Corporation Bonds: 2000-2003 Issuance	7/1/2020	\$ 35,110,000
Municipal Property Corporation Bonds: 2007 Issuance	4/1/2032	50,675,000
Water Infrastructure and Finance Authority Loan	7/1/2029	1,324,760
	<u>Total</u>	<u>\$ 87,109,760</u>

3. Capital Improvement Plan Policies

Policies

When implementing a plan of this complexity and magnitude, it is important to adhere to operating policies and procedures to ensure success. The following policies have been adopted as part of the Surprise Capital Improvement Plan.

- Regional considerations and intergovernmental relationships will be evaluated as projects are developed.
- Legal mandates will be monitored and projects to satisfy the mandates will be developed.
- The five-year CIP will be updated annually.
- Pay-as-you-go financing will be the preferred funding mechanism of the CIP.

- Should borrowing be necessary, dedicated revenue streams will be accounted for as to not jeopardize the long-term implementation of the CIP.
 - Efforts will be continuously made to maintain and improve the city's credit rating.
 - Capital project and improvement districts financed through debt instruments shall not be financed for more than the anticipated useful life of the project.
 - Department Directors and Managers will meet with the Chief Information Officer as part of the CIP update process to discuss and coordinate purchases in communications equipment and systems and computer hardware and software to ensure citywide compatibility.
 - The city shall periodically review user fees and adjust accordingly to ensure that the fees adequately cover the cost of operation, maintenance, and future expansion.
 - The city shall periodically review development impact fees and adjust accordingly to ensure new growth continues to pay its fair share of impact on the community.
 - The city shall work aggressively with developers to ensure future development pays for itself and is not a burden on existing residents.
 - Projects will be developed to accommodate coordination with economic development efforts.

Implementation

The success of a plan or a planning process is measured by the degree of its implementation. Since resources are limited, it is crucial for the city of Surprise to follow a consistent, objective path to allocate funding for future capital improvements needs.

The following implementation program outlines the specific steps necessary to implement the CIP and perform the annual update.



Trenching

General Implementation Guidelines

- The Surprise five-year CIP is adopted by the Mayor and City Council and is published and widely distributed. The CIP is updated annually and reviewed and adopted by the Mayor and City Council along with the operating budget each year.
- Department directors are responsible for preparing monthly reports on the status of current year capital projects. The reports are posted monthly on the city's website www.surpriseaz.gov.
- Citizen input is sought periodically to determine the desires of the public. Attitudes and circumstances change and informed decision making requires that the city have an up-to-date awareness of what the public's attitudes are toward community facilities and services and how to pay for them.

Update Process

Updating the CIP takes place annually along with the development of the city's annual budget. The annual update includes projects by funding source for presentation to the Mayor and City Council.

The prior year process is reviewed annually to discuss the plan's process and implementation. Project worksheets are updated in the budget database by the responsible department. The project information includes: project name and department, description, council district location, funding source(s), cost detail by category and year, and estimated ongoing operational costs.

Projects are evaluated and prioritized using three funding categories.

1. **Prioritized Funding Category:** Projects competing for general fund and certain dedicated funding sources. The majority of projects are in this category.
2. **Enterprise Fund Category:** Utility Projects funded from a dedicated funding source, which are not able to compete for general fund monies.
3. **Developer Funded:** Projects funded and constructed by developers that do not compete for general fund monies. These projects are included in the 5-year CIP to recognize the vast amount of infrastructure that is being put into the ground which the city will assume responsibility for upon completion.



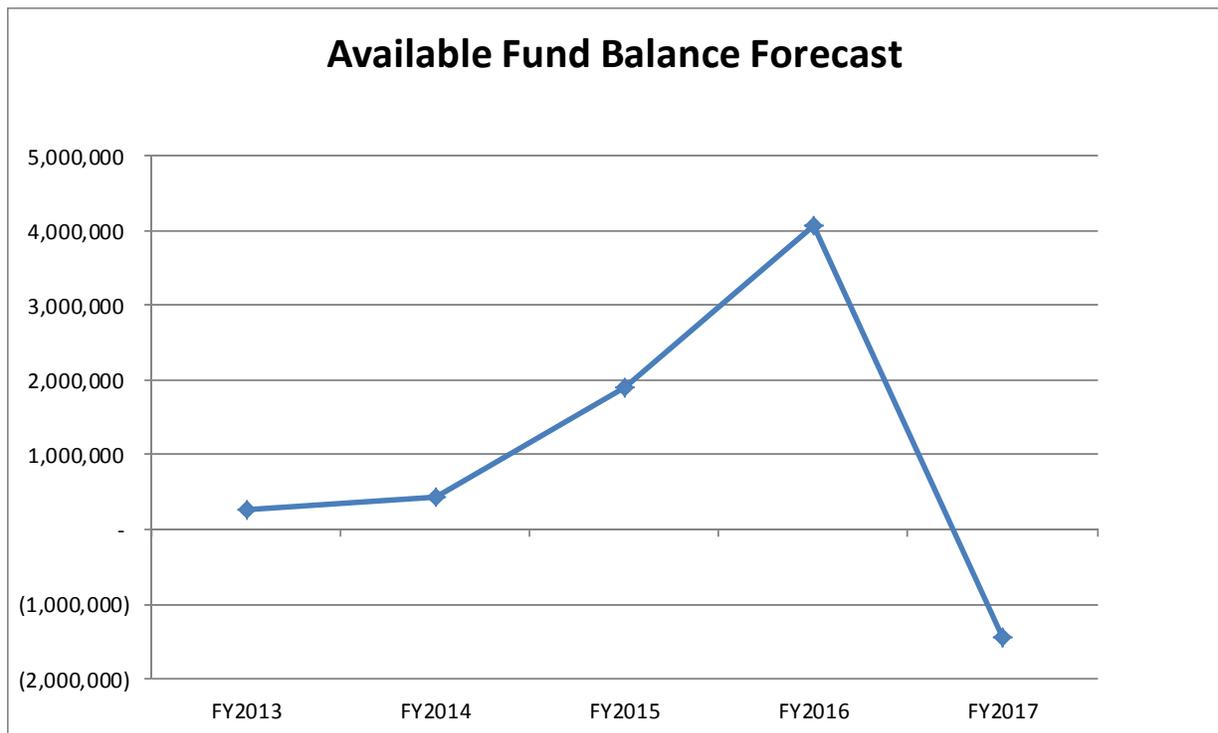
City Hall

General Capital Fund

Description

The general capital fund is established to provide a centralized location for the acquisition of capital with resources that are not restricted such as a development impact fees. The intent is to remove capital costs from department operating budgets to better analyze the cost of departmental operations as well as the need for capital and infrastructure.

At the direction of the Mayor and City Council, the city of Surprise dedicates the first \$1,250,000 of construction related sales tax collections to operating expenses. The remaining construction sales tax is considered a one-time revenue source and is dedicated for capital expenses in this fund. The dedicated sales tax amount for FY2013 is estimated at \$1,650,000.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Construction Sales Tax	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000	\$ 1,650,000
Interest on Interfund loans	1,640,800	1,440,800	1,440,800	1,440,800	1,440,800
Intergovernmental Contributions	815,000	-	-	-	-
Interest Earnings	9,500	9,700	9,900	10,100	10,400
Total Sources	4,115,300	3,100,500	3,100,700	3,100,900	3,101,200
Uses:					
Capital Project Expenditures	(6,256,400)	(4,923,600)	(1,630,000)	(930,000)	(8,630,000)
Total Uses:	(6,256,400)	(4,923,600)	(1,630,000)	(930,000)	(8,630,000)
Net Activity	(2,141,100)	(1,823,100)	1,470,700	2,170,900	(5,528,800)
Beginning Fund Balance	41,419,100	39,278,000	37,454,900	38,925,600	41,096,500
Ending Fund Balance	39,278,000	37,454,900	38,925,600	41,096,500	35,567,700
Unavailable - Advances to other funds	38,519,200	36,019,200	36,019,200	36,019,200	36,019,200
Minimum fund balance policy	500,000	1,000,000	1,000,000	1,000,000	1,000,000
Available for spending	258,800	435,700	1,906,400	4,077,300	(1,451,500)
Ending Fund Balance	\$ 39,278,000	\$ 37,454,900	\$ 38,925,600	\$ 41,096,500	\$ 35,567,700

General Capital Fund
 Programmed Capital Improvement Project FY2013

CIP Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by city			City's portion of project costs managed by City	PY Expenditures	Budget Authority Needed	FY2013	FY2014	FY2015	FY2016	FY2017
			Third Party funding managed by Third Party	Third party funding managed by city	City								
Gestamp solar steel - developer reimbursement	\$ 1,400,000	\$ -	\$ -	\$ -	\$ 1,400,000	\$ -	\$ -	\$ 1,400,000	\$ 450,000	\$ 400,000	\$ -	\$ -	\$ -
Rioglass - developer reimbursement	865,000	-	-	-	865,000	194,800	670,200	550,000	120,200	-	-	-	-
Asset replacement	3,750,000	-	-	-	3,750,000	-	3,750,000	750,000	750,000	750,000	750,000	750,000	750,000
Bell Road Sidewalks (East of Grand Avenue)	2,025,000	1,000,000	325,000	675,000	1,025,000	122,900	1,577,100	1,000,000	577,100	-	-	-	-
Dove Valley Parkway (203rd to 187th Ave)	1,195,000	1,025,000	925,000	100,000	170,000	5,300	264,700	264,700	-	-	-	-	-
Pave Dirt Shoulders	686,310	570,000	570,000	-	116,310	-	116,310	70,000	46,300	-	-	-	-
Bell Road Sidewalks (West of Grand Avenue)	170,000	-	-	-	170,000	100,000	70,000	70,000	-	-	-	-	-
SR303 Peoria Ave to Mt-View Enhancements	500,000	-	-	-	500,000	-	500,000	250,000	250,000	-	-	-	-
Bullard Library Improvements	125,000	-	-	-	125,000	-	125,000	125,000	-	-	-	-	-
107th Ave & Union Hills Drainage Project	10,000,000	7,500,000	7,500,000	-	2,500,000	-	2,500,000	2,500,000	2,250,000	-	-	-	-
175th Avenue & Bell Road Drainage Improvements	55,000	40,000	-	40,000	15,000	-	55,000	55,000	-	-	-	-	-
NWC 163rd Avenue and Pat Tillman Blvd. Stormwater Mitigation	170,000	-	-	-	170,000	-	170,000	170,000	-	-	-	-	-
Traffic Signals (Non-growth)	900,000	-	-	-	900,000	-	900,000	180,000	180,000	180,000	180,000	180,000	180,000
Fiber Optics - Loop 303 (Peoria Ave to Bell Rd) (Non-growth)	747,300	400,400	400,400	-	346,900	34,500	312,400	312,400	180,000	-	-	-	-
Fiber Optics - Bell Rd Phase III (SR303 to 195th Ave) (Non-growth)	513,432	358,632	358,632	-	154,800	18,600	136,200	136,200	-	-	-	-	-
Fiber Optics - Bell Rd Phase III (SR303 to 195th Ave) (Non-growth)	660,000	-	-	-	660,000	60,000	600,000	-	300,000	300,000	-	-	-
Martin Acres Flood Control	8,698,900	-	-	-	8,698,900	625,200	8,073,700	373,700	-	-	-	-	-
Bell Rd Landscaping/Lighting	1,669,200	-	-	-	1,669,200	1,634,800	34,400	34,400	-	-	-	-	7,700,000
Traffic Management Center (TMC)(Non-growth)	991,000	252,000	252,000	-	739,000	-	739,000	739,000	-	-	-	-	-
Fiber Optics - Peoria Ave (Litchfield Rd to Jackrabbit Trail)(Non-growth)	2,289,000	1,602,300	1,602,300	-	686,700	310,700	376,000	376,000	-	-	-	-	-
Paving Settlement West of 219th Ave	\$ 37,410,142	\$ 12,748,332	\$ 11,933,332	\$ 815,000	\$ 24,661,810	\$ 3,106,800	\$ 22,370,010	\$ 6,256,400	\$ 4,923,600	\$ 1,630,000	\$ 930,000	\$ -	\$ 8,630,000

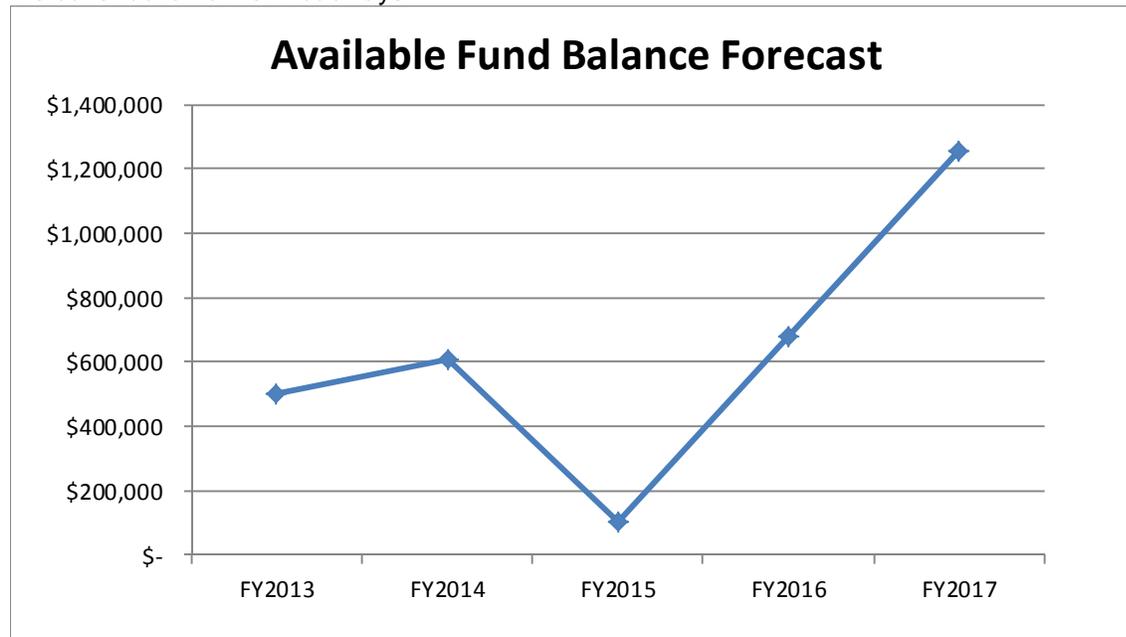
General Capital Fund
Unprogrammed Capital Improvement Projects

CIP Name	Total Project Cost	Funding Aid \$	City Share of Project Cost
Rail Plex Drainage	500,000	0	500,000
PW Westgate Operation/Admin Building (Non-growth)	3,307,800	0	3,307,800
Surprise Way Finding Project	100,000	0	100,000
Police Department Parking Deck/Command Vehicle	1,900,000	0	1,900,000
Facilities Asset Replacement	391,200	0	391,200
Sections 10 & 11 Drainage & Roadway Improvements	7,252,400	0	7,252,400
SPA1 Booster Station Upgrades @ Bell Road Lake	1,750,000	0	1,750,000
Land for Future Rail Station	2,500,000	0	2,500,000
Rail Station	6,000,000	0	6,000,000
Grand Avenue Enhancements	1,500,000	0	1,500,000
Sidewalk along Grand Avenue	300,000	0	300,000
Dysart Road Improvements @ Grand Ave (See Fund 21418)	2,641,000	0	2,641,000
Bike and Pedestrian Strategic Plan	200,000	0	200,000
Happy Valley Drainage Channel	15,000,000	15,000,000	0
Intelligent Transportation System (ITS) Strategic Plan	200,000	0	200,000
Fiber Optics - Reems Rd (Waddell to Peoria Ave)(Non-growth)	1,000,000	0	1,000,000
Sidewalks - OTS, West Point, Coyote Lakes, Sun City Grand & Grand Avenue	1,100,000	0	1,100,000
Trails - Surprise Farms, Beardesley Canal & Asante Park	1,500,000	0	1,500,000
Citywide Bike lane Improvements	259,000	0	259,000
Unlandscaped Medians - Citrus Road & Bullard Avenue	450,000	0	450,000
OTS Drainage Issues	2,000,000	0	2,000,000
Citywide Golf Cart Improvements	300,000	0	300,000
Marley Park Restroom	620,000	620,000	0
Surprise Farms Dog Park	250,000	0	250,000
Tennis Multi-Purpose Center	400,000	0	400,000
Replace Accounting GL/FMS Software	2,500,000	0	2,500,000
Permanent Fire Station #4	700,000	0	700,000
Hansen CDR (Community Development & Regulation)	526,000	0	526,000
Police Substation #1 (non-growth)	177,300	0	177,300
Police Training Range Upgrades	600,000	0	600,000
Police Regional Wireless Cooperative Expansion (non-growth)	4,538,500	0	4,538,500
CRS Asset Replacement	1,977,800	0	1,977,800
Communication Asset Replacement	359,000	0	359,000
Fire and EMS Asset Replacement	186,500	0	186,500
IT Asset Replacement	1,103,700	0	1,103,700
Police Asset Replacement	52,500	0	52,500
Facilities Asset Replacement	246,200	0	246,200
	\$50,151,400	\$15,000,000	\$35,151,400

Transportation Improvement Fund

Description

The transportation improvement fund is established to provide for the collection and expenditure of the dedicated 1.5% local construction transaction tax adopted by the Mayor and Council through ordinance 05-13. This tax is dedicated for the improvement of existing roadway corridors and the related costs of the construction of new roadways.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Construction Sales Tax	\$ 1,981,400	\$ 1,981,400	\$ 1,981,400	\$ 1,981,400	\$ 1,981,400
Intergovernmental Contributions	1,450,000	-	-	-	-
Interest Earnings	13,300	13,300	6,500	13,400	13,300
Total Sources	3,444,700	1,994,700	1,987,900	1,994,800	1,994,700
Uses:					
Capital Project Expenditures	(4,025,000)	(1,470,000)	(2,075,000)	(1,000,000)	(1,000,000)
Administrative Costs	(118,000)	(118,000)	(118,000)	(118,000)	(118,000)
Development Agreement					
Del Webb Sales Tax	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Surprise Pointe Sales Tax	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Total Uses:	(4,443,000)	(1,888,000)	(2,493,000)	(1,418,000)	(1,418,000)
Net Activity	(998,300)	106,700	(505,100)	576,800	576,700
Beginning Fund Balance	1,999,800	1,001,500	1,108,200	603,100	1,179,900
Ending Fund Balance	1,001,500	1,108,200	603,100	1,179,900	1,756,600
Minimum fund balance policy	500,000	500,000	500,000	500,000	500,000
Available for spending	501,500	608,200	103,100	679,900	1,256,600
Ending Fund Balance	\$ 1,001,500	\$ 1,108,200	\$ 603,100	\$ 1,179,900	\$ 1,756,600

Transportation Improvement Fund
 Programmed Capital Improvement Projects FY2013

CIP Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City	Prior Expenditures	Budget Authority Needed	FY2013	FY2014	FY2015	FY2016	FY2017
Street Preservation and Maintenance Program	\$ 6,999,366	\$ -	\$ -	\$ -	\$ 6,999,366	\$ 999,366	\$ 6,000,000	\$ 2,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000
Peoria Ave - Sarival to Reems	1,600,000	1,450,000	-	1,450,000	150,000	-	1,600,000	1,600,000	-	-	-	-
El Mirage Road (Northern Ave to Bell Road)	6,310,500	5,000,000	5,000,000	-	1,310,500	310,500	1,000,000	250,000	250,000	500,000	-	-
Mountain View Boulevard (West of Grand Avenue)	100,000	-	-	-	100,000	-	100,000	100,000	-	-	-	-
Cactus Road - 175th Ave to Cotton Lane	870,000	-	-	-	870,000	-	870,000	75,000	220,000	575,000	-	-
	\$ 15,879,866	\$ 6,450,000	\$ 5,000,000	\$ 1,450,000	\$ 9,429,866	\$ 1,309,866	\$ 9,570,000	\$ 4,025,000	\$ 1,470,000	\$ 2,075,000	\$ 1,000,000	\$ 1,000,000

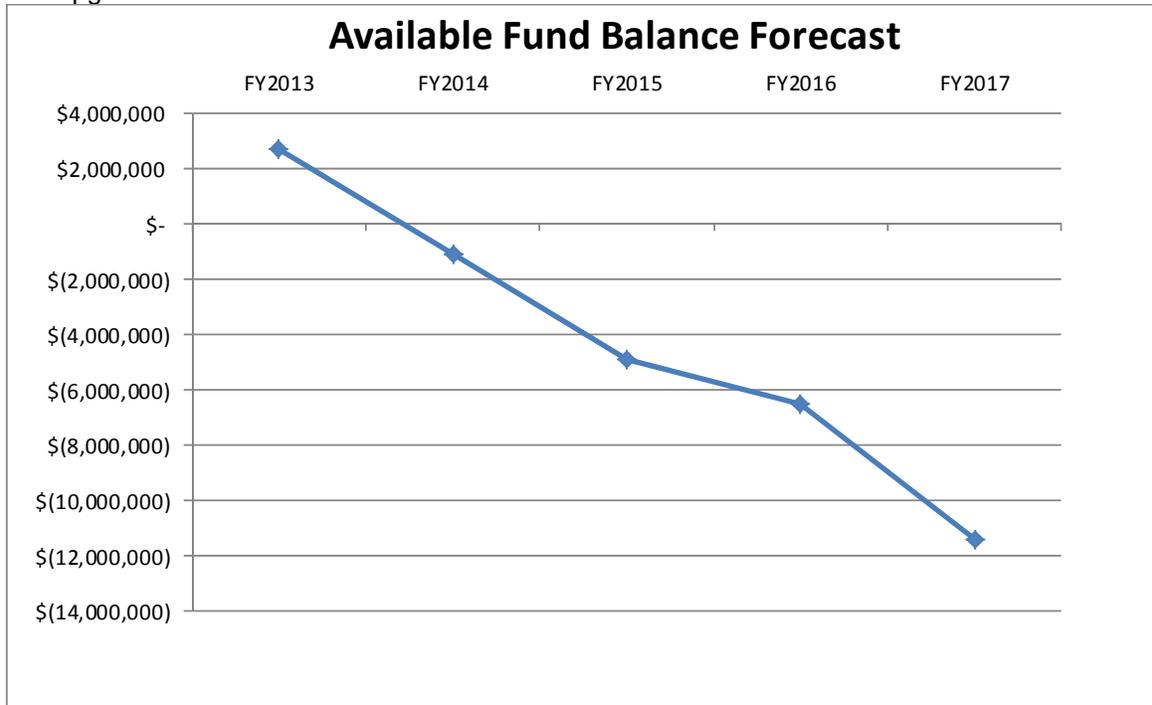
Transportation Improvement Fund
 Unprogrammed Capital Improvement Projects

CIP Name	Total Project Cost	Funding Aid \$	City Share of Project Cost
Greenway Rd (Litchfield Rd to Bullard Ave)	2,781,072	0	2,781,072
Litchfield Road (Cactus Rd to Desert Cove Rd)	2,472,000	0	2,472,000
Litchfield Road (Sweetwater Rd to Cactus Rd)	2,189,000	0	2,189,000
Litchfield Road (Waddell Road to Sweetwater Rd)	2,100,000	2,100,000	0
Greenway Road - Cotton to Sarival	4,320,000	0	4,320,000
Waddell Road - Loop 303 to Sarival	1,605,000	0	1,605,000
Cactus Road - Cotton to Sarival	3,434,000	0	3,434,000
Peoria Avenue - Cotton to Sarival	3,660,000	0	3,660,000
Reems Road (Channel, Median, and Sidewalks) Prasada	2,265,000	0	2,265,000
Reems Road (Hearn Rd to 380 feet North)	429,800	0	429,800
Peoria Ave DCR (Dysart Road to Jackrabbit)	150,000	0	150,000
Waddell Road (Litchfield Rd to Bullard Ave)	3,000,000	0	3,000,000
Bus Bays	2,725,600	0	2,725,600
Civic Center Parkway (Bell Rd to Paradise Lane)	3,993,800	0	3,993,800
Cactus Road (Litchfield Rd to Bullard Ave)	1,920,000	0	1,920,000
Cactus Road (Dysart Rd to Litchfield Rd)	3,500,000	0	3,500,000
Low Water Crossing of Agua Fria River	5,500,000	0	5,500,000
Right Turn Lanes	6,413,800	0	6,413,800
163rd Avenue (Grand Ave to Jomax Rd)	11,275,000	0	11,275,000
Grand Avenue @ Bell Rd Interchange	34,000,000	0	34,000,000
Geometric Improvements (163rd Ave/Jomax Rd)	600,000	0	600,000
Geometric Improvements (Cactus Road/Sarival Rd)	648,200	0	648,200
Cotton Lane (Bell Rd to Greenway Rd)	6,200,200	0	6,200,200
Cotton Lane (Greenway Rd to Waddell Rd)	3,874,800	0	3,874,800
Cotton Lane (Waddell Rd to Cactus Rd)	3,959,000	0	3,959,000
Greenway Rd (Citrus Rd to Perryville Rd)	6,040,400	0	6,040,400
Greenway Rd (Cotton Lane to Verde Vista Drive)	2,125,000	0	2,125,000
Greenway Rd (Verde Vista Dr to Citrus Rd)	4,335,300	0	4,335,300
Sun Valley Parkway DCR (187th Ave to 259th Ave)	200,000	0	200,000
Sarival Ave (Greenway Rd to Waddell Rd)	6,943,900	0	6,943,900
Sarival Ave (Bell Rd to Greenway Rd)	815,000	0	815,000
Greenway Rd (Grand Ave to Sunny Lane)	435,000	0	435,000
Greenway Rd (Sunny Lane to Dysart Rd)	633,700	0	633,700
Waddell Road (Cotton Lane to 174th Drive)	2,765,000	0	2,765,000
Union Hills Drive Widening Phase II (111th Ave to 115th Ave)	2,000,000	0	2,000,000
Cactus Road - Reems to Bullard	3,000,000	0	3,000,000
Peoria Avenue - Bullard to Litchfield	4,141,500	0	4,141,500
Jomax Road - Litchfield to East City Limits	500,000	0	500,000
	\$146,951,072	\$2,100,000	\$144,851,072

Vehicle Replacement

Description

Vehicle replacement funding was established to allow the city to replace vehicles and equipment as they reach the end of useful life. The Fleet Management Division of the Public Works Department administers the fleet replacement program. The city's capital asset policy is the guideline for the replacement timeline with minor exceptions for reserve vehicles. The Fleet Manager and Department Director evaluate vehicles during the budget process and adjustments in the replacement schedule may be made. All vehicles are replaced turn key. Adjustments are made annually for inflation. Replacement funds are not used to upgrade or enhance vehicles.



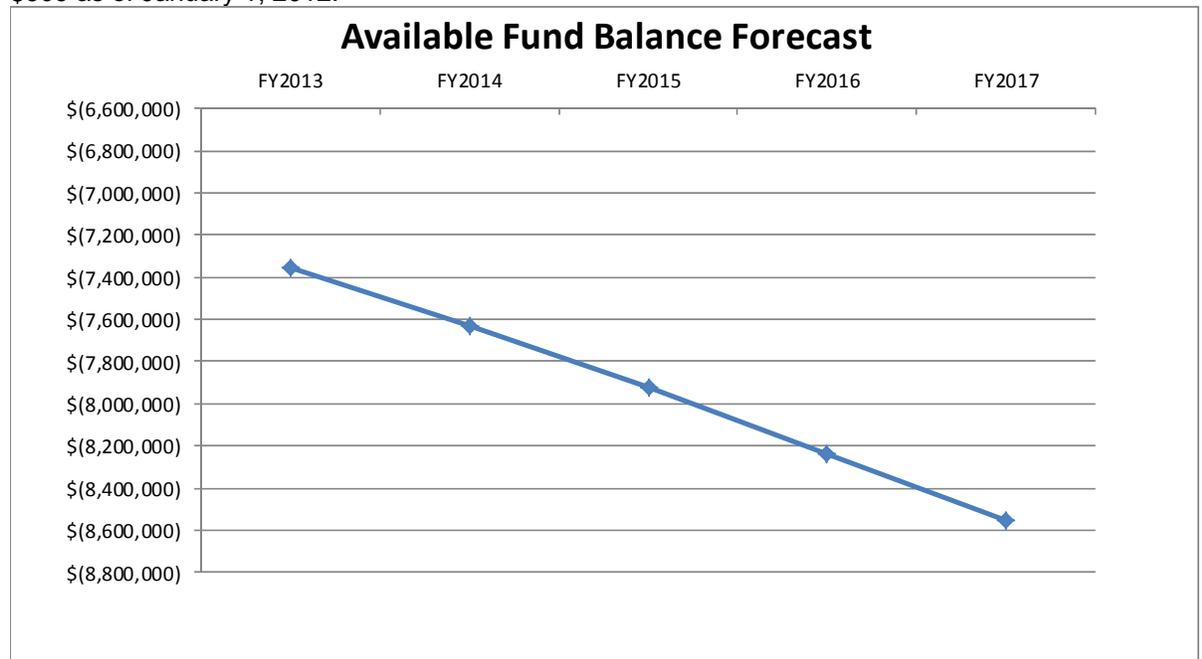
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Department Contributions	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	34,600	35,300	36,100	36,900	37,700
Total Sources	34,600	35,300	36,100	36,900	37,700
Uses:					
Vehicle Purchase Expenditures	(2,958,000)	(3,867,500)	(3,819,000)	(1,691,500)	(4,934,000)
Total Uses:	(2,958,000)	(3,867,500)	(3,819,000)	(1,691,500)	(4,934,000)
Net Activity	(2,923,400)	(3,832,200)	(3,782,900)	(1,654,600)	(4,896,300)
Beginning Fund Balance	5,673,100	2,749,700	(1,082,500)	(4,865,400)	(6,520,000)
Ending Fund Balance	2,749,700	(1,082,500)	(4,865,400)	(6,520,000)	(11,416,300)
Restricted					
Available for spending	2,749,700	(1,082,500)	(4,865,400)	(6,520,000)	(11,416,300)
Ending Fund Balance	\$ 2,749,700	\$ (1,082,500)	\$ (4,865,400)	\$ (6,520,000)	\$ (11,416,300)

Fire and EMS Development Fee Fund

Description

The fire and emergency medical services (EMS) development fee fund is established to account for the inflow of fire and EMS development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on fire and emergency medical services caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The fire and EMS development fee was revised from \$706 to \$609 as of January 1, 2012.



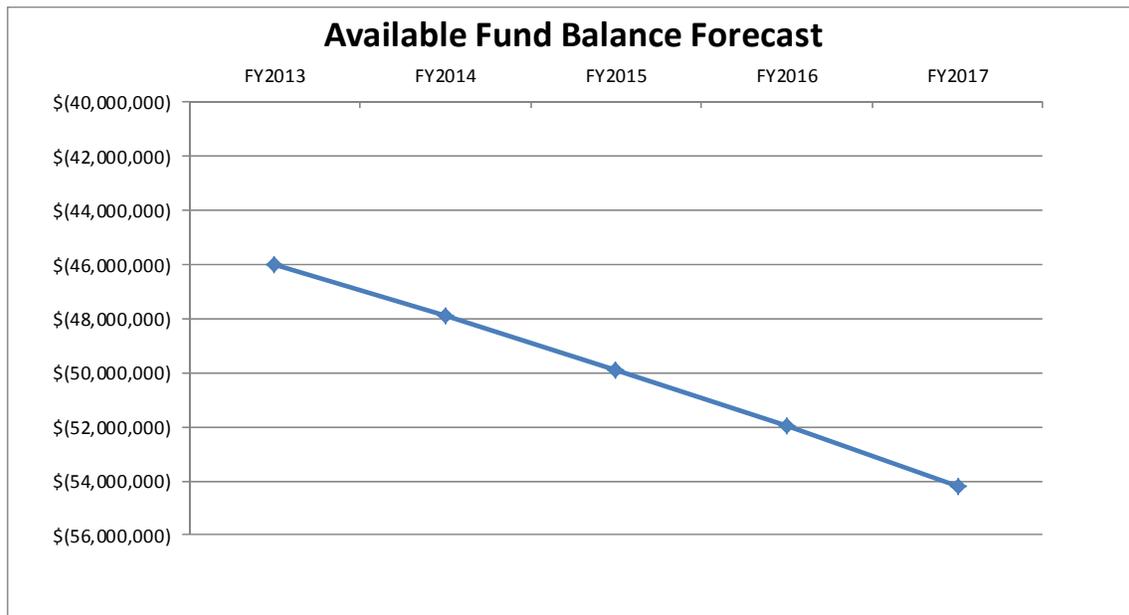
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 150,000	\$ 153,000	\$ 156,100	\$ 159,200	\$ 162,400
Total Sources	150,000	153,000	156,100	159,200	162,400
Uses:					
Interfund Loan Interest Expense	(292,600)	(307,300)	(322,700)	(338,900)	(355,900)
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)				
Debt					
MPC Rental Payment	(121,400)	(121,500)	(121,200)	(121,500)	(121,600)
Total Uses:	(442,500)	(428,800)	(443,900)	(480,400)	(477,500)
Net Activity	(292,500)	(275,800)	(287,800)	(321,200)	(315,100)
Beginning Fund Balance (Deficit)	(6,995,200)	(7,287,700)	(7,563,500)	(7,851,300)	(8,172,500)
Ending Fund Balance	(7,287,700)	(7,563,500)	(7,851,300)	(8,172,500)	(8,487,600)
Restricted	68,700	68,700	68,700	68,700	68,700
Available for spending	(7,356,400)	(7,632,200)	(7,920,000)	(8,241,200)	(8,556,300)
Ending Fund Balance	\$(7,287,700)	\$(7,563,500)	\$(7,851,300)	\$(8,172,500)	\$(8,487,600)

General Government Development Fee Fund

Description

The general government development fee fund is established to account for the inflow of general government development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on general government services caused by growth. Development fees cannot be used to subsidize operating needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The general government development fee was revised from \$661 to \$584 as of January 1, 2012.



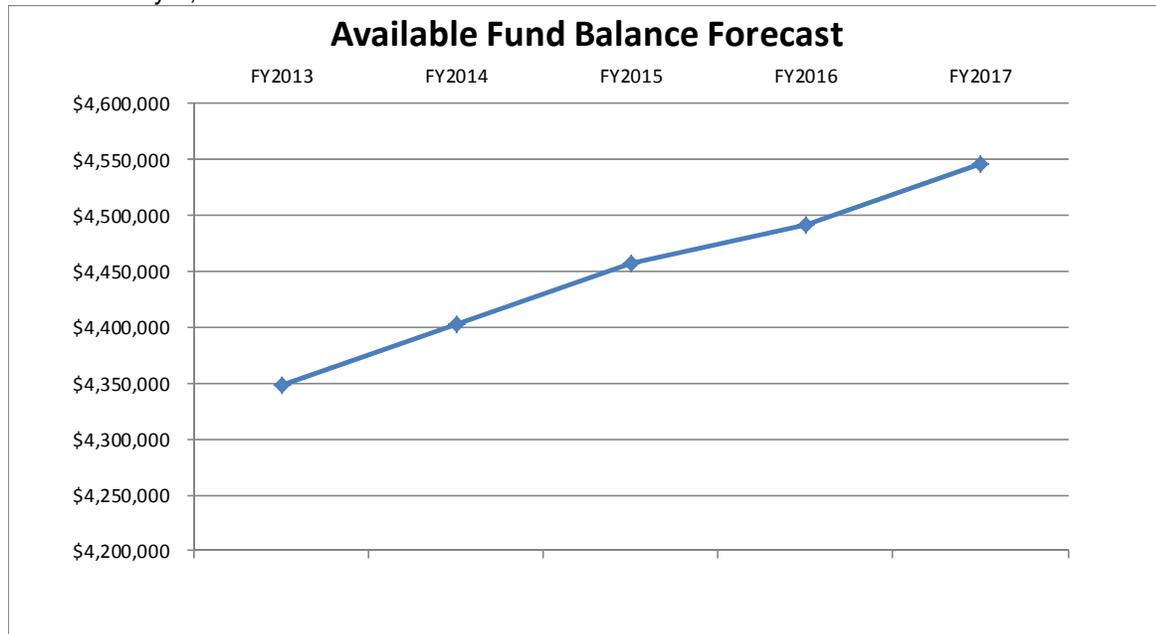
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 150,000	\$ 153,000	\$ 156,100	\$ 159,200	\$ 162,400
Total Sources	150,000	153,000	156,100	159,200	162,400
Uses:					
Interfund Loan Interest Expense	(1,837,000)	(1,928,900)	(2,025,400)	(2,126,700)	(2,233,100)
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)				
Debt					
MPC Rental Payment	(121,400)	(121,500)	(121,200)	(121,500)	(121,600)
Total Uses:	(1,986,900)	(2,050,400)	(2,146,600)	(2,268,200)	(2,354,700)
Net Activity	(1,836,900)	(1,897,400)	(1,990,500)	(2,109,000)	(2,192,300)
Beginning Fund Balance Deficit	(44,155,700)	(45,992,600)	(47,890,000)	(49,880,500)	(51,989,500)
Ending Fund Balance	(45,992,600)	(47,890,000)	(49,880,500)	(51,989,500)	(54,181,800)
Restricted					
Available for spending	(45,992,600)	(47,890,000)	(49,880,500)	(51,989,500)	(54,181,800)
Ending Fund Balance	\$(45,992,600)	\$(47,890,000)	\$(49,880,500)	\$(51,989,500)	\$(54,181,800)

Library Development Fee Fund

Description

The library development fee fund is established to account for the inflow of library development fees levied on new residential construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on library services caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The library development fee was revised from \$467 to \$118 as of January 1, 2012.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 30,000	\$ 30,600	\$ 31,200	\$ 31,800	\$ 32,400
Interest Earnings	23,600	23,400	23,200	23,000	22,800
Total Sources	53,600	54,000	54,400	54,800	55,200
Uses:					
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)	-	-	-	-
Total Uses:	(28,500)	-	-	(20,000)	-
Net Activity	25,100	54,000	54,400	34,800	55,200
Beginning Fund Balance	4,322,900	4,348,000	4,402,000	4,456,400	4,491,200
Ending Fund Balance	4,348,000	4,402,000	4,456,400	4,491,200	4,546,400
Restricted					
Available for spending	4,348,000	4,402,000	4,456,400	4,491,200	4,546,400
Ending Fund Balance	\$ 4,348,000	\$ 4,402,000	\$ 4,456,400	\$ 4,491,200	\$ 4,546,400

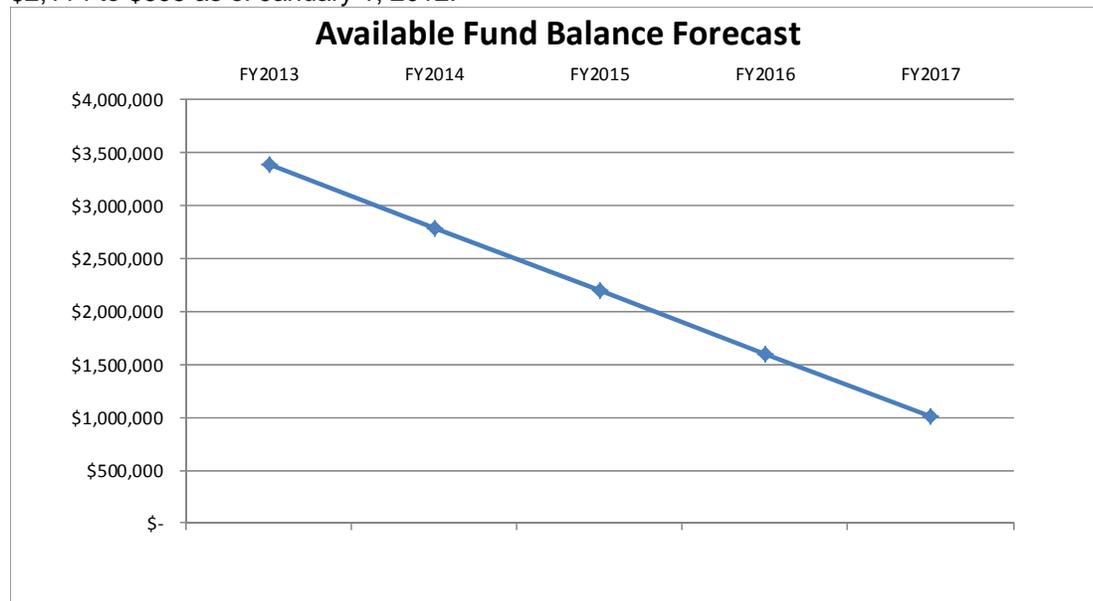


Parks and Recreation Development Fee Fund

Description

The parks and recreation development fee fund is established to account for the inflow of parks and recreation development fees levied on new residential construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on parks and recreation services caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The parks and recreation development fee was revised from \$2,114 to \$695 as of January 1, 2012.



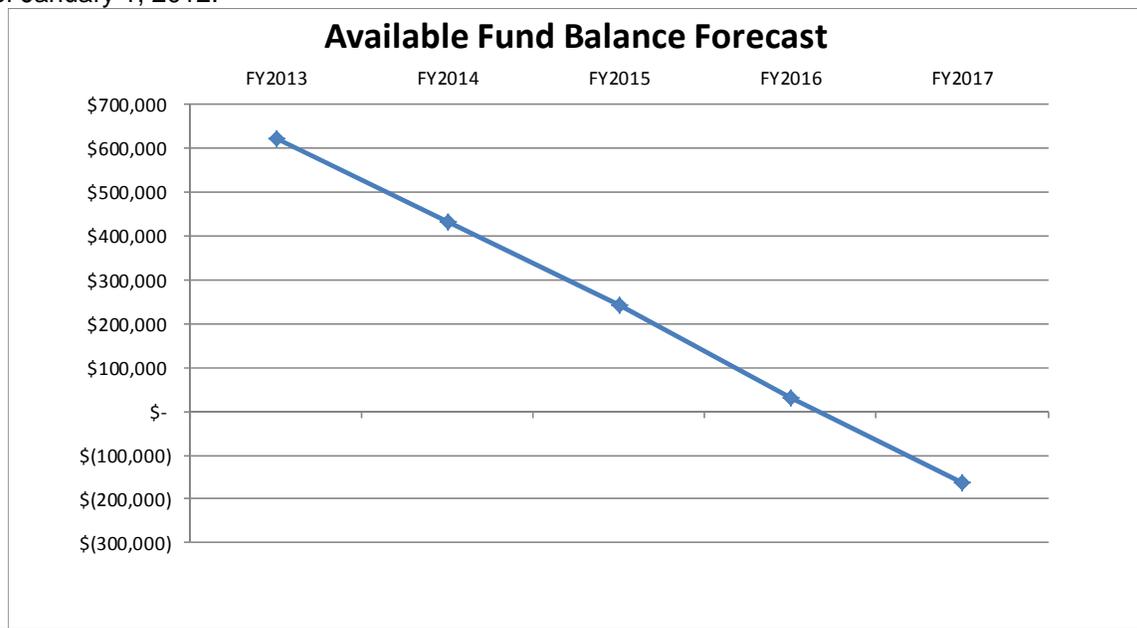
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 175,000	\$ 178,500	\$ 182,100	\$ 185,700	\$ 189,400
Interest Earnings	24,400	24,000	22,000	20,000	18,000
Total Sources	199,400	202,500	204,100	205,700	207,400
Uses:					
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)				
Debt					
MPC Rental Payment	(793,700)	(794,200)	(792,400)	(794,200)	(795,300)
Total Uses:	(822,200)	(794,200)	(792,400)	(814,200)	(795,300)
Net Activity	(622,800)	(591,700)	(588,300)	(608,500)	(587,900)
Beginning Fund Balance	4,047,700	3,424,900	2,833,200	2,244,900	1,636,400
Ending Fund Balance	3,424,900	2,833,200	2,244,900	1,636,400	1,048,500
Restricted					
Available for spending	3,379,900	2,788,200	2,199,900	1,591,400	1,003,500
Ending Fund Balance	\$ 3,424,900	\$ 2,833,200	\$ 2,244,900	\$ 1,636,400	\$ 1,048,500

Police Development Fee Fund

Description

The police development fee fund is established to account for the inflow of police development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on police services caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The police development fee was revised from \$372 to \$328 as of January 1, 2012.



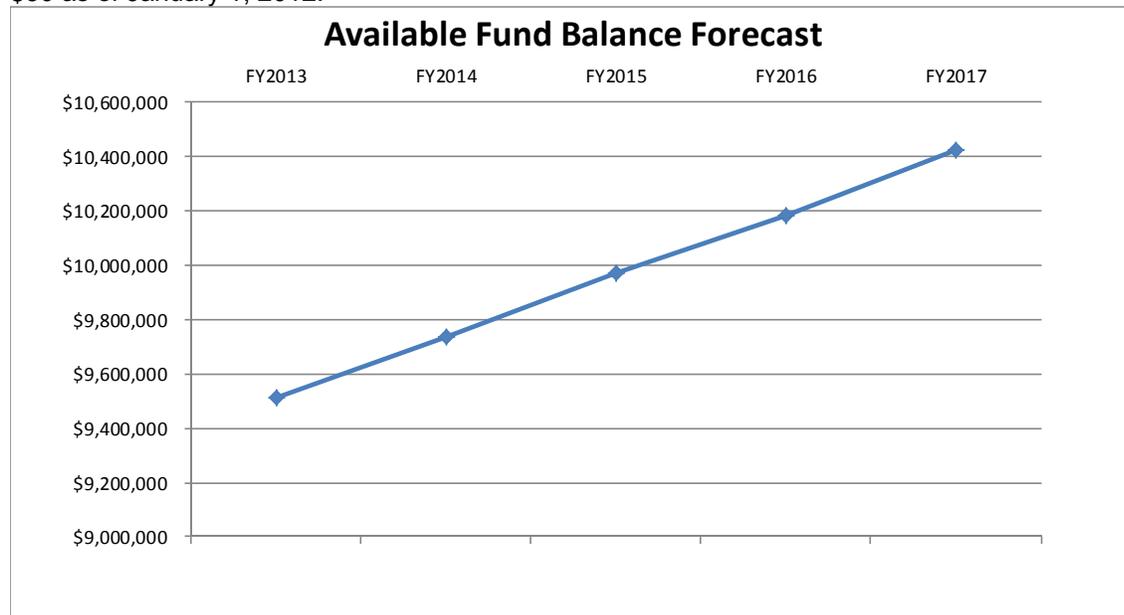
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 50,000	\$ 51,000	\$ 52,000	\$ 53,000	\$ 54,100
Interest Earnings	5,400	5,000	4,800	1,000	-
Total Sources	55,400	56,000	56,800	54,000	54,100
Uses:					
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)				
Debt					
MPC Rental Payment	(245,700)	(245,800)	(245,300)	(245,800)	(246,100)
Total Uses:	(274,200)	(245,800)	(245,300)	(265,800)	(246,100)
Net Activity	(218,800)	(189,800)	(188,500)	(211,800)	(192,000)
Beginning Fund Balance	839,100	620,300	430,500	242,000	30,200
Ending Fund Balance	620,300	430,500	242,000	30,200	(161,800)
Restricted					
Available for spending	620,300	430,500	242,000	30,200	(161,800)
Ending Fund Balance	\$ 620,300	\$ 430,500	\$ 242,000	\$ 30,200	\$ (161,800)

Public Works Development Fee Fund

Description

The public works development fee fund is established to account for the inflow of public works development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on public works services caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The public works development fee was revised from \$998 to \$60 as of January 1, 2012.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 170,000	\$ 173,400	\$ 176,900	\$ 180,400	\$ 184,000
Interest Earnings	52,800	53,000	53,500	54,000	54,500
Total Sources	222,800	226,400	230,400	234,400	238,500
Uses:					
Development Impact Fee Study	(20,000)	-	-	(20,000)	-
Contingency - Development Impact Fee Study	(8,500)				
Total Uses:	(28,500)	-	-	(20,000)	-
Net Activity	194,300	226,400	230,400	214,400	238,500
Beginning Fund Balance	9,317,600	9,511,900	9,738,300	9,968,700	10,183,100
Ending Fund Balance	9,511,900	9,738,300	9,968,700	10,183,100	10,421,600
Restricted					
Available for spending	9,511,900	9,738,300	9,968,700	10,183,100	10,421,600
Ending Fund Balance	\$ 9,511,900	\$ 9,738,300	\$ 9,968,700	\$10,183,100	\$10,421,600

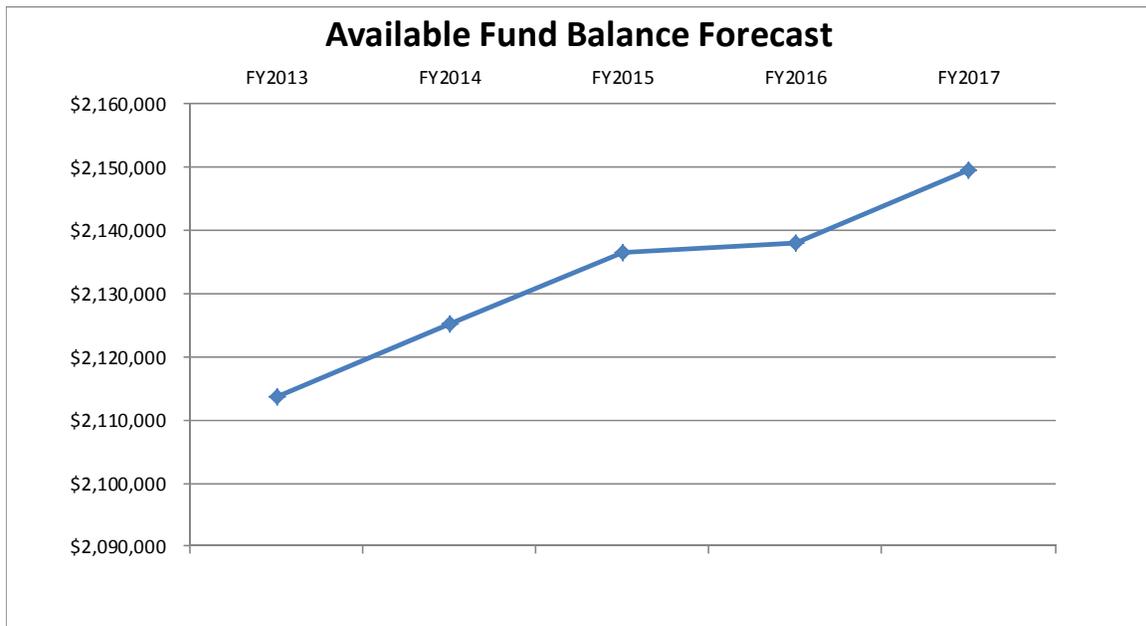


Roads of Regional Significance Development Fee Fund SPA 2, 4, & 6

Description

The roads of regional significance development fund is established to account for the inflow of development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on roadways caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and estimated square feet of non-single family residential permits in FY2013. The roads of regional significance development fee remains unchanged from FY2008 at \$5,715 in Special Planning Area (SPA) 2, 4, and 6 as established July 1, 2007.



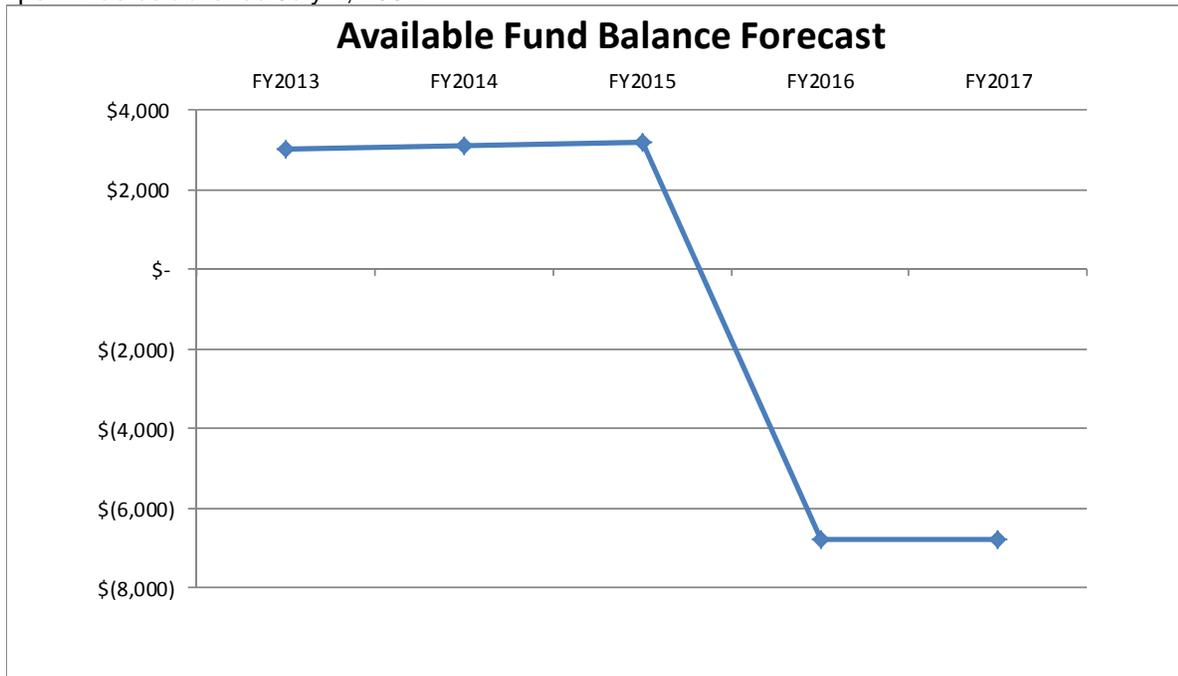
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	11,500	11,500	11,500	11,500	11,500
Total Sources	11,500	11,500	11,500	11,500	11,500
Uses:					
Development Impact Fee Study	(10,000)	-	-	(10,000)	-
Contingency - Development Impact Fee Study	(4,900)	-	-	-	-
Total Uses:	(14,900)	-	-	(10,000)	-
Net Activity	(3,400)	11,500	11,500	1,500	11,500
Beginning Fund Balance	2,117,000	2,113,600	2,125,100	2,136,600	2,138,100
Ending Fund Balance	2,113,600	2,125,100	2,136,600	2,138,100	2,149,600
Restricted					
Available for spending	2,113,600	2,125,100	2,136,600	2,138,100	2,149,600
Ending Fund Balance	\$ 2,113,600	\$ 2,125,100	\$ 2,136,600	\$ 2,138,100	\$ 2,149,600

Roads of Regional Significance Development Fee Fund SPA 3 & 5

Description

The roads of regional significance development fund is established to account for the inflow of development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital or one-time items directly related to the increased demand on roadways caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and estimated square feet of non-single family residential permits in FY2013. The roads of regional significance development fee remains unchanged from FY2008 \$5,396 in SPA 3 and 5 per single family residential permit as established July 1, 2007.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	100	100	100	-	-
Total Sources	100	100	100	-	-
Uses:					
Development Impact Fee Study	(10,000)	-	-	(10,000)	-
Contingency - Development Impact Fee Study	(4,900)	-	-	-	-
Total Uses:	(14,900)	-	-	(10,000)	-
Net Activity	(14,800)	100	100	(10,000)	-
Beginning Fund Balance	17,800	3,000	3,100	3,200	(6,800)
Ending Fund Balance	3,000	3,100	3,200	(6,800)	(6,800)
Restricted					
Available for spending	3,000	3,100	3,200	(6,800)	(6,800)
Ending Fund Balance	\$ 3,000	\$ 3,100	\$ 3,200	\$ (6,800)	\$ (6,800)

Water Operations Fund
 Programmed Capital Improvement Projects FY2013

Project Name	Total Project Cost	Third Party Funding			and third party funding managed by		Third party funding managed by		of project costs managed by		PY Expenditures	Budget Authority Needed	FY					
		Third Party Funding	Third Party	Third Party	Third Party	Third Party	City	City	City	City			City	2013	2014	2015	2016	2017
Site and Security Improvements	\$ 1,288,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ 1,203,500	\$ 464,000	\$ 913,300	\$ -	\$ 210,000	\$ 529,500	\$ -
Irrigation Line Loop 303 & Peoria Ave for Landscaping	965,300	-	-	-	-	-	-	-	-	-	-	965,300	52,000	-	-	-	-	-
SPA1 VFD's for Plant 4 & 5 Non-Potable Pumps	150,000	-	-	-	-	-	-	-	-	-	-	150,000	150,000	-	-	-	-	-
Rancho Gabriella Tank Repairs	352,000	-	-	-	-	-	-	-	-	-	-	352,000	352,000	-	-	-	-	-
Totals	\$ 2,755,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 85,000	\$ 2,670,800	\$ 1,018,000	\$ 913,300	\$ 210,000	\$ 529,500	\$ -	\$ -

**Water Operations Fund
Unprogrammed Capital Improvement Projects FY2013**

Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party		Third party funding managed by city	City's portion of project costs managed by City
			Third Party Funding	Party		
SPA1 Rancho Gabriela WSF - Arsenic Treatment	\$ 2,200,000	\$ -	\$ -	\$ -	\$ -	2,200,000
SPA1 3 Distribution System Monitoring Stations	450,000	-	-	-	-	450,000
SPA2 Desert Oasis WSF Arsenic Treatment (Non-growth)	550,000	-	-	-	-	550,000
SPA1 16-in Reclaimed Line (Civic Center Drive)	600,000	-	-	-	-	600,000
SPA1 16-in Water Line(Civic Center Drive/Tierra Buena Lane)	1,000,000	-	-	-	-	1,000,000
SPA1 16-in Reclaimed Line(Cactus Road/Dysart Road)	1,500,000	-	-	-	-	1,500,000
City Hall Reclaimed Water Connections(Non-growth)	98,900	-	-	-	-	98,900
SPA1 Ashton Ranch WSF - Chlorine Upgrade	1,100,000	-	-	-	-	1,100,000
Totals	\$ 7,498,900	\$ -	\$ -	\$ -	\$ -	7,498,900

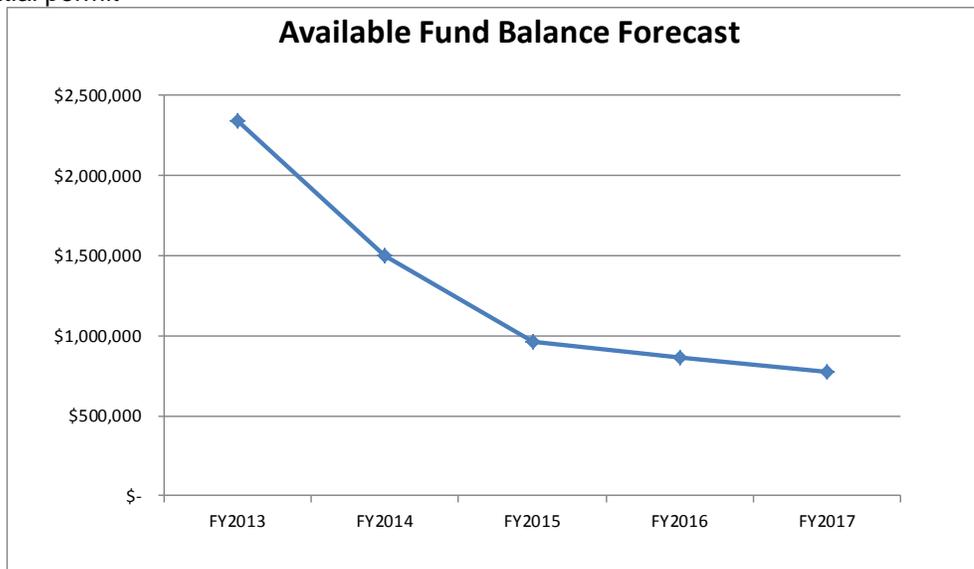


Water System Development Fee Fund SPA 1

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water system development fee that was established July 1, 2007, remains unchanged at \$3,895 for drinking water and \$3,923 for dual water per single family residential permit



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 260,000	\$ 270,000	\$ 280,000	\$ 290,000	\$ 300,000
Interest Earnings	21,600	22,000	22,400	22,800	23,300
Total Sources	281,600	292,000	302,400	312,800	323,300
Uses:					
Capital Project Expenditures	(1,190,500)	(904,000)	(604,000)	(154,000)	(154,000)
Developer Reimbursement	(220,000)	(230,000)	(240,000)	(250,000)	(260,000)
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(1,415,400)	(1,134,000)	(844,000)	(408,900)	(414,000)
Net Activity	(1,133,800)	(842,000)	(541,600)	(96,100)	(90,700)
Beginning Fund Balance	3,476,500	2,342,700	1,500,700	959,100	863,000
Ending Fund Balance	2,342,700	1,500,700	959,100	863,000	772,300
Available for spending	2,342,700	1,500,700	959,100	863,000	772,300
Ending Fund Balance	\$ 2,342,700	\$ 1,500,700	\$ 959,100	\$ 863,000	\$ 772,300

Water System Development Fee Fund SPA1
 Programmed Capital Improvement Projects

Project Name	Project costs and third party funding managed by Third Party										Budget Authority Needed		
	Total Project Cost	Third Party Funding	Third Party managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City	PY Expenditures	FY2013	FY2014	FY2015	FY2016	FY2017		
SPA1 Mountain Vista Well #2	\$ 1,950,000	\$ -	\$ -	\$ -	\$ -	\$ 13,500	\$ 986,500	\$ 500,000	\$ 450,000				
IWMP Existing Water System Deficiencies	300,000	-	-	-	-	-	50,000	250,000					
CAP Allocation	770,000	-	-	-	-	-	154,000	154,000	154,000	154,000	154,000	154,000	154,000
Totals	\$ 3,020,000	\$ -	\$ -	\$ -	\$ -	\$ 13,500	\$ 1,190,500	\$ 904,000	\$ 604,000	\$ 154,000	\$ 154,000	\$ 154,000	\$ 154,000

**Water System Development Fee Fund SPA1
Unprogrammed Capital Improvement Projects**

Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
	City Hall Reclaimed Water Connections (Growth)	\$ 131,100	\$ -	- \$	- \$
SPA1 Mountain Gate/Kenly Well	1,870,000	-	-	-	1,870,000
SPA1 Ashton Ranch Subdivision Well #2	1,870,000	-	-	-	1,870,000
SPA1 Rancho Gabriela Ag Well Conversion	1,200,000	-	-	-	1,200,000
Totals	\$ 5,071,100	\$ -	- \$	- \$	5,071,100

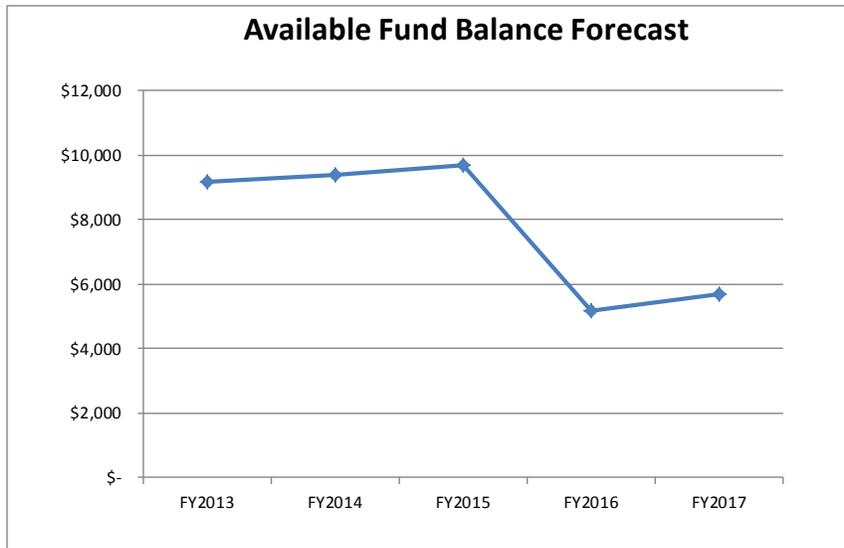


Water System Development Fee Fund SPA 2

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water system development fee that was established July 1, 2007, remains unchanged at \$3,895 for drinking water and \$3,923 for dual water per single family residential permit.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	100	200	300	400	500
Total Sources	100	200	300	400	500
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,800)	200	300	(4,500)	500
Beginning Fund Balance	13,975	9,175	9,375	9,675	5,175
Ending Fund Balance	9,175	9,375	9,675	5,175	5,675
Available for spending	9,175	9,375	9,675	5,175	5,675
Ending Fund Balance	\$ 9,175	\$ 9,375	\$ 9,675	\$ 5,175	\$ 5,675

**Water System Development Fee Fund SPA2
Unprogrammed Capital Improvement Projects**

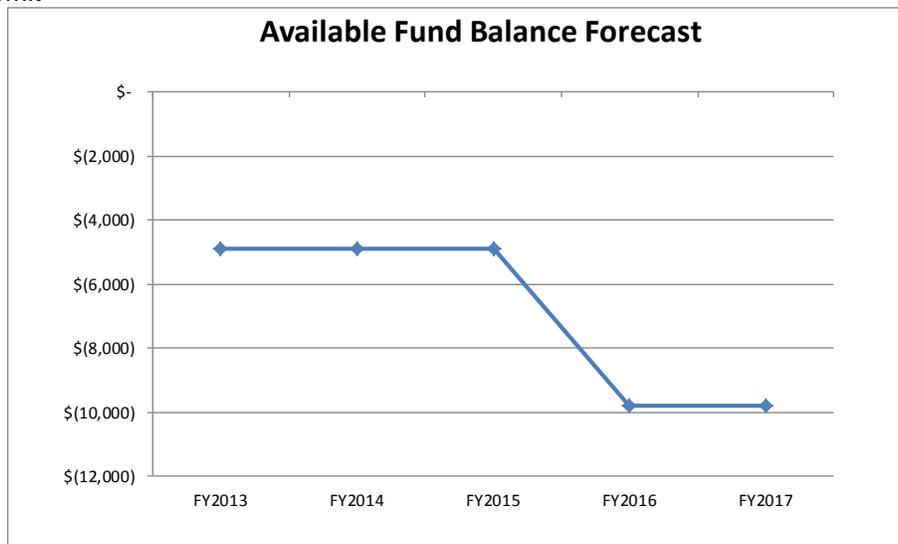
Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA2 Desert Oasis WSF - Arsenic Treatment (Growth)	\$ 1,650,000	\$ -	\$ -	\$ -	\$ 1,650,000
SPA2 8 MGD Surface Water Treatment Plant	75,520,000	-	-	-	75,520,000
SPA2 Regional WSF - (Land Purchase)	6,000,000	-	-	-	6,000,000
Totals	\$ 83,170,000	\$ -	\$ -	\$ -	\$ 83,170,000

Water System Development Fee Fund SPA 3

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

**Water System Development Fee Fund SPA3
Unprogrammed Capital Improvement Projects**

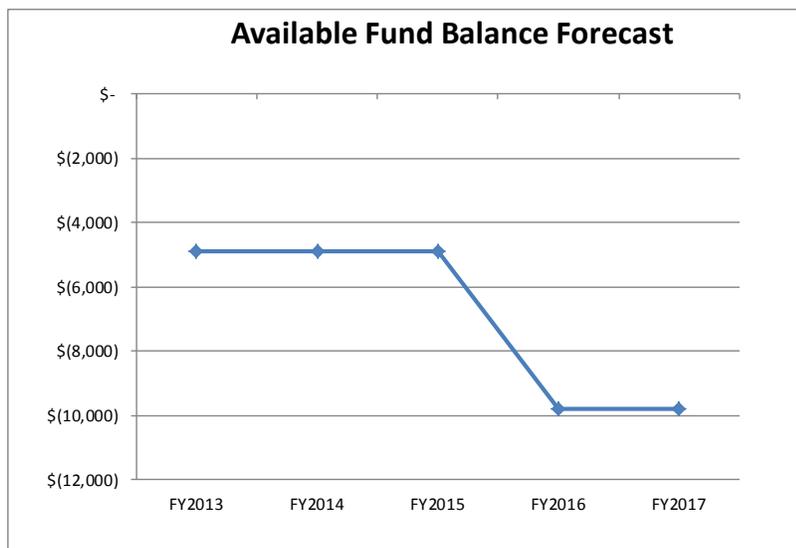
Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA3 Regional WSF - (Land Purchase)	\$ 9,000,000	\$ -	\$ -	\$ -	\$ 9,000,000
SPA3 Initial Water System	1,150,000	-	-	-	1,150,000
Totals	\$ 10,150,000	\$ -	\$ -	\$ -	10,150,000

Water System Development Fee Fund SPA 4

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

**Water System Development Fee Fund SPA4
Unprogrammed Capital Improvement Projects**

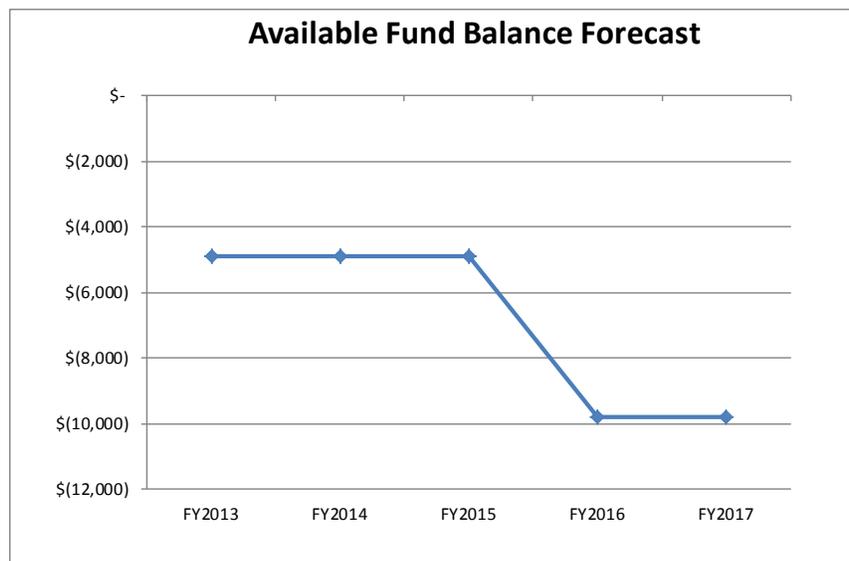
Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA4 Regional WSF - (Land Purchase)	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
Totals	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000

Water System Development Fee Fund SPA 5

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

**Water System Development Fee Fund SPA5
Unprogrammed Capital Improvement Projects**

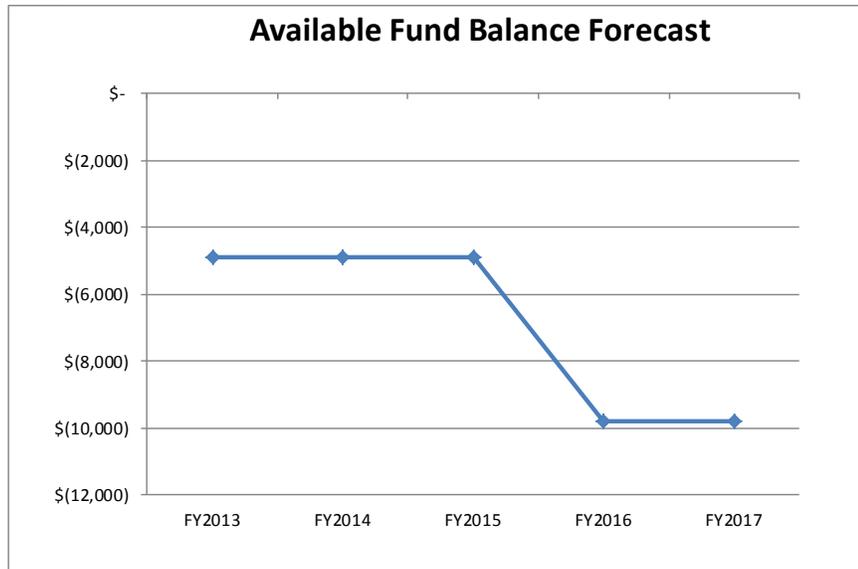
Project Name	Total Project Cost		Third Party Funding		Project costs and third party funding managed by Third Party		Third party funding managed by city		City's portion of project costs managed by City	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Water System Development Fee Fund SPA 5										
SPA5 Regional WSF - (Land Purchase)	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000
Totals	\$ 3,000,000	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,000,000

Water System Development Fee Fund SPA 6

Description

The water system development fee fund is established to account for the inflow of water system development fees levied on new construction. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on the water system caused by growth. Development fees cannot be used to subsidize operational needs.

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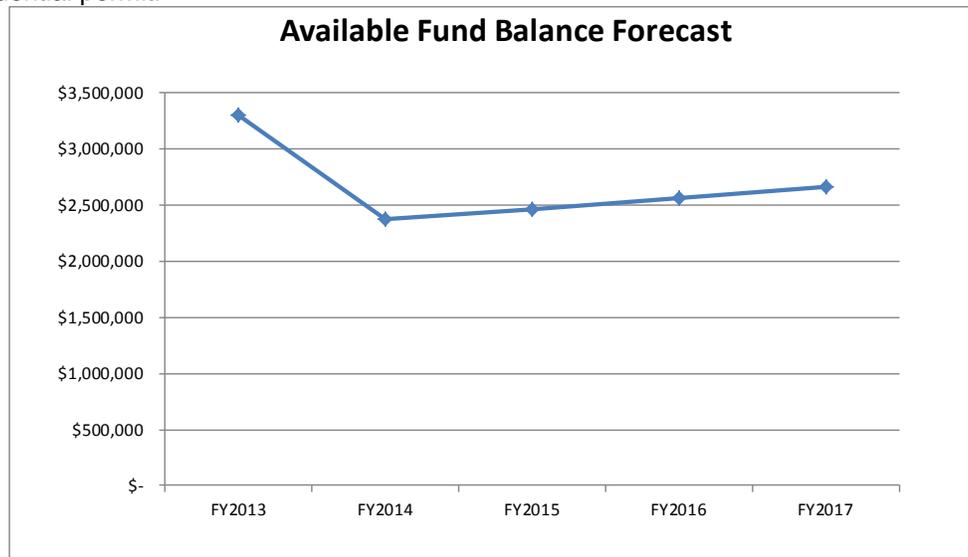
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

Water Replenishment Development Fee Fund SPA 1

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water replenishment system development fee that was established July 1, 2007, remains unchanged at \$2,100 in Special Planning Area (SPA) 1 per single family residential permit.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 130,000	\$ 140,000	\$ 150,000	\$ 160,000	\$ 170,000
Interest Earnings	24,800	25,300	25,900	26,500	27,100
Total Sources	154,800	165,300	175,900	186,500	197,100
Uses:					
Capital Project Expenditures	(100,000)	(1,000,000)	-	-	-
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Debt					
WIFA Debt Service Payment	(88,400)	(88,400)	(88,400)	(88,400)	(88,400)
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(193,300)	(1,088,400)	(88,400)	(93,300)	(88,400)
Net Activity	(38,500)	(923,100)	87,500	93,200	108,700
Beginning Fund Balance	3,339,600	3,301,100	2,378,000	2,465,500	2,558,700
Ending Fund Balance	3,301,100	2,378,000	2,465,500	2,558,700	2,667,400
Available for spending	3,301,100	2,378,000	2,465,500	2,558,700	2,667,400
Ending Fund Balance	\$ 3,301,100	\$ 2,378,000	\$ 2,465,500	\$ 2,558,700	\$ 2,667,400

**Water Replenishment Development Fee Fund SPA1
Programmed Capital Improvement Projects FY2013**

Project Name	Project costs and third party funding									
	Total Project Cost	Third Party Funding	Third Party managed by Third Party	Third party managed by city	Third party managed by City	FY2013	FY2014	FY2015	FY2016	FY2017
SPA1 Effluent Storage Reservoir Covers	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 100,000	\$ 1,000,000	\$ -	\$ -	\$ -
Totals	\$ 1,100,000	\$ -	\$ -	\$ -	\$ 1,100,000	\$ 100,000	\$ 1,000,000	\$ -	\$ -	\$ -

**Water Replenishment Development Fee Fund SPA1
Unprogrammed Capital Improvement Projects**

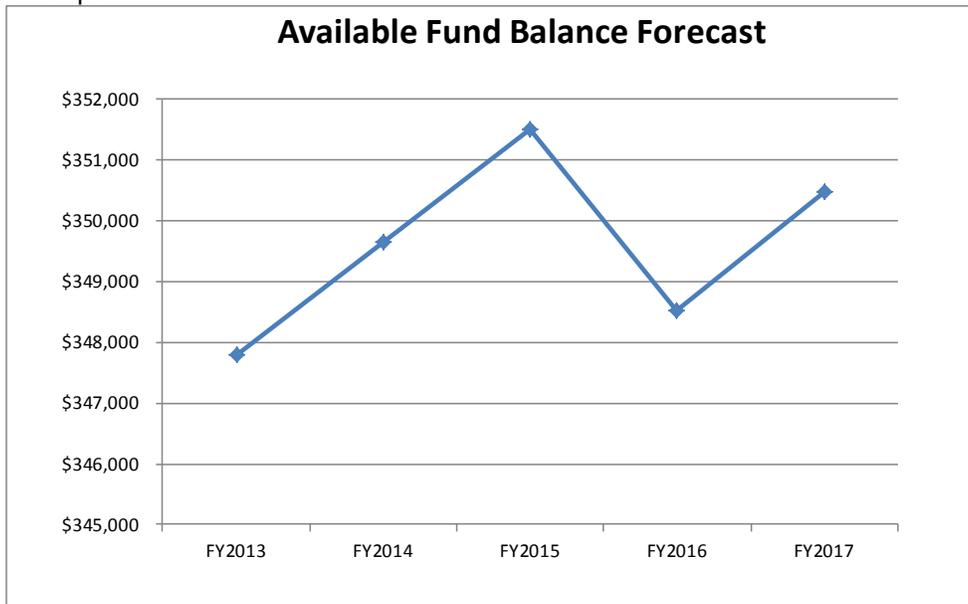
Project Name	Total Project Cost	Third Party Funding	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA1 16-in Reclaimed Line - Parkview Place & Greenway Road	\$ 2,000,000	\$ -	\$ -	\$ -	1,500,000
Greenway Road Improvements - Reclaimed Line	769,100	-	-	-	769,100
Totals	\$ 2,769,100	\$ -	\$ -	\$ -	2,269,100

Water Replenishment Development Fee Fund SPA 2

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

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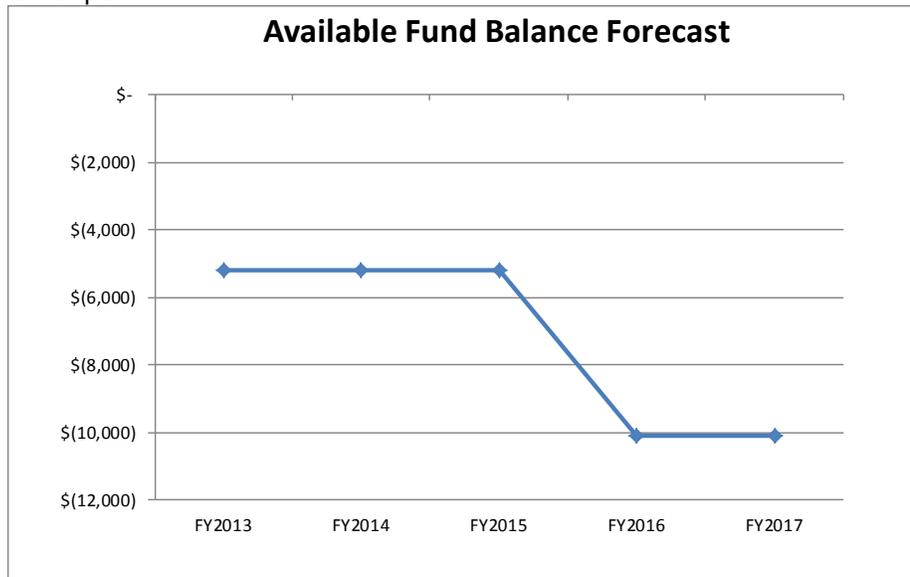
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	1,800	1,836	1,873	1,910	1,948
Total Sources	1,800	1,836	1,873	1,910	1,948
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(3,100)	1,836	1,873	(2,990)	1,948
Beginning Fund Balance	350,900	347,800	349,636	351,509	348,519
Ending Fund Balance	347,800	349,636	351,509	348,519	350,467
Available for spending	347,800	349,636	351,509	348,519	350,467
Ending Fund Balance	\$ 347,800	\$ 349,636	\$ 351,509	\$ 348,519	\$ 350,467

Water Replenishment Development Fee Fund SPA 3

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

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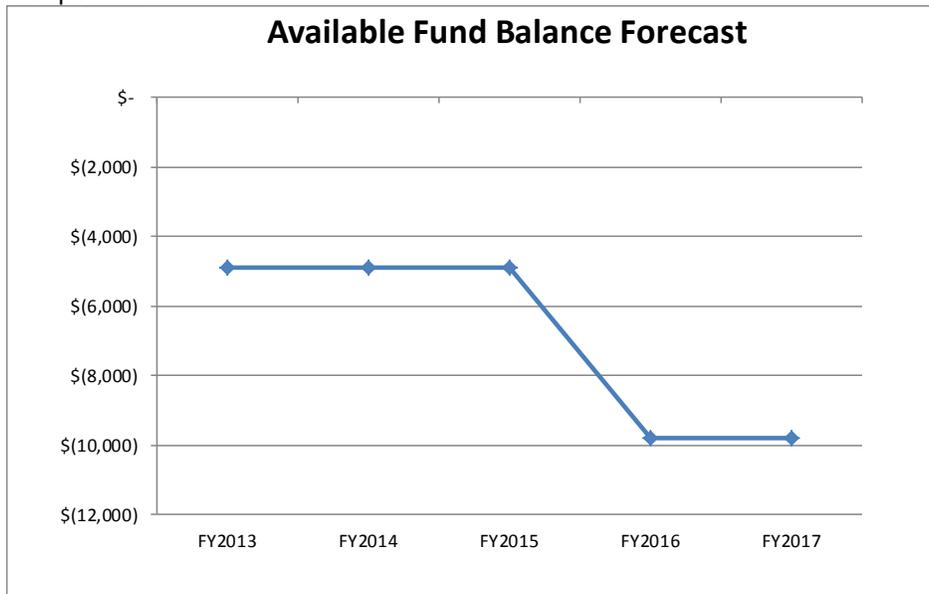
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	(300)	(5,200)	(5,200)	(5,200)	(10,100)
Ending Fund Balance	(5,200)	(5,200)	(5,200)	(10,100)	(10,100)
Available for spending	(5,200)	(5,200)	(5,200)	(10,100)	(10,100)
Ending Fund Balance	\$ (5,200)	\$ (5,200)	\$ (5,200)	\$ (10,100)	\$ (10,100)

Water Replenishment Development Fee Fund SPA 4

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water replenishment system development fee that was established July 1, 2007, remains unchanged at \$796 in Special Planning Area (SPA) 2-6 per single family residential permit.



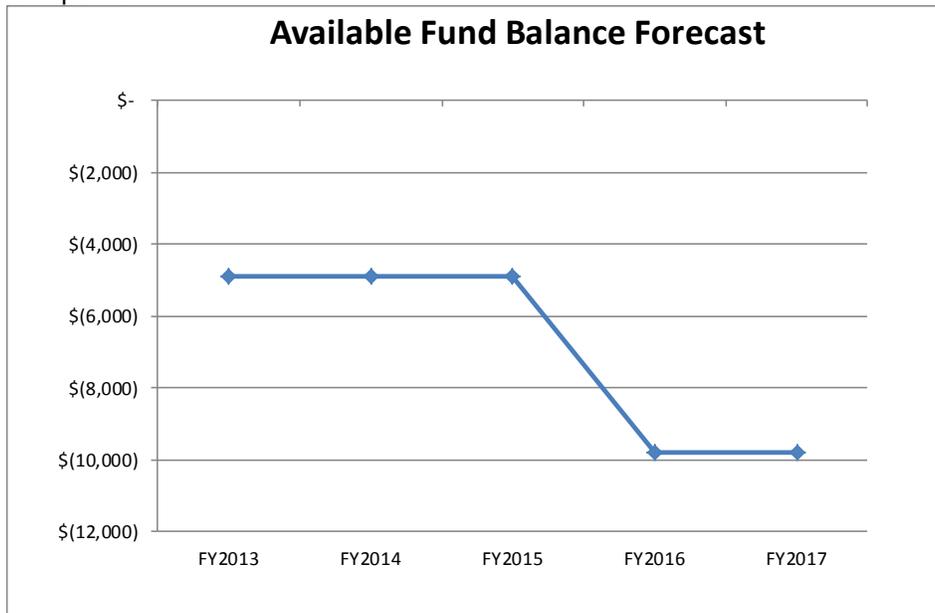
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

Water Replenishment Development Fee Fund SPA 5

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water replenishment system development fee that was established July 1, 2007, remains unchanged at \$796 in Special Planning Area (SPA) 2-6 per single family residential permit.



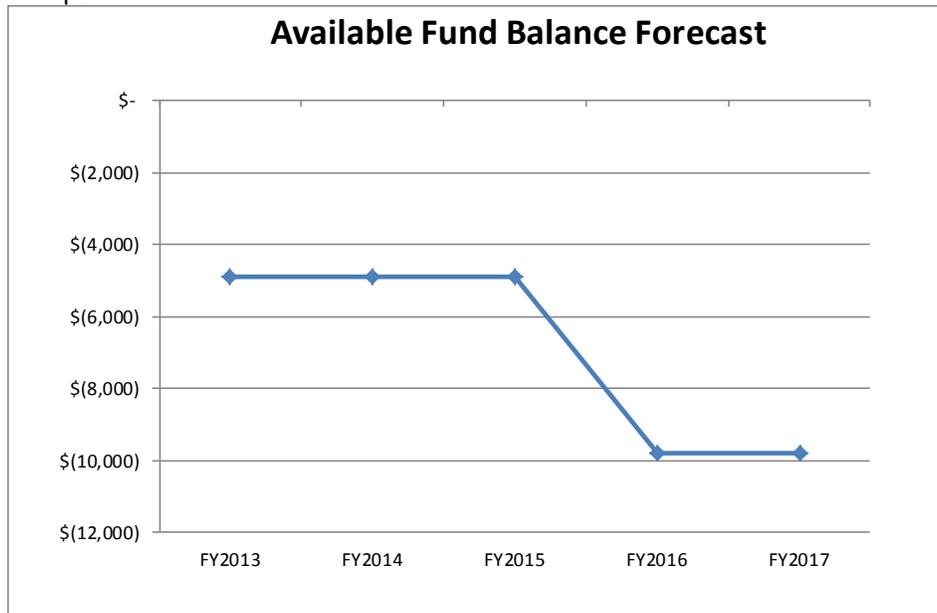
	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

Water Replenishment Development Fee Fund SPA 6

Description

The water replenishment development fee fund is established to account for the inflow of water replenishment development fees levied on new residential and commercial construction. This fee can only be used for the purchase, construction, financing, and furnishing of new capital items directly related to the increased demand on water services caused by growth. Development fees cannot be used to subsidize operational needs. Utilizing water replenishment development fees, the Public Works Department oversees the planning, designing, developing, and operation of recharge facilities throughout the city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The water replenishment system development fee that was established July 1, 2007, remains unchanged at \$796 in Special Planning Area (SPA) 2-6 per single family residential permit.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,900)	-	-	(4,900)	-
Beginning Fund Balance	-	(4,900)	(4,900)	(4,900)	(9,800)
Ending Fund Balance	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Available for spending	(4,900)	(4,900)	(4,900)	(9,800)	(9,800)
Ending Fund Balance	\$ (4,900)	\$ (4,900)	\$ (4,900)	\$ (9,800)	\$ (9,800)

**Wastewater Operations Fund
Programmed Capital Improvement Projects FY2013**

Project Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City	Prior Expenditures	Budget Authority Needed					
							FY2013	FY2014	FY2015	FY2016	FY2017	
Cortessa Wet Well Re-Coating	\$ 100,000	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ -
Disinfection Byproduct Reduction	1,050,000	-	-	-	1,050,000	49,400	1,000,600	-	-	-	-	-
Sewer Relocations at the Loop 303 - ADOT	600,000	-	-	-	600,000	400,000	200,000	-	-	-	-	-
Site & Security Improvements - Sewer	1,011,500	-	-	-	1,011,500	65,100	336,400	-	140,000	470,000	-	-
SPA 1 Happy Trails Utility Access Improvements	441,200	-	-	-	441,200	223,400	217,800	-	-	-	-	-
SPA 2 WRF Plant Water System	200,000	-	-	-	200,000	-	200,000	-	-	-	-	-
SPA 2 WRF Overhead Crane for Membrane Removal	300,000	-	-	-	300,000	-	300,000	-	-	-	-	-
SPA 1 Recharge Wells @ South Plant	5,452,600	1,015,000	-	1,015,000	4,437,600	2,000,000	3,452,600	-	-	-	300,000	600,000
SPA 1 South WRF Stabilization, Dust Control & Landscape	250,000	-	-	-	250,000	2,900	247,100	-	-	-	-	-
Totals	\$ 9,405,300	\$ 1,015,000	\$ -	\$ 1,015,000	\$ 8,390,300	\$ 2,740,800	\$ 5,154,500	\$ -	\$ 140,000	\$ 770,000	\$ -	\$ 600,000

**Wastewater Operations Fund
Unprogrammed Capital Improvement Projects FY2013**

Project Name	Total Project Cost	Project costs and third party funding managed by		City's portion of project costs managed by City
		Total Third Party Funding Aid \$	Third Party managed by city	
SPA 1 15-in Sewer Line Civic Center Drive (Bell to Paradise)	\$ 600,000	- \$	- \$	\$ 600,000
SPA 1 Fire Protection Upgrade @ South Plant	350,000	-	-	350,000
SPA 1 WRF Sludge Gate / Wet Well Repairs	325,000	-	-	325,000
SPA 1 Recharge Basin Expansion @ South Plant	3,600,000	-	-	3,600,000
SPA 1 Recharge Well Replacement @ South Plant	4,000,000	-	-	4,000,000
SPA 1 WRF & Water Campus Landscaping & Perimeter Wall	1,685,000	-	-	1,685,000
Totals	\$10,560,000	\$ -	- \$	\$ 10,560,000

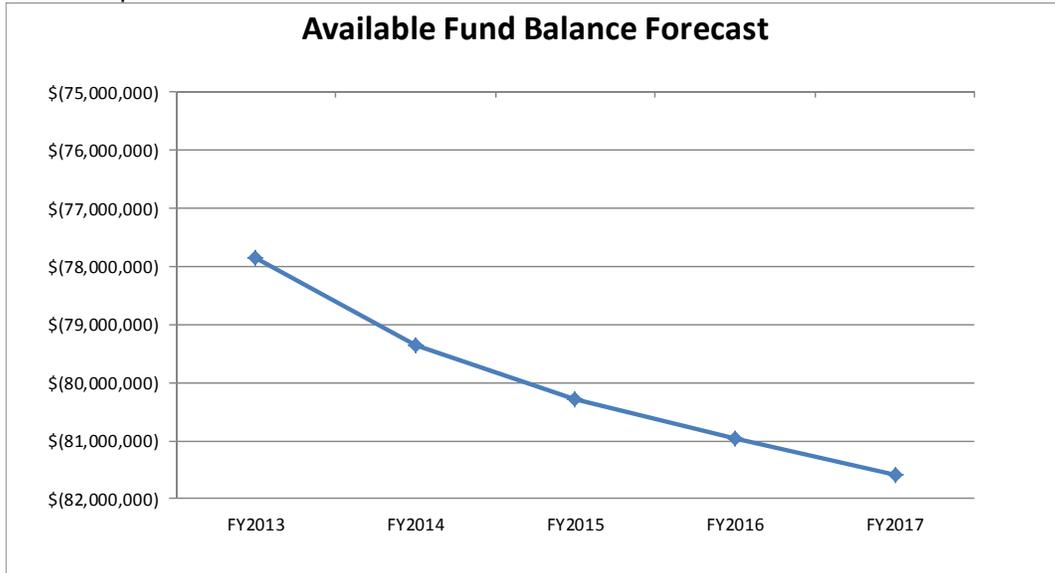


Wastewater System Development Fee Fund SPA 1

Description

The wastewater system development fee fund is established to account for the inflow of wastewater service development fees levied on new residential, commercial, and industrial development. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on wastewater services caused by growth. Development fees cannot be used to subsidize operational needs. The City provides these services to the entire city.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ 1,050,000	\$ 1,100,000	\$ 1,160,000	\$ 1,220,000	\$ 1,280,000
Total Sources	1,050,000	1,100,000	1,160,000	1,220,000	1,280,000
Uses:					
Interfund Loan Interest Expense	(1,070,800)	(1,092,200)	(1,114,000)	(1,136,300)	(1,159,000)
Developer Reimbursement	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Capital Project Expenditures	(150,000)	(750,000)	(250,000)	-	-
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Debt					
Interfund Loan Payment	-	(735,900)	(735,900)	(735,900)	(735,900)
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(1,235,700)	(2,588,100)	(2,109,900)	(1,887,100)	(1,904,900)
Net Activity	(185,700)	(1,488,100)	(949,900)	(667,100)	(624,900)
Beginning Fund Balance	(77,671,300)	(77,857,000)	(79,345,100)	(80,295,000)	(80,962,100)
Ending Fund Balance	(77,857,000)	(79,345,100)	(80,295,000)	(80,962,100)	(81,587,000)
Available for spending	(77,857,000)	(79,345,100)	(80,295,000)	(80,962,100)	(81,587,000)
Ending Fund Balance	\$ (77,857,000)	\$ (79,345,100)	\$ (80,295,000)	\$ (80,962,100)	\$ (81,587,000)

**Wastewater System Development Fee Fund SPA1
 Programmed Capital Improvement Projects FY2013**

Project Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City	Prior Expenditures	Budget Authority Needed	Fiscal Year					
								FY2013	FY2014	FY2015	FY2016	FY2017	
Additional Chlorine Generation Unit	850,000	-	-	-	-	-	850,000	100,000	750,000	-	-	-	-
IWMP Existing Sewer System Deficiencies	300,000	-	-	-	-	-	300,000	50,000	250,000	250,000	-	-	-
Totals	1,150,000	-	-	-	-	-	1,150,000	150,000	750,000	250,000	-	-	-

**Wastewater System Development Fee Fund SPA1
Unprogrammed Capital Improvement Projects**

Project Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
Greenway Road Improvements - Sewer Line	\$ 1,000,000	\$ -	\$ -	\$ -	\$ 1,000,000
Mountain View Boulevard (West of Grand) - Sewer Line	200,000	-	-	-	200,000
Cactus Road Sewer Line - Sarival to Reems	1,000,000	-	-	-	1,000,000
Waddell Road Sewer Line - Reems to La Cometa	500,000	-	-	-	500,000
SPA 1 Installation of Centrifuges	400,000	-	-	-	400,000
Totals	\$ 3,100,000	\$ -	\$ -	\$ -	\$ 3,100,000

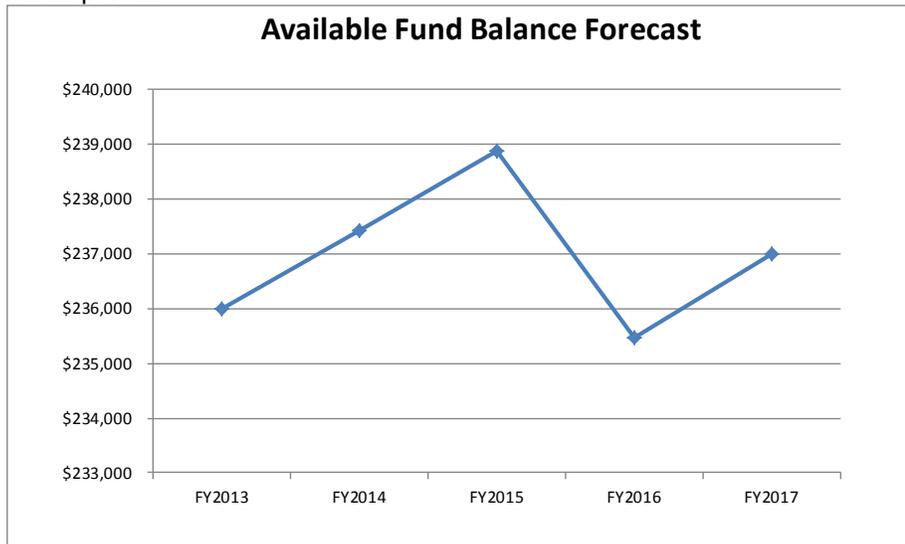


Wastewater System Development Fee Fund SPA 2

Description

The wastewater system development fee fund is established to account for the inflow of wastewater service development fees levied on new residential, commercial, and industrial development. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on wastewater services caused by growth. Development fees cannot be used to subsidize operational needs. The City provides these services to the entire city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The wastewater system development fee that was established July 1, 2007, remains unchanged at \$3,039 in Special Planning Area (SPA) 2-6 per single family residential permit.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	1,400	1,428	1,457	1,486	1,515
Total Sources	1,400	1,428	1,457	1,486	1,515
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(3,500)	1,428	1,457	(3,414)	1,515
Beginning Fund Balance	239,500	236,000	237,428	238,885	235,470
Ending Fund Balance	236,000	237,428	238,885	235,470	236,986
Available for spending	236,000	237,428	238,885	235,470	236,986
Ending Fund Balance	\$ 236,000	\$ 237,428	\$ 238,885	\$ 235,470	\$ 236,986

**Wastewater System Development Fee Fund SPA2
Unprogrammed Capital Improvement Projects**

Project Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA 2 WRF - (Land Purchase)	\$ 3,000,000	\$ -	\$ -	\$ -	\$ 3,000,000
SPA 2 WRF Expansion - 4 MGD	4,600,000	-	-	-	4,600,000
Totals	\$ 7,600,000	\$ -	\$ -	\$ -	\$ 7,600,000

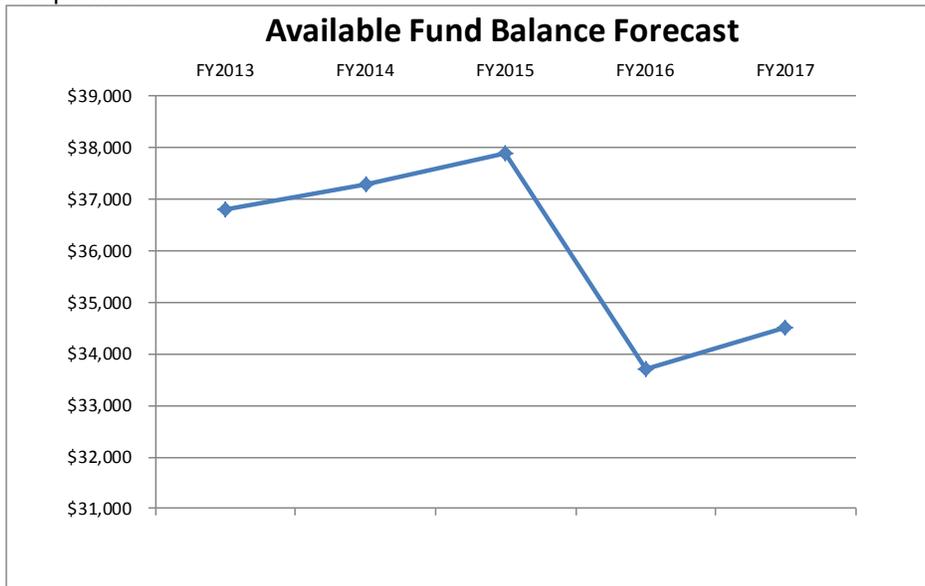


Wastewater System Development Fee Fund SPA 3

Description

The wastewater system development fee fund is established to account for the inflow of wastewater service development fees levied on new residential, commercial, and industrial development. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on wastewater services caused by growth. Development fees cannot be used to subsidize operational needs. The City provides these services to the entire city.

Revenues are based upon an estimated issuance of single family residential permits and the estimated square feet of non-single family residential permits in FY2013. On April 26, 2011 Senate Bill 1525 was signed into law and changed the method the city used to calculate development impact fees. A.R.S 9-463.05-Development Fees requires municipalities planning to continue assessing development impact fees complete an interim study effective January 1, 2012 and an updated development impact fee study effective August 1, 2014. The city has revised fees based on the interim study and plans on meeting the requirements of the August, 2014 deadline. The wastewater system development fee that was established July 1, 2007, remains unchanged at \$3,039 in Special Planning Area (SPA) 2-6 per single family residential permit.



	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Interest Earnings	400	500	600	700	800
Total Sources	400	500	600	700	800
Uses:					
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(4,900)	-	-	(4,900)	-
Net Activity	(4,500)	500	600	(4,200)	800
Beginning Fund Balance	41,300	36,800	37,300	37,900	33,700
Ending Fund Balance	36,800	37,300	37,900	33,700	34,500
Available for spending	36,800	37,300	37,900	33,700	34,500
Ending Fund Balance	\$ 36,800	\$ 37,300	\$ 37,900	\$ 33,700	\$ 34,500

**Wastewater System Development Fee Fund SPA3
Unprogrammed Capital Improvement Projects**

Project Name	Total Project Cost		Total Third Party Funding Aid \$		Project costs and third party funding managed by Third Party		Third party funding managed by city		City's portion of project costs managed by City
	Total Project Cost	Cost	Party Funding Aid \$	Party Funding Aid \$	Project costs and third party funding managed by Third Party	Project costs and third party funding managed by Third Party	Third party funding managed by city	Third party funding managed by city	
SPA 3 North Operations Center	\$ 2,360,000	\$	-	\$	-	\$	-	\$	2,360,000
SPA 3 WRF Expansion - 4 MGD	4,600,000		-		-		-		4,600,000
Totals	\$ 6,960,000	\$	-	\$	-	\$	-	\$	6,960,000

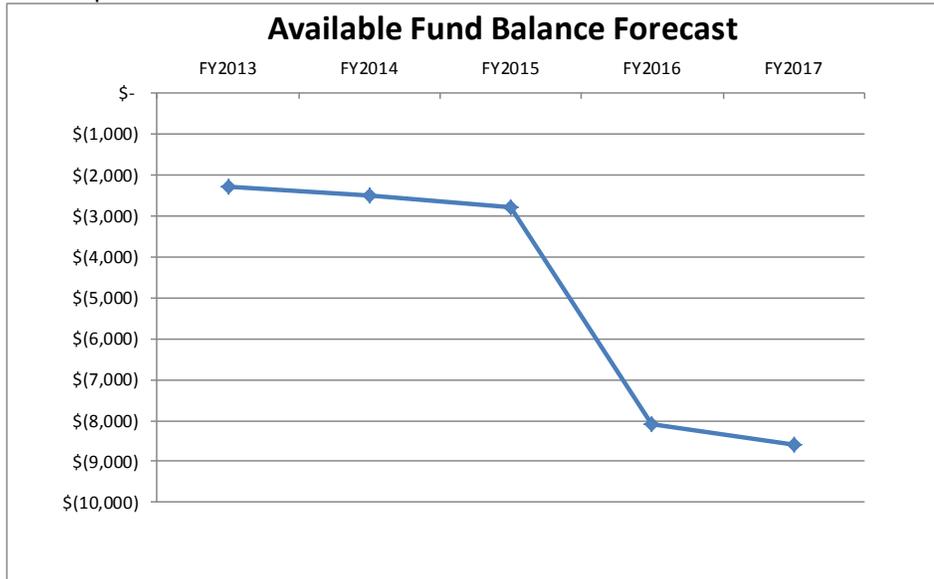


Wastewater System Development Fee Fund SPA 4

Description

The wastewater system development fee fund is established to account for the inflow of wastewater service development fees levied on new residential, commercial, and industrial development. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on wastewater services caused by growth. Development fees cannot be used to subsidize operational needs. The City provides these services to the entire city.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Interfund Loan Interest Expense	(100)	(200)	(300)	(400)	(500)
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(5,000)	(200)	(300)	(5,300)	(500)
Net Activity	(5,000)	(200)	(300)	(5,300)	(500)
Beginning Fund Balance	2,700	(2,300)	(2,500)	(2,800)	(8,100)
Ending Fund Balance	(2,300)	(2,500)	(2,800)	(8,100)	(8,600)
Available for spending	(2,300)	(2,500)	(2,800)	(8,100)	(8,600)
Ending Fund Balance	\$ (2,300)	\$ (2,500)	\$ (2,800)	\$ (8,100)	\$ (8,600)

**Wastewater System Development Fee Fund SPA4
Unprogrammed Capital Improvement Projects**

Project Name	Total Project Cost	Total Third Party Funding Aid \$	Project costs and third party funding managed by Third Party	Third party funding managed by city	City's portion of project costs managed by City
SPA 4 WRF (Land Purchase)	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 5,000,000
Totals	\$ 5,000,000	\$ -	\$ -	\$ -	\$ 5,000,000

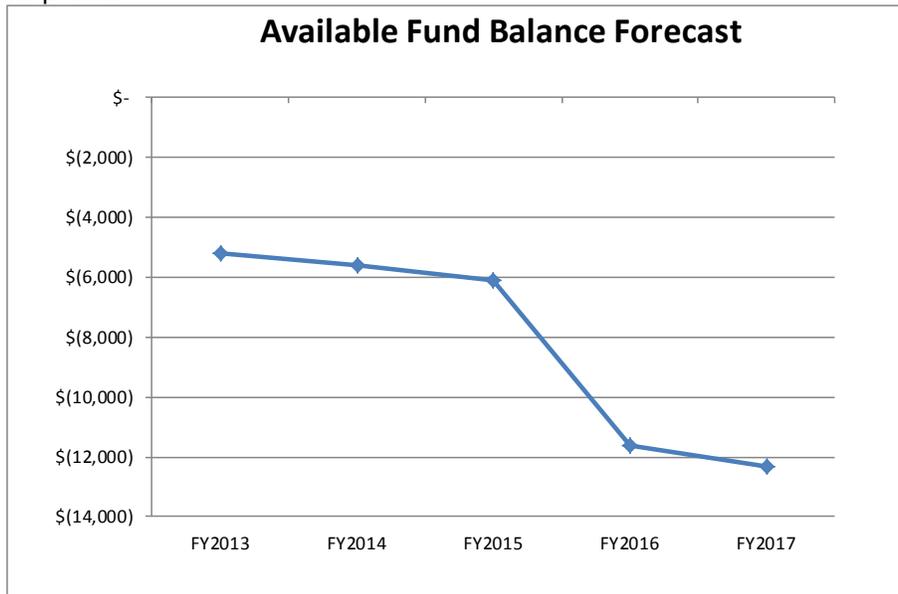


Wastewater System Development Fee Fund SPA 5

Description

The wastewater system development fee fund is established to account for the inflow of wastewater service development fees levied on new residential, commercial, and industrial development. This fee can only be used for the purchase, construction, financing, and furnishing of new items directly related to the increased demand on wastewater services caused by growth. Development fees cannot be used to subsidize operational needs. The City provides these services to the entire city.

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Interfund Loan Interest Expense	(300)	(400)	(500)	(600)	(700)
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(5,200)	(400)	(500)	(5,500)	(700)
Net Activity	(5,200)	(400)	(500)	(5,500)	(700)
Beginning Fund Balance	-	(5,200)	(5,600)	(6,100)	(11,600)
Ending Fund Balance	(5,200)	(5,600)	(6,100)	(11,600)	(12,300)
Restricted					
Available for spending	(5,200)	(5,600)	(6,100)	(11,600)	(12,300)
Ending Fund Balance	\$ (5,200)	\$ (5,600)	\$ (6,100)	\$ (11,600)	\$ (12,300)

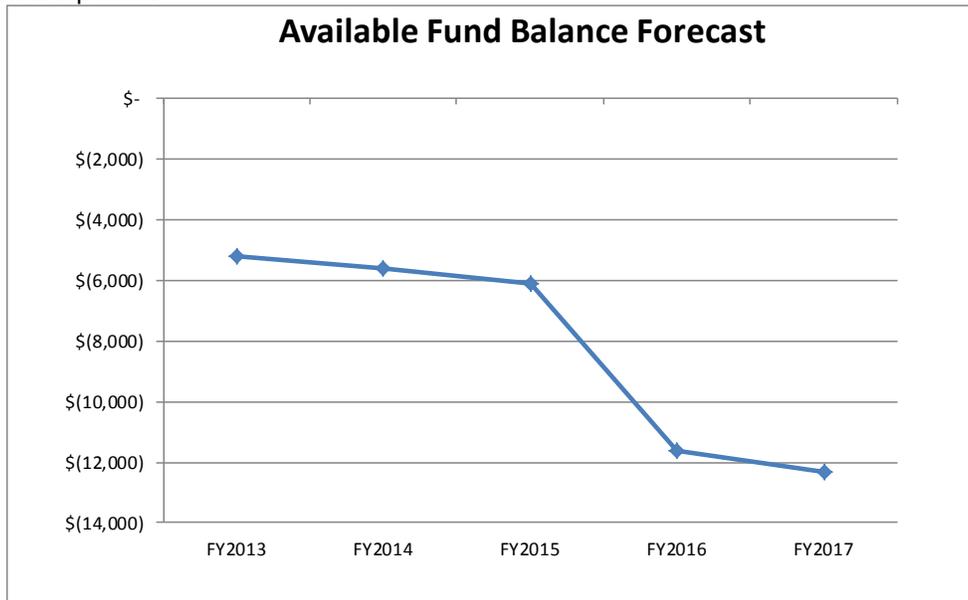


Wastewater System Development Fee Fund SPA 6

Description

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	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Development Fee Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Total Sources	-	-	-	-	-
Uses:					
Interfund Loan Interest Expense	(300)	(400)	(500)	(600)	(700)
Development Impact Fee Study	(3,400)	-	-	(3,400)	-
Contingency - Development Impact Fee Study	(1,500)	-	-	(1,500)	-
Total Uses:	(5,200)	(400)	(500)	(5,500)	(700)
Net Activity	(5,200)	(400)	(500)	(5,500)	(700)
Beginning Fund Balance	-	(5,200)	(5,600)	(6,100)	(11,600)
Ending Fund Balance	(5,200)	(5,600)	(6,100)	(11,600)	(12,300)
Available for spending	(5,200)	(5,600)	(6,100)	(11,600)	(12,300)
Ending Fund Balance	\$ (5,200)	\$ (5,600)	\$ (6,100)	\$ (11,600)	\$ (12,300)

OFFICIAL BUDGET FORMS
CITY OF SURPRISE, ARIZONA
Fiscal Year 2013

CITY OF SURPRISE
TABLE OF CONTENTS
Fiscal Year 2013

Resolution for the Adoption of the Budget

Schedule A—Summary Schedule of Estimated Revenues and Expenditures/Expenses

Schedule B—Summary of Tax Levy and Tax Rate Information

Schedule C—Summary by Fund Type of Revenues Other Than Property Taxes

Schedule D—Summary by Fund Type of Other Financing Sources/Uses and Interfund Transfers

Schedule E—Summary by Department of Expenditures/Expenses Within Each Fund Type

Schedule F—Summary by Department of Expenditures/Expenses

CITY OF SURPRISE
Summary Schedule of Estimated Revenues and Expenditures/Expenses
Fiscal Year 2013

FUND	ADOPTED BUDGETED EXPENDITURES/EXPENSES* 2012	ACTUAL EXPENDITURES/EXPENSES ** 2012	FUND BALANCE/NET ASSETS*** July 1, 2012**	PROPERTY TAX REVENUES 2013	ESTIMATED REVENUES OTHER THAN PROPERTY TAXES 2013	OTHER FINANCING		INTERFUND TRANSFERS		TOTAL FINANCIAL RESOURCES AVAILABLE 2013	BUDGETED EXPENDITURES/EXPENSES 2013
						2013 SOURCES	<USES>	IN	<OUT>		
1. General Fund	\$ 72,381,000	\$ 66,362,800	\$ 518,300	Primary: \$ 6,290,000 Secondary:	\$ 71,968,900	\$ 2,267,800	\$ 4,689,000	\$ 3,184,700	\$ 78,013,700	\$ 72,705,600	
2. Special Revenue Funds	88,416,400	9,210,100	22,800,900		26,340,900	2,267,800	7,221,000	1,829,600	49,580,000	29,194,200	
3. Debt Service Funds Available	7,875,500	2,683,700	15,227,300		28,000				22,476,300	7,220,500	
4. Less: Amounts for Future Debt Retirement											
5. Total Debt Service Funds	7,875,500	2,683,700	15,227,300	28,000	28,000		7,221,000		22,476,300	7,220,500	
6. Capital Projects Funds	8,309,600	2,547,100	9,292,100	7,594,600	7,594,600		1,650,000		18,536,700	11,584,500	
7. Permanent Funds			100,300	600	600				100,900	100,900	
8. Enterprise Funds Available	45,887,000	21,816,000	390,827,400	36,175,000	36,175,000			8,545,700	418,456,700	33,671,600	
9. Less: Amounts for Future Debt Retirement											
10. Total Enterprise Funds	45,887,000	21,816,000	390,827,400	36,175,000	36,175,000			8,545,700	418,456,700	33,671,600	
11. Internal Service Funds	12,666,800	6,970,400	3,298,800	10,643,200	10,643,200				13,942,000	13,942,000	
12. TOTAL ALL FUNDS	\$ 235,536,300	\$ 109,590,100	\$ 442,065,100	\$ 6,290,000	\$ 152,751,200	\$ 2,267,800	\$ 13,560,000	\$ 13,560,000	\$ 601,106,300	\$ 168,419,300	

EXPENDITURE LIMITATION COMPARISON

	2012	2013
1. Budgeted expenditures/expenses	\$ 235,536,300	\$ 168,419,300
2. Add/subtract: estimated net reconciling items	(7,194,000)	(7,190,000)
3. Budgeted expenditures/expenses adjusted for reconciling items	228,342,300	161,229,300
4. Less: estimated exclusions	12,103,930	12,100,000
5. Amount subject to the expenditure limitation	\$ 216,238,370	\$ 149,129,300
6. EEC or voter-approved alternative expenditure limitation	\$ 763,319,536	\$ 888,445,581

* Includes Expenditure/Expense Adjustments Approved in current year from Schedule E.

** Includes actual amounts as of the date the proposed budget was prepared, adjusted for estimated activity for the remainder of the fiscal year.

*** Amounts in this column represent Fund Balance/Net Asset amounts except for amounts not in spendable form (e.g., prepaids and inventories) or legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

CITY OF SURPRISE
Summary of Tax Levy and Tax Rate Information
Fiscal Year 2013

	2012	2013
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ 7,759,704	\$ 7,974,599
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$	
3. Property tax levy amounts		
A. Primary property taxes	\$ 6,243,500	\$ 6,290,000
B. Secondary property taxes		
C. Total property tax levy amounts	\$ 6,243,500	\$ 6,290,000
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ 6,066,601	
(2) Prior years' levies	161,703	
(3) Total primary property taxes	\$ 6,228,304	
B. Secondary property taxes		
(1) Current year's levy	\$	
(2) Prior years' levies		
(3) Total secondary property taxes	\$	
C. Total property taxes collected	\$ 6,228,304	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	0.6700	0.7383
(2) Secondary property tax rate		
(3) Total city/town tax rate	0.6700	0.7383

B. Special assessment district tax rates
 Secondary property tax rates - As of the date the proposed budget was prepared, the city was operating 101 special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF SURPRISE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2013

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
GENERAL FUND			
Local sales tax			
Bed tax	\$	\$ 101,500	\$ 101,500
Local sales tax	28,937,500	29,727,500	32,295,000
Intergovernmental			
State shared income tax	9,918,900	9,918,900	12,003,000
State shared sales tax	8,890,900	9,588,100	9,826,800
State fire insurance premium tax	293,000	293,000	414,000
Vehicle license tax	3,963,000	3,963,000	3,895,900
Intergovernmental revenues non-grant local	231,300	145,100	202,400
Intergovernmental revenues non-grant county			50,000
LTAF		330,000	330,000
Charges for services			
Charges for services	4,859,500	5,492,800	5,237,900
Miscellaneous			
Fines	1,461,400	1,379,800	1,395,000
Franchise fees	4,032,400	3,925,100	3,948,000
License	737,100	679,100	700,600
Other	813,100	1,051,200	1,058,300
Rents	543,100	459,500	510,300
Interest on investments			
Interest	146,200	27,000	200
Total General Fund	\$ 64,827,400	\$ 67,081,600	\$ 71,968,900

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SPECIAL REVENUE FUNDS

Donations Fund

Interest	\$	\$	\$ 1,900
	\$	\$	\$ 1,900

Employee Dep Scholarship Fund

Donations	1,700		1,200
Interest	100		100
	\$ 1,800	\$	\$ 1,300

Fire Development Fee Fund

Development fees	\$ 265,800	\$	\$ 150,000
	\$ 265,800	\$	\$ 150,000

General Government Development Fee Fund

Development fees	\$ 230,700	\$	\$ 150,000
	\$ 230,700	\$	\$ 150,000

CITY OF SURPRISE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2013

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
Grants Fund			
Grants federal	\$ 714,600	\$	\$ 323,900
Grants other	67,433,800		15,000,000
	<u>\$ 68,148,400</u>	<u>\$</u>	<u>\$ 15,323,900</u>
Highway User Revenue Fund			
HURF tax	\$ 5,917,000	\$ 5,917,000	\$ 6,613,600
Interest	19,500	600	
Other	18,900	11,400	11,400
	<u>\$ 5,955,400</u>	<u>\$ 5,929,000</u>	<u>\$ 6,625,000</u>
Library Development Fee Fund			
Development fees	\$ 87,700	\$	\$ 30,000
Interest	85,300		23,600
	<u>\$ 173,000</u>	<u>\$</u>	<u>\$ 53,600</u>
Municipal Court Enhancement Fund			
Fines	\$ 118,200	\$	\$ 105,000
Interest			1,900
	<u>\$ 118,200</u>	<u>\$</u>	<u>\$ 106,900</u>
Municipal Court FARE Fund			
Grants state	\$ 5,600	\$	\$ 9,000
Interest			100
	<u>\$ 5,600</u>	<u>\$</u>	<u>\$ 9,100</u>
Municipal Court JCEF Fund			
Fines	\$ 25,000	\$	\$
Interest			500
	<u>\$ 25,000</u>	<u>\$</u>	<u>\$ 500</u>
Municipal Court MFTG Fund			
Grants state	\$ 14,600	\$	\$
Interest			200
Intergovernmental revenues non-grant state			31,000
	<u>\$ 14,600</u>	<u>\$</u>	<u>\$ 31,200</u>
Neighborhood Revitalization Fund			
Grants federal	\$ 2,805,000	\$	\$ 699,000
	<u>\$ 2,805,000</u>	<u>\$</u>	<u>\$ 699,000</u>
Parks and Recreation Development Fee Fund			
Development fees	\$ 296,000	\$	\$ 175,000
Interest			24,400
	<u>\$ 296,000</u>	<u>\$</u>	<u>\$ 199,400</u>
Police Development Fee Fund			
Development fees	\$ 96,400	\$	\$ 50,000
Interest	53,100		5,400
	<u>\$ 149,500</u>	<u>\$</u>	<u>\$ 55,400</u>

SCHEDULE C

CITY OF SURPRISE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2013

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
Public Works Expansion Development Fee Fund			
County grants	\$	\$	\$
Development fees	277,100		170,000
Interest	146,900		52,800
	\$ 424,000	\$	\$ 222,800
Roads of Regional Significance SPA 2, 4 and 6 Fund			
Interest	\$ 30,900	\$	\$ 11,500
	\$ 30,900	\$	\$ 11,500
Roads of Regional Significance SPA 3 and 5 Fund			
Interest	\$ 300	\$	\$ 100
	\$ 300	\$	\$ 100
SPD DEA Fund			
Grants federal	\$ 51,600	\$	\$
Interest			1,100
Intergovernmental revenues non-grant local	75,000		
	\$ 126,600	\$	\$ 1,100
SPD RICO Fund			
Interest	\$	\$	\$ 2,800
Intergovernmental revenues non-grant local	15,000		
	\$ 15,000	\$	\$ 2,800
SPD Towing Fund			
Charges for services	\$ 100,000	\$	\$ 32,900
Interest			1,700
	\$ 100,000	\$	\$ 34,600
Street Lighting Districts Fund			
Interest	\$ 7,000	\$	\$
Property tax	2,162,383		2,659,500
	\$ 2,169,383	\$	\$ 2,659,500
Tourism Fund			
Interest	\$ 100	\$	\$ 1,300
Local sales tax	385,000		
	\$ 385,100	\$	\$ 1,300
Total Special Revenue Funds	\$ 81,440,283	\$ 5,929,000	\$ 26,340,900

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

DEBT SERVICE FUNDS

2000-03 Governmental Debt Service Fund

Interest	\$ 77,500	\$	\$ 19,500
Rents	4,741,500		
	\$ 4,819,000	\$	\$ 19,500

SCHEDULE C

CITY OF SURPRISE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2013

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
2000-03 Proprietary Debt Service Fund			
Interest	\$	\$	\$ 8,500
	\$	\$	\$ 8,500
2007 Proprietary Debt Service Fund			
Interest	\$ 18,900	\$	\$
Rents	2,397,700	\$	\$
	\$ 2,416,600	\$	\$
Marley Park Community Facility District Fund			
Interest	\$ 5,000	\$	\$
Property tax	625,800	\$	\$
	\$ 630,800	\$	\$
Total Debt Service Funds	\$ 7,866,400	\$	\$ 28,000
CAPITAL PROJECTS FUNDS			
General Capital Projects Fund			
Grants federal	\$	\$	\$ 815,000
Interest	246,500	\$	1,684,900
Intergovernmental revenues non-grant local	620,000	\$	\$
Local sales tax	\$	\$	1,650,000
	\$ 866,500	\$	\$ 4,149,900
Transportation Improvement Fund			
Grants county	\$ 1,460,000	\$	\$
Grants other	\$	\$	1,450,000
Interest	3,600	\$	13,300
Local sales tax	1,500,000	\$	1,981,400
	\$ 2,963,600	\$	\$ 3,444,700
Total Capital Projects Funds	\$ 3,830,100	\$	\$ 7,594,600
* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.			
PERMANENT FUNDS			
Volunteer Firefighters Pension and Relief Fund			
Interest	\$ 800	\$	\$ 600
	\$ 800	\$	\$ 600
Total Permanent Funds	\$ 800	\$	\$ 600

SCHEDULE C

CITY OF SURPRISE
Summary by Fund Type of Revenues Other Than Property Taxes
Fiscal Year 2013

SOURCE OF REVENUES	ESTIMATED REVENUES 2012	ACTUAL REVENUES* 2012	ESTIMATED REVENUES 2013
ENTERPRISE FUNDS			
Sanitation Fund			
Charges for services	\$ 6,581,000	\$	\$ 6,784,000
Interest	69,000		51,800
	\$ 6,650,000	\$	\$ 6,835,800
Sewer Fund			
Capital contributions	\$	\$	\$ 650,000
Charges for services	15,032,500		15,479,000
Development fees	876,700		1,050,000
Interest	206,800		1,779,600
	\$ 16,116,000	\$	\$ 18,958,600
Water Fund			
Charges for services	\$ 9,821,000	\$	\$ 9,934,000
Development fees	399,800		390,000
Interest	134,000		56,600
	\$ 10,354,800	\$	\$ 10,380,600
Total Enterprise Funds	\$ 33,120,800	\$	\$ 36,175,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

INTERNAL SERVICE FUNDS

Employee Healthcare Fund			
Charges for services	\$ 8,228,400	\$	\$ 9,023,300
Interest	4,400		10,400
	\$ 8,232,800	\$	\$ 9,033,700
Risk Management Fund			
Charges for services	\$ 1,987,100	\$	\$ 1,600,000
Interest			9,500
	\$ 1,987,100	\$	\$ 1,609,500
Total Internal Service Funds	\$ 10,219,900	\$	\$ 10,643,200
TOTAL ALL FUNDS	\$ 201,305,683	\$ 73,010,600	\$ 152,751,200

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

SCHEDULE C

CITY OF SURPRISE
Summary by Fund Type of Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2013

FUND	OTHER FINANCING 2013		INTERFUND TRANSFERS 2013	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
2003 MPC Rental Payments	\$	\$	\$	\$ 1,534,700
Excess Construction Sales Tax				1,650,000
Sanitation Hauler's License			25,000	
Franchise Fees			523,400	
Indirect Cost Allocation			3,660,700	
Payments in Lieu of Property Taxes			479,900	
Interfund Loans		2,267,800		
Total General Fund	\$	\$ 2,267,800	\$ 4,689,000	\$ 3,184,700
SPECIAL REVENUE FUNDS				
Fire Development Impact Fee Fund	\$ 64,800	\$	\$	\$ 121,600
General Government Development Fee Fund	2,203,000			667,000
Parks and Recreation Development Fee Fund				795,000
Police Development Fee Fund				246,000
Total Special Revenue Funds	\$ 2,267,800	\$	\$	\$ 1,829,600
DEBT SERVICE FUNDS				
2000-03 Governmental Debt Service Fund	\$	\$	\$ 3,364,300	\$
2000-03 Proprietary Debt Service Fund			1,459,000	
2007 Debt Service Fund			2,397,700	
Total Debt Service Funds	\$	\$	\$ 7,221,000	\$
CAPITAL PROJECTS FUNDS				
General Capital Projects Fund	\$	\$	\$ 1,650,000	\$
Total Capital Projects Funds	\$	\$	\$ 1,650,000	\$
ENTERPRISE FUNDS				
Sanitation	\$	\$	\$	\$ 890,300
Sewer				5,891,500
Water				1,763,900
Total Enterprise Funds	\$	\$	\$	\$ 8,545,700
TOTAL ALL FUNDS	\$ 2,267,800	\$ 2,267,800	\$ 13,560,000	\$ 13,560,000

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2013

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES* 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
GENERAL FUND				
City Clerk	\$ 693,900	\$	\$ 660,800	\$ 411,500
City Council	495,700		399,300	434,500
City Court	2,122,100		1,903,700	1,886,000
City Manager	716,200		609,800	1,815,600
Community Development	4,163,000		3,469,200	5,786,900
Finance	2,961,300		2,655,800	2,668,600
Fire	14,544,800		13,866,000	14,523,400
General Operations	1,508,800		91,300	
Human Resources	1,613,100		1,348,000	1,567,300
Information Technology	4,240,000		3,288,700	3,859,800
Interest and Fiscal Charges				200,000
Intergovernmental Relations	288,500		242,800	
Legal	1,743,100		1,549,800	1,748,700
Parks & Recreation	12,716,600		11,862,800	12,579,600
Police	18,961,600		17,746,700	18,991,300
Public Information	864,300		699,300	
Public Works	6,536,100	16,800	5,779,600	5,957,400
Capital Outlay	195,100		189,200	205,000
Economic Development Contingency				1,000,000
Grant Match Contingency				70,000
Targeted Savings	(2,000,000)			(1,000,000)
Total General Fund	\$ 72,364,200	\$ 16,800	\$ 66,362,800	\$ 72,705,600
SPECIAL REVENUE FUNDS				
Employee Dep Scholarship Fund				
General Operations	\$ 6,000	\$	\$ 7,200	\$ 6,000
Contingency	10,600			3,300
Donations Fund				
Arts Commission	32,500		22,800	
Community Development	6,100			
Fire	12,200		12,100	
Parks & Recreation	319,000	25,000	44,100	800
Police	37,500		5,700	
Contingency	68,200			363,500
Fire Development Fee Fund				
Finance	18,300		9,400	20,000
Fire	119,500			
Capital Outlay	7,100			8,500
Interest and Fiscal Charges				292,600
General Government Development Fee Fund				
Finance	18,300		14,300	20,000
Public Works	655,800			
Interest and Fiscal Charges	3,000,000			1,837,000
Capital Outlay	34,100			8,500
Contingency				

SCHEDULE E

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2013

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES* 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Grants Fund				
City Council	5,000		6,000	
Fire	4,000		21,400	
General Operations	26,228,800	(25,000)		
Parks & Recreation				50,000
Police	141,200		81,100	141,000
Public Works	14,100			120,400
Capital Outlay	223,000		499,600	12,500
Contingency	41,312,300	(10,000)		15,000,000
Highway User Revenue Fund				
Public Works	6,455,400		5,130,500	5,786,900
Library Development Fee Fund				
Finance	18,300		9,400	20,000
Capital Outlay				8,500
Municipal Court Enhancement Fund				
City Court	269,000		73,700	100,000
Contingency	171,800			351,100
Municipal Court FARE Fund				
City Court				9,000
Contingency	12,800			9,500
Municipal Court JCEF Fund				
City Court	82,700			
Contingency	11,700			95,800
Municipal Court MFTG Fund				
City Court	55,000		41,000	31,000
Contingency	17,100			28,600
Neighborhood Revitalization Fund				
Community Development	2,805,000		601,200	699,000
Contingency				
Parks and Recreation Development Fee Fund				
Finance	18,300		9,400	20,000
Parks & Recreation	781,400			
Capital Outlay	54,900			8,500
Police Development Fee Fund				
Finance	18,300		9,400	20,000
Police	241,900			
Capital Outlay				8,500
Public Works Expansion Development Fee Fund				
Finance	18,300			20,000
Public Works	186,300		46,900	20,000
Capital Outlay	492,900		309,800	8,500
Roads of Regional Significance SPA 2, 4 and 6 Fund				
Finance	9,300			10,000
Capital Outlay				4,900
Contingency				

SCHEDULE E

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2013

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES* 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Roads of Regional Significance SPA 3 and 5 Fund				
Finance	9,300		1,500	10,000
Capital Outlay				4,900
Contingency				
SPD DEA Fund				
Police	101,600		40,600	
Contingency	340,200			230,900
SPD RICO Fund				
Police				200,000
Contingency	113,200			313,200
SPD Towing Fund				
Police	118,300		63,700	32,500
Contingency	257,900			340,400
Street Lighting Districts Fund				
Public Works	2,439,369		2,097,000	2,659,500
Contingency	757,131			
Tourism Fund				
Parks & Recreation			52,300	
Contingency	295,400			258,900
Total Special Revenue Funds	\$ 88,426,400	\$ (10,000)	\$ 9,210,100	\$ 29,194,200
DEBT SERVICE FUNDS				
2000-03 Governmental Debt Service Fund				
Interest and Fiscal Charges	\$ 1,664,000	\$	\$ 665,200	\$ 1,027,900
Principal	3,080,000			2,333,200
Contingency				
2000-03 Proprietary Debt Service Fund				
Interest and Fiscal Charges			288,500	445,800
Principal				1,011,900
2007 Proprietary Debt Service Fund				
Interest and Fiscal Charges	2,401,700		1,438,600	2,401,700
Marley Park Community Facility District Fund				
General Operations	61,900			
Interest and Fiscal Charges	487,900		291,400	
Principal	180,000			
Total Debt Service Funds	\$ 7,875,500	\$	\$ 2,683,700	\$ 7,220,500
CAPITAL PROJECTS FUNDS				
General Capital Projects Fund				
Parks & Recreation	\$ 120,000	\$	\$	\$
Public Works	305,400		194,800	556,800
Capital Outlay	4,996,600		1,787,100	6,582,600
Contingency				
Transportation Improvement Fund				
Community Development	286,500		22,700	300,000
Finance			9,400	
Public Works	47,900	(6,800)	48,000	345,100
Interest and Fiscal Charges			3,000	
Capital Outlay	2,560,000		482,100	3,800,000
Contingency				
Total Capital Projects Funds	\$ 8,316,400	\$ (6,800)	\$ 2,547,100	\$ 11,584,500

SCHEDULE E

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses Within Each Fund Type
Fiscal Year 2013

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES* 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
PERMANENT FUNDS				
Volunteer Firefighters Pension and Relief Fund				
Contingency	\$	\$	\$	\$ 100,900
Total Permanent Funds	\$	\$	\$	\$ 100,900
ENTERPRISE FUNDS				
Sanitation Fund				
Finance	\$	\$	\$	\$ 77,600
Public Works	4,800,500		4,251,400	4,700,500
Capital Outlay	1,485,600		643,500	
Contingency	769,000			792,000
Sewer Fund				
Community Development			2,400	10,000
Finance	22,200		1,500	100,200
Public Works	13,324,100	(775,800)	6,471,800	8,103,900
Capital Outlay	1,584,800	9,200	2,608,900	5,163,500
Interest and Fiscal Charges				1,471,500
Principal	11,766,200			335,900
Contingency	1,455,000	766,600		1,333,000
Water Fund				
Community Development	14,600		9,100	40,000
Finance	36,600		3,000	118,400
Public Works	9,371,200	(804,800)	6,947,100	7,151,600
Capital Outlay	1,167,000		861,400	1,812,500
Interest and Fiscal Charges	27,200		15,900	30,000
Principal	63,000			1,270,000
Contingency		804,800		1,161,000
Total Enterprise Funds	\$ 45,887,000	\$	\$ 21,816,000	\$ 33,671,600
INTERNAL SERVICE FUNDS				
Employee Healthcare Fund				
Human Resources	\$ 8,335,400		5,565,800	8,645,000
Contingency	196,300			1,665,100
Risk Management Fund				
Community Development			4,600	15,100
Finance				307,100
Human Resources	1,862,100		1,400,000	1,596,400
Contingency	2,273,000			1,713,300
Total Internal Service Funds	\$ 12,666,800	\$	\$ 6,970,400	\$ 13,942,000
TOTAL ALL FUNDS	\$ 235,536,300	\$	\$ 109,590,100	\$ 168,419,300

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses
Fiscal Year 2013

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES * 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Arts commission				
Donations Fund	\$ 32,500	\$	\$ 22,800	\$
Department Total	\$ 32,500	\$	\$ 22,800	\$
City Clerk				
General Fund	\$ 693,900	\$	\$ 660,800	\$ 411,500
Department Total	\$ 693,900	\$	\$ 660,800	\$ 411,500
City Council				
General Fund	\$ 495,700	\$	\$ 399,300	\$ 434,500
Grants Fund	5,000		6,000	
Department Total	\$ 500,700	\$	\$ 405,300	\$ 434,500
City Court				
General Fund	\$ 2,122,100	\$	\$ 1,903,700	\$ 1,886,000
Municipal Court Enhancement Fund	269,000		73,700	100,000
Municipal Court FARE Fund				9,000
Municipal Court JCEF Fund	82,700			
Municipal Court MFTG Fund	55,000		41,000	31,000
Department Total	\$ 2,528,800	\$	\$ 2,018,400	\$ 2,026,000
City Manager				
General Fund	\$ 716,200	\$	\$ 609,800	\$ 1,815,600
Department Total	\$ 716,200	\$	\$ 609,800	\$ 1,815,600
Community Development				
Donations Fund	\$ 6,100	\$	\$	\$
General Fund	4,163,000		3,469,200	5,786,900
Neighborhood Revitalization Fund	2,805,000		601,200	699,000
Risk Management Fund			4,600	15,100
Sewer Fund			2,400	10,000
Transportation Improvement Fund	286,500		22,700	300,000
Water Fund	14,600		9,100	40,000
Department Total	\$ 7,275,200	\$	\$ 4,109,200	\$ 6,851,000
Finance				
Fire Development Fee Fund	\$ 18,300	\$	\$ 9,400	\$ 20,000
General Fund	2,961,300		2,655,800	2,668,600
General Government Development Fee Fund	18,300		14,300	20,000
Library Development Fee Fund	18,300		9,400	20,000
Parks and Recreation Development Fee Fund	18,300		9,400	20,000
Police Development Fee Fund	18,300		9,400	20,000
Public Works Expansion Development Fee Fund	18,300			20,000
Risk Management Fund				307,100
Roads of Regional Significance SPA 2, 4 and 6 Fund	9,300			10,000
Roads of Regional Significance SPA 3 and 5 Fund	9,300		1,500	10,000
Sanitation Fund				77,600
Sewer Fund	22,200		1,500	100,200
Transportation Improvement Fund			9,400	
Water Fund	36,600		3,000	118,400
Department Total	\$ 3,148,500	\$	\$ 2,723,100	\$ 3,411,900

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses
Fiscal Year 2013

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES * 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Fire				
Donations Fund	\$ 12,200	\$	\$ 12,100	\$
Fire Development Fee Fund	119,500			
General Fund	14,544,800		13,866,000	14,523,400
Grants Fund	4,000		21,400	
Department Total	\$ 14,680,500	\$	\$ 13,899,500	\$ 14,523,400
General Operations				
Employee Dep Scholarship Fund	\$ 6,000	\$	\$ 7,200	\$ 6,000
General Fund	1,508,800		91,300	
Grants Fund	26,228,800	(25,000)		
Marley Park Community Facility District Fund	61,900			
Department Total	\$ 27,805,500	\$ (25,000)	\$ 98,500	\$ 6,000
Human Resources				
Employee Healthcare Fund	\$ 8,335,400	\$	\$ 5,565,800	\$ 8,645,000
General Fund	1,613,100		1,348,000	1,567,300
Risk Management Fund	1,862,100		1,400,000	1,596,400
Department Total	\$ 11,810,600	\$	\$ 8,313,800	\$ 11,808,700
Information Technology				
General Fund	\$ 4,240,000	\$	\$ 3,288,700	\$ 3,859,800
Department Total	\$ 4,240,000	\$	\$ 3,288,700	\$ 3,859,800
Intergovernmental Relations				
General Fund	\$ 288,500	\$	\$ 242,800	\$
Department Total	\$ 288,500	\$	\$ 242,800	\$
Legal				
General Fund	\$ 1,743,100	\$	\$ 1,549,800	\$ 1,748,700
Department Total	\$ 1,743,100	\$	\$ 1,549,800	\$ 1,748,700
Parks & Recreation				
Donations Fund	\$ 319,000	\$ 25,000	\$ 44,100	\$ 800
General Capital Projects Fund	120,000			
General Fund	12,716,600		11,862,800	12,579,600
Grants Fund				50,000
Parks and Recreation Development Fee Fund	781,400			
Tourism Fund			52,300	
Department Total	\$ 13,937,000	\$ 25,000	\$ 11,959,200	\$ 12,630,400
Police				
Donations Fund	\$ 37,500	\$	\$ 5,700	\$
General Fund	18,961,600		17,746,700	18,991,300
Grants Fund	141,200		81,100	141,000
Police Development Fee Fund	241,900			
SPD DEA Fund	101,600		40,600	
SPD RICO Fund				200,000
SPD Towing Fund	118,300		63,700	32,500
Department Total	\$ 19,602,100	\$	\$ 17,937,800	\$ 19,364,800
Public Information				
General Fund	\$ 864,300	\$	\$ 699,300	\$
Department Total	\$ 864,300	\$	\$ 699,300	\$

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses
Fiscal Year 2013

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES * 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Public Works				
General Capital Projects Fund	\$ 305,400	\$	\$ 194,800	\$ 556,800
General Fund	6,536,100	16,800	5,779,600	5,957,400
General Government Development Fee Fund	655,800			
Grants Fund	14,100			120,400
Highway User Revenue Fund	6,455,400		5,130,500	5,786,900
Public Works Expansion Development Fee Fund	186,300		46,900	20,000
Sanitation Fund	4,800,500		4,251,400	4,700,500
Sewer Fund	13,324,100	(775,800)	6,471,800	8,103,900
Street Lighting Districts Fund	2,439,369		2,097,000	2,659,500
Transportation Improvement Fund	47,900	(6,800)	48,000	345,100
Water Fund	9,371,200	(804,800)	6,947,100	7,151,600
Department Total	\$ 44,136,169	\$ (1,570,600)	\$ 30,967,100	\$ 35,402,100
Capital Outlay				
Fire Development Fee Fund	\$ 7,100	\$	\$	\$ 8,500
General Capital Projects Fund	4,996,600		1,787,100	6,582,600
General Fund	195,100		189,200	205,000
General Government Development Fee Fund	34,100			8,500
Grants Fund	223,000		499,600	12,500
Library Development Fee Fund				8,500
Parks and Recreation Development Fee Fund	54,900			8,500
Police Development Fee Fund				8,500
Public Works Expansion Development Fee Fund	492,900		309,800	8,500
Roads of Regional Significance SPA 2, 4 and 6 Fund				4,900
Roads of Regional Significance SPA 3 and 5 Fund				4,900
Sanitation Fund	1,485,600		643,500	
Sewer Fund	1,584,800	9,200	2,608,900	5,163,500
Transportation Improvement Fund	2,560,000		482,100	3,800,000
Water Fund	1,167,000		861,400	1,812,500
Department Total	\$ 12,801,100	\$ 9,200	\$ 7,381,600	\$ 17,636,900
Interest and Fiscal Charges				
2000-03 Governmental Debt Service Fund	\$ 1,664,000	\$	\$ 665,200	\$ 1,027,900
2000-03 Proprietary Debt Service Fund			288,500	445,800
2007 Proprietary Debt Service Fund	2,401,700		1,438,600	2,401,700
Fire Development Fee Fund				292,600
General Fund				200,000
General Government Development Fee Fund	3,000,000			1,837,000
Marley Park Community Facility District Fund	487,900		291,400	
Sewer Fund				1,471,500
Transportation Improvement Fund			3,000	
Water Fund	27,200		15,900	30,000
Department Total	\$ 7,580,800	\$	\$ 2,702,600	\$ 7,706,500
Principal				
2000-03 Governmental Debt Service Fund	\$ 3,080,000	\$	\$	\$ 2,333,200
2000-03 Proprietary Debt Service Fund				1,011,900
Marley Park Community Facility District Fund	180,000			
Sewer Fund	11,766,200			335,900
Water Fund	63,000			1,270,000
Department Total	\$ 15,089,200	\$	\$	\$ 4,951,000

CITY OF SURPRISE
Summary by Department of Expenditures/Expenses
Fiscal Year 2013

DEPARTMENT/FUND	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2012	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2012	ACTUAL EXPENDITURES/ EXPENSES * 2012	BUDGETED EXPENDITURES/ EXPENSES 2013
Contingency				
Donations Fund	\$ 68,200	\$	\$	\$ 363,500
Employee Dep Scholarship Fund	10,600			3,300
Employee Healthcare Fund	196,300			1,665,100
Grants Fund	41,312,300	(10,000)		15,000,000
Municipal Court Enhancement Fund	171,800			351,100
Municipal Court FARE Fund	12,800			9,500
Municipal Court JCEF Fund	11,700			95,800
Municipal Court MFTG Fund	17,100			28,600
Risk Management Fund	2,273,000			1,713,300
Sanitation Fund	769,000			792,000
Sewer Fund	1,455,000	766,600		1,333,000
SPD DEA Fund	340,200			230,900
SPD RICO Fund	113,200			313,200
SPD Towing Fund	257,900			340,400
Street Lighting Districts Fund	757,131			
Tourism Fund	295,400			258,900
Volunteer Firefighters Pension and Relief Fund				100,900
Water Fund		804,800		1,161,000
Department Total	\$ 48,061,631	\$ 1,561,400	\$	\$ 23,760,500
Economic Development Contingency				
General Fund	\$	\$	\$	\$ 1,000,000
Department Total	\$	\$	\$	\$ 1,000,000
Grant Match Contingency				
General Fund	\$	\$	\$	\$ 70,000
Department Total	\$	\$	\$	\$ 70,000
Targeted Savings				
General Fund	\$ (2,000,000)	\$	\$	\$ (1,000,000)
Department Total	\$ (2,000,000)	\$	\$	\$ (1,000,000)
TOTAL ALL DEPARTMENTS	\$ 235,536,300	\$ -	\$ 109,590,100	\$ 168,419,300

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

City of Surprise Operating Fund - Detail by Object by Department

Object	Object Description	FY2011 Actual	FY2012 Amended	FY2013 CM Recommended	\$ Change	% Change
34041	MPC03 RENT PAYMENTS					
	General Operations	0	0	1,534,700	1,534,700	-
	MPC03 RENT PAYMENTS Total	0	0	1,534,700	1,534,700	-
34999	TRF TO OTHER FUNDS					
	Community and Recreation Services	55,269	0	0	0	-
	General Operations	6,590,449	1,031,300	1,650,000	618,700	60%
	Not Used City of Surprise	0	0	0	0	-
	PW-Transportation	174,000	0	0	0	-
	PW-Vehicle Maintenance	2,071,800	0	0	0	-
	TRF TO OTHER FUNDS Total	8,891,517	1,031,300	1,650,000	618,700	60%
36111	FULL-TIME SALARIES					
	City Clerk	241,406	268,600	268,600	0	0%
	City Court	1,003,103	1,178,900	1,021,500	-157,400	-13%
	City Manager	382,444	437,300	987,500	550,200	126%
	Communications	367,633	394,500	0	-394,500	-100%
	Community and Recreation Services	3,121,670	3,589,800	3,204,000	-385,800	-11%
	Community Development	1,699,779	2,014,000	2,031,200	17,200	1%
	Economic Development	0	0	0	0	-
	Finance	1,589,610	1,807,000	1,626,700	-180,300	-10%
	Fire-Emergency Services	7,159,113	8,151,900	7,915,200	-236,700	-3%
	General Operations	0	0	0	0	-
	Government Relations	101,884	106,300	0	-106,300	-100%
	Human Resources	520,979	699,000	658,500	-40,500	-6%
	Information Services	1,460,147	1,873,600	1,723,600	-150,000	-8%
	Legal	957,425	1,126,300	1,137,200	10,900	1%
	Management & Budget	0	0	0	0	-
	Mayor & Council	54,880	58,200	0	-58,200	-100%
	Police	9,723,285	11,204,300	10,998,400	-205,900	-2%
	PW-Development Engineering	614,291	636,100	628,700	-7,400	-1%
	PW-Facilities	985,853	1,010,800	722,900	-287,900	-28%
	PW-Stormwater	65,878	68,800	0	-68,800	-100%
	PW-Streets	1,142,031	1,371,700	1,265,300	-106,400	-8%
	PW-Transportation	1,079,061	1,285,700	1,099,200	-186,500	-15%
	PW-Vehicle Maintenance	606,569	641,800	559,900	-81,900	-13%
	FULL-TIME SALARIES Total	32,877,039	37,924,600	35,848,400	-2,076,200	-5%
36112	PART-TIME EMPLOYEES					
	City Court	122,671	133,100	133,100	0	0%
	City Manager	0	0	70,000	70,000	-
	Communications	78,995	70,000	0	-70,000	-100%
	Community and Recreation Services	1,127,437	1,039,600	917,200	-122,400	-12%
	Community Development	131,509	150,200	131,100	-19,100	-13%
	Economic Development	0	0	0	0	-
	Finance	4,250	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	Fire-Emergency Services	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	0	0	0	0	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Development Engineering	1,840	5,000	5,000	0	0%
	PW-Transportation	17,294	34,800	34,800	0	0%
	PART-TIME EMPLOYEES Total	1,483,996	1,432,700	1,291,200	-141,500	-10%
36113	OVERTIME COMPENSATION					
	City Clerk	0	0	0	0	-
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Communications	0	0	0	0	-
	Community and Recreation Services	17,464	0	60,000	60,000	-
	Community Development	10,831	0	19,800	19,800	-
	Economic Development	0	0	0	0	-
	Finance	13,950	0	13,700	13,700	-
	Fire-Emergency Services	868,569	594,300	644,300	50,000	8%
	Government Relations	0	0	0	0	-
	Human Resources	2,098	0	0	0	-
	Information Services	350	0	500	500	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Police	566,694	255,700	200,700	-55,000	-22%
	PW-Development Engineering	2,632	0	0	0	-
	PW-Facilities	10,478	0	11,500	11,500	-
	PW-Streets	10,954	0	3,000	3,000	-
	PW-Transportation	5,232	0	7,500	7,500	-
	PW-Vehicle Maintenance	2,412	0	0	0	-
	OVERTIME COMPENSATION Total	1,511,663	850,000	961,000	111,000	13%
36114	FLSA OT COMPLIANCE					
	Fire-Emergency Services	236,187	549,000	554,500	5,500	1%
	FLSA OT COMPLIANCE Total	236,187	549,000	554,500	5,500	1%
36115	HOLIDAYS					
	City Clerk	5,243	0	0	0	-
	City Court	32,833	0	0	0	-
	City Manager	242	0	0	0	-
	Communications	1,536	0	0	0	-
	Community and Recreation Services	85,485	0	0	0	-
	Community Development	60,407	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	28,850	0	0	0	-
	Fire-Emergency Services	383,524	412,400	416,600	4,200	1%
	Government Relations	492	0	0	0	-
	Human Resources	8,630	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	Information Services	28,306	0	0	0	-
	Legal	12,649	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	135	0	0	0	-
	Police	444,486	455,800	440,800	-15,000	-3%
	PW-Development Engineering	13,217	0	0	0	-
	PW-Facilities	31,896	0	0	0	-
	PW-Stormwater	165	0	0	0	-
	PW-Streets	56,710	0	0	0	-
	PW-Transportation	35,366	0	0	0	-
	PW-Vehicle Maintenance	28,100	0	0	0	-
	HOLIDAYS Total	1,258,272	868,200	857,400	-10,800	-1%
36116	PAID TIME OFF					
	City Clerk	23,969	0	0	0	-
	City Court	105,152	0	0	0	-
	City Manager	16,239	0	0	0	-
	Communications	17,765	0	0	0	-
	Community and Recreation Services	255,182	0	0	0	-
	Community Development	141,525	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	210,474	0	0	0	-
	Fire-Emergency Services	748,866	0	0	0	-
	Government Relations	4,733	0	0	0	-
	Human Resources	56,602	0	0	0	-
	Information Services	132,315	0	0	0	-
	Legal	72,901	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	3,632	0	0	0	-
	Police	940,197	0	0	0	-
	PW-Development Engineering	46,733	0	0	0	-
	PW-Facilities	109,988	0	0	0	-
	PW-Stormwater	3,309	0	0	0	-
	PW-Streets	93,161	0	0	0	-
	PW-Transportation	75,391	0	0	0	-
	PW-Vehicle Maintenance	59,978	0	0	0	-
	PAID TIME OFF Total	3,118,113	0	0	0	-
36117	SICK LEAVE					
	City Clerk	0	0	0	0	-
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Communications	0	0	0	0	-
	Community and Recreation Services	0	0	0	0	-
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	Government Relations	0	0	0	0	-
	Human Resources	0	0	0	0	-
	Information Services	0	0	0	0	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	SICK LEAVE Total	0	0	0	0	-
36118	CITY COUNCIL					
	Mayor & Council	152,230	155,500	155,500	0	0%
	CITY COUNCIL Total	152,230	155,500	155,500	0	0%
36151	STIPEND					
	City Clerk	460	500	500	0	0%
	City Court	1,208	1,300	1,300	0	0%
	City Manager	4,215	2,000	3,300	1,300	65%
	Communications	690	700	0	-700	-100%
	Community and Recreation Services	7,582	8,100	9,400	1,300	16%
	Community Development	7,128	7,600	8,600	1,000	13%
	Economic Development	0	0	0	0	-
	Finance	2,415	2,600	2,600	0	0%
	Fire-Emergency Services	9,758	10,700	10,200	-500	-5%
	Government Relations	1,208	1,300	0	-1,300	-100%
	Human Resources	1,778	2,000	2,500	500	25%
	Information Services	12,368	15,300	12,800	-2,500	-16%
	Legal	5,520	7,000	7,000	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	6,495	7,200	6,400	-800	-11%
	Police	64,335	45,300	41,000	-4,300	-9%
	PW-Development Engineering	3,998	3,600	3,600	0	0%
	PW-Facilities	8,330	7,800	5,700	-2,100	-27%
	PW-Stormwater	0	0	0	0	-
	PW-Streets	920	1,000	1,500	500	50%
	PW-Transportation	7,011	8,700	7,300	-1,400	-16%
	PW-Vehicle Maintenance	0	0	0	0	-
	STIPEND Total	145,415	132,700	123,700	-9,000	-7%
36152	UNIFORM ALLOWANCE					
	Fire-Emergency Services	113,115	114,000	115,000	1,000	1%
	Police	216,791	184,600	184,600	0	0%
	UNIFORM ALLOWANCE Total	329,906	298,600	299,600	1,000	0%

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
36153	VEHICLE ALLOWANCE					
	City Court	0	0	0	0	-
	City Manager	0	0	3,000	3,000	-
	Communications	0	0	0	0	-
	Community and Recreation Services	0	0	0	0	-
	Community Development	100	0	1,200	1,200	-
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Government Relations	750	0	0	0	-
	Human Resources	0	0	0	0	-
	Information Services	0	0	0	0	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	VEHICLE ALLOWANCE Total	850	0	4,200	4,200	-
36154	TRAVEL - CALL BACK					
	PW-Streets	0	0	0	0	-
	TRAVEL - CALL BACK Total	0	0	0	0	-
36211	FICA					
	City Clerk	19,066	19,400	19,400	0	0%
	City Court	90,685	96,900	84,900	-12,000	-12%
	City Manager	24,126	25,700	75,000	49,300	192%
	Communications	33,450	34,200	0	-34,200	-100%
	Community and Recreation Services	346,643	351,100	316,800	-34,300	-10%
	Community Development	150,696	164,300	163,700	-600	0%
	Economic Development	0	0	0	0	-
	Finance	135,441	135,800	123,200	-12,600	-9%
	Fire-Emergency Services	169,358	193,400	171,500	-21,900	-11%
	Government Relations	8,011	8,200	0	-8,200	-100%
	Human Resources	42,798	52,700	49,500	-3,200	-6%
	Information Services	118,636	142,000	131,400	-10,600	-7%
	Legal	72,809	82,500	83,300	800	1%
	Management & Budget	0	0	0	0	-
	Mayor & Council	16,896	16,900	12,400	-4,500	-27%
	Police	886,108	924,800	902,600	-22,200	-2%
	PW-Development Engineering	49,687	45,200	44,600	-600	-1%
	PW-Facilities	87,654	77,200	56,300	-20,900	-27%
	PW-Stormwater	5,266	5,300	0	-5,300	-100%
	PW-Streets	94,663	105,200	97,200	-8,000	-8%
	PW-Transportation	88,732	97,200	83,700	-13,500	-14%
	PW-Vehicle Maintenance	51,219	48,900	42,600	-6,300	-13%
	FICA Total	2,491,944	2,626,900	2,458,100	-168,800	-6%

Saturday, May 05, 2012

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
36231	MEDICAL					
	City Clerk	27,230	28,200	29,700	1,500	5%
	City Court	181,406	175,200	193,800	18,600	11%
	City Manager	20,729	33,100	99,600	66,500	201%
	Communications	44,830	48,100	0	-48,100	-100%
	Community and Recreation Services	467,712	518,100	494,100	-24,000	-5%
	Community Development	266,793	279,100	298,600	19,500	7%
	Economic Development	0	0	0	0	-
	Finance	210,643	239,700	192,000	-47,700	-20%
	Fire-Emergency Services	1,108,686	1,161,100	1,220,700	59,600	5%
	Government Relations	10,632	9,600	0	-9,600	-100%
	Human Resources	66,629	88,000	88,100	100	0%
	Information Services	181,645	226,500	214,800	-11,700	-5%
	Legal	145,472	161,800	170,600	8,800	5%
	Management & Budget	0	0	0	0	-
	Mayor & Council	51,177	49,100	50,600	1,500	3%
	Police	1,655,418	1,764,500	1,830,900	66,400	4%
	PW-Development Engineering	55,377	58,400	62,100	3,700	6%
	PW-Facilities	180,690	177,600	143,100	-34,500	-19%
	PW-Stormwater	5,148	5,100	0	-5,100	-100%
	PW-Streets	247,839	279,800	250,400	-29,400	-11%
	PW-Transportation	192,250	211,700	194,200	-17,500	-8%
	PW-Vehicle Maintenance	114,708	111,300	115,500	4,200	4%
	MEDICAL Total	5,235,013	5,626,000	5,648,800	22,800	0%
36232	DENTAL					
	City Clerk	1,915	1,900	2,000	100	5%
	City Court	8,347	8,300	11,900	3,600	43%
	City Manager	1,051	1,800	6,400	4,600	256%
	Communications	2,714	2,900	0	-2,900	-100%
	Community and Recreation Services	28,217	30,500	33,500	3,000	10%
	Community Development	17,227	19,400	21,200	1,800	9%
	Economic Development	0	0	0	0	-
	Finance	12,979	15,500	15,000	-500	-3%
	Fire-Emergency Services	66,688	69,800	74,000	4,200	6%
	Government Relations	269	200	0	-200	-100%
	Human Resources	4,236	5,500	6,600	1,100	20%
	Information Services	10,300	13,300	14,700	1,400	11%
	Legal	9,290	10,300	10,700	400	4%
	Management & Budget	0	0	0	0	-
	Mayor & Council	2,836	2,900	3,800	900	31%
	Police	95,488	101,100	114,600	13,500	13%
	PW-Development Engineering	4,537	4,400	5,500	1,100	25%
	PW-Facilities	10,372	10,700	9,400	-1,300	-12%
	PW-Stormwater	307	300	0	-300	-100%
	PW-Streets	15,333	18,000	17,400	-600	-3%
	PW-Transportation	11,734	13,000	13,000	0	0%
	PW-Vehicle Maintenance	6,933	6,700	7,000	300	4%

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DENTAL Total		310,772	336,500	366,700	30,200	9%
36233 VISION						
	City Clerk	299	300	300	0	0%
	City Court	1,810	1,700	1,800	100	6%
	City Manager	299	400	1,000	600	150%
	Communications	447	500	0	-500	-100%
	Community and Recreation Services	5,158	5,400	5,100	-300	-6%
	Community Development	2,883	3,200	3,200	0	0%
	Economic Development	0	0	0	0	-
	Finance	2,136	2,500	2,100	-400	-16%
	Fire-Emergency Services	11,405	11,800	11,500	-300	-3%
	Government Relations	131	100	0	-100	-100%
	Human Resources	834	1,100	1,100	0	0%
	Information Services	2,331	2,800	2,500	-300	-11%
	Legal	1,379	1,500	1,500	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	644	600	700	100	17%
	Police	17,326	18,000	17,900	-100	-1%
	PW-Development Engineering	855	700	700	0	0%
	PW-Facilities	1,787	1,800	1,300	-500	-28%
	PW-Stormwater	57	100	0	-100	-100%
	PW-Streets	2,750	3,100	2,700	-400	-13%
	PW-Transportation	2,290	2,500	2,200	-300	-12%
	PW-Vehicle Maintenance	1,043	1,000	1,100	100	10%
VISION Total		55,863	59,100	56,700	-2,400	-4%
36234 LIFE						
	City Clerk	1,079	1,200	1,200	0	0%
	City Court	4,512	5,200	4,500	-700	-13%
	City Manager	2,322	1,900	4,300	2,400	126%
	Communications	1,551	1,800	0	-1,800	-100%
	Community and Recreation Services	13,752	15,800	14,100	-1,700	-11%
	Community Development	7,605	8,900	9,100	200	2%
	Economic Development	0	0	0	0	-
	Finance	5,919	8,000	7,200	-800	-10%
	Fire-Emergency Services	29,848	36,100	35,100	-1,000	-3%
	Government Relations	443	500	0	-500	-100%
	Human Resources	2,286	3,100	2,900	-200	-6%
	Information Services	6,502	8,300	7,600	-700	-8%
	Legal	4,157	5,000	5,000	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	3,050	900	700	-200	-22%
	Police	43,498	49,500	48,600	-900	-2%
	PW-Development Engineering	2,713	2,800	2,700	-100	-4%
	PW-Facilities	4,592	4,600	3,200	-1,400	-30%
	PW-Stormwater	282	300	0	-300	-100%
	PW-Streets	5,048	6,000	5,700	-300	-5%

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	PW-Transportation	4,652	5,700	4,900	-800	-14%
	PW-Vehicle Maintenance	2,637	2,800	2,500	-300	-11%
LIFE Total		146,450	168,400	159,300	-9,100	-5%
36235	SHORT TERM DISABILITY					
	City Clerk	0	0	0	0	-
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Communications	0	0	0	0	-
	Community and Recreation Services	0	0	0	0	-
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	0	0	0	0	-
	Information Services	0	0	0	0	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	SHORT TERM DISABILITY Total	0	0	0	0	-
36236	LONG-TERM DISABILITY					
	Fire-Emergency Services	0	0	0	0	-
	LONG-TERM DISABILITY Total	0	0	0	0	-
36251	DEFERRED COMPENSATION					
	City Court	16,302	16,100	16,100	0	0%
	City Manager	10,715	19,200	18,500	-700	-4%
	Community Development	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Legal	15,841	16,000	16,000	0	0%
	DEFERRED COMPENSATION Total	42,859	51,300	50,600	-700	-1%
36252	AZ STATE RETIREMENT					
	City Clerk	26,718	27,200	30,000	2,800	10%
	City Court	112,225	119,300	114,000	-5,300	-4%
	City Manager	40,513	44,400	118,300	73,900	166%
	Communications	38,653	47,000	0	-47,000	-100%
	Community and Recreation Services	361,402	468,800	467,200	-1,600	0%
	Community Development	196,349	219,600	244,400	24,800	11%
	Economic Development	0	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Finance		156,435	182,800	183,100	300	0%
Fire-Emergency Services		58,868	97,300	72,700	-24,600	-25%
Government Relations		10,771	10,900	0	-10,900	-100%
Human Resources		56,607	70,900	73,700	2,800	4%
Information Services		160,669	190,900	193,600	2,700	1%
Legal		104,929	114,600	127,500	12,900	11%
Management & Budget		0	0	0	0	-
Mayor & Council		5,780	5,900	0	-5,900	-100%
Police		304,059	305,800	271,000	-34,800	-11%
PW-Development Engineering		67,422	64,700	70,500	5,800	9%
PW-Facilities		114,851	109,200	82,500	-26,700	-24%
PW-Stormwater		6,835	7,000	0	-7,000	-100%
PW-Streets		128,021	138,700	141,600	2,900	2%
PW-Transportation		119,735	134,300	128,200	-6,100	-5%
PW-Vehicle Maintenance		62,869	64,900	62,400	-2,500	-4%
AZ STATE RETIREMENT Total		2,133,710	2,424,200	2,380,700	-43,500	-2%
36253	AZ PUBLIC SAFETY RETIREMENT					
Fire-Emergency Services		935,016	1,032,200	1,239,100	206,900	20%
Police		1,174,994	1,208,800	1,477,700	268,900	22%
AZ PUBLIC SAFETY RETIREMENT Total		2,110,010	2,241,000	2,716,800	475,800	21%
36255	POST EMP. HEALTH PLAN					
City Clerk		0	0	0	0	-
City Court		0	0	0	0	-
City Manager		0	0	0	0	-
Communications		0	0	0	0	-
Community and Recreation Services		0	0	0	0	-
Community Development		0	0	0	0	-
Economic Development		0	0	0	0	-
Finance		0	0	0	0	-
Fire-Emergency Services		0	0	0	0	-
Government Relations		0	0	0	0	-
Human Resources		0	0	0	0	-
Information Services		0	0	0	0	-
Legal		0	0	0	0	-
Management & Budget		0	0	0	0	-
Mayor & Council		0	0	0	0	-
Police		0	0	0	0	-
PW-Development Engineering		0	0	0	0	-
PW-Facilities		0	0	0	0	-
PW-Stormwater		0	0	0	0	-
PW-Streets		0	0	0	0	-
PW-Transportation		0	0	0	0	-
PW-Vehicle Maintenance		0	0	0	0	-
POST EMP. HEALTH PLAN Total		0	0	0	0	-
36256	457 & 401A CONTRIBUTION & MATCH					
City Clerk		0	0	0	0	-

Saturday, May 05, 2012

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	City Court	0	0	0	0	-
	City Manager	-1,001	0	0	0	-
	Communications	0	0	0	0	-
	Community and Recreation Services	1,560	0	0	0	-
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	58,828	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	0	0	0	0	-
	Information Services	0	0	0	0	-
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
457 & 401A CONTRIBUTION & MATCH		59,387	0	0	0	-
36257 AZ ELECTED OFFICIALS RETIREMNT						
	Mayor & Council	45,492	53,700	59,000	5,300	10%
AZ ELECTED OFFICIALS RETIREMNT T		45,492	53,700	59,000	5,300	10%
36259 OTHER RETIREMENT						
	City Clerk	181	0	0	0	-
	City Court	1,353	0	0	0	-
	City Manager	5,383	0	0	0	-
	Communications	1,218	0	0	0	-
	Community and Recreation Services	19,104	0	0	0	-
	Community Development	5,592	0	0	0	-
	Finance	1,961	0	0	0	-
	Fire-Emergency Services	3,809	0	0	0	-
	General Operations	0	0	0	0	-
	Government Relations	984	0	0	0	-
	Human Resources	1,087	0	0	0	-
	Information Services	6,617	0	0	0	-
	Legal	2,948	0	0	0	-
	Police	6,100	0	0	0	-
	PW-Development Engineering	2,690	0	0	0	-
	PW-Facilities	3,222	0	0	0	-
	PW-Streets	361	0	0	0	-
	PW-Transportation	2,434	0	0	0	-
	PW-Vehicle Maintenance	1,451	0	0	0	-
OTHER RETIREMENT Total		66,496	0	0	0	-

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36261	PSPRS ALT CONTRIBUTION RATE					
	Fire-Emergency Services	0	0	0	0	-
	Police	0	0	0	0	-
	PSPRS ALT CONTRIBUTION RATE Total	0	0	0	0	-
36278	WORKERS COMPENSATION					
	City Clerk	340	800	800	0	0%
	City Court	1,236	3,100	2,700	-400	-13%
	City Manager	504	1,300	3,400	2,100	162%
	Communications	702	1,700	0	-1,700	-100%
	Community and Recreation Services	56,161	115,200	101,700	-13,500	-12%
	Community Development	9,228	15,800	16,700	900	6%
	Economic Development	0	0	0	0	-
	Finance	2,162	5,400	4,900	-500	-9%
	Fire-Emergency Services	174,912	276,700	274,200	-2,500	-1%
	Government Relations	137	300	0	-300	-100%
	Human Resources	741	2,100	2,000	-100	-5%
	Information Services	2,430	6,100	5,700	-400	-7%
	Legal	1,120	2,800	2,800	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	273	600	500	-100	-17%
	Police	221,183	346,900	342,900	-4,000	-1%
	PW-Development Engineering	4,716	7,500	7,400	-100	-1%
	PW-Facilities	22,571	53,700	45,100	-8,600	-16%
	PW-Stormwater	1,302	3,100	0	-3,100	-100%
	PW-Streets	49,783	96,900	89,200	-7,700	-8%
	PW-Transportation	29,882	62,600	55,900	-6,700	-11%
	PW-Vehicle Maintenance	9,111	20,000	17,300	-2,700	-14%
	WORKERS COMPENSATION Total	588,492	1,022,600	973,200	-49,400	-5%
36279	OTHER COMPENSATION					
	Human Resources	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	OTHER COMPENSATION Total	0	0	0	0	-
36998	CAPITAL PERSONNEL COSTS					
	PW-Facilities	0	-125,000	0	125,000	-100%
	CAPITAL PERSONNEL COSTS Total	0	-125,000	0	125,000	-100%
36999	LABOR DIST. INTER-DEPARTMENT					
	Community and Recreation Services	34,430	75,600	40,500	-35,100	-46%
	Community Development	785	0	0	0	-
	Fire-Emergency Services	-19,702	0	0	0	-
	Police	-21,462	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	LABOR DIST. INTER-DEPARTMENT Tot	-5,949	75,600	40,500	-35,100	-46%

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37111	OFFICE SUPPLIES					
	City Clerk	5,127	7,000	7,000	0	0%
	City Court	10,556	20,000	12,000	-8,000	-40%
	City Manager	1,436	1,400	2,600	1,200	86%
	Communications	609	2,300	0	-2,300	-100%
	Community and Recreation Services	12,315	23,000	16,900	-6,100	-27%
	Community Development	6,796	13,500	8,700	-4,800	-36%
	Economic Development	0	0	0	0	-
	Finance	10,545	22,300	12,400	-9,900	-44%
	Fire-Emergency Services	7,132	11,300	4,900	-6,400	-57%
	General Operations	0	0	0	0	-
	Government Relations	2,679	500	0	-500	-100%
	Human Resources	3,361	23,000	10,000	-13,000	-57%
	Information Services	5,349	7,200	47,000	39,800	553%
	Legal	4,445	11,800	9,000	-2,800	-24%
	Management & Budget	0	0	0	0	-
	Mayor & Council	1,028	2,000	2,000	0	0%
	Police	19,582	22,700	22,700	0	0%
	PW-Development Engineering	3,431	7,800	3,400	-4,400	-56%
	PW-Facilities	1,284	2,000	1,800	-200	-10%
	PW-Stormwater	52	200	100	-100	-50%
	PW-Streets	773	1,800	900	-900	-50%
	PW-Transportation	1,695	6,100	2,300	-3,800	-62%
	PW-Vehicle Maintenance	1,498	3,000	1,500	-1,500	-50%
	OFFICE SUPPLIES Total	99,696	188,900	165,200	-23,700	-13%
37112	COMPUTER SUPPLIES					
	City Clerk	345	3,000	0	-3,000	-100%
	City Court	7,199	7,000	7,000	0	0%
	City Manager	280	700	2,800	2,100	300%
	Communications	1,289	2,600	0	-2,600	-100%
	Community and Recreation Services	19,945	20,700	28,800	8,100	39%
	Community Development	11,707	12,700	11,700	-1,000	-8%
	Economic Development	0	0	0	0	-
	Finance	6,982	7,000	8,400	1,400	20%
	Fire-Emergency Services	16,730	21,000	14,700	-6,300	-30%
	Government Relations	423	500	0	-500	-100%
	Human Resources	12,678	21,400	10,000	-11,400	-53%
	Information Services	37,559	38,900	26,400	-12,500	-32%
	Legal	3,510	5,100	4,900	-200	-4%
	Management & Budget	0	0	0	0	-
	Mayor & Council	691	1,500	1,500	0	0%
	Police	33,352	24,000	24,000	0	0%
	PW-Development Engineering	2,922	6,200	5,500	-700	-11%
	PW-Facilities	1,997	2,500	2,500	0	0%
	PW-Stormwater	0	100	100	0	0%
	PW-Streets	2,335	500	900	400	80%
	PW-Transportation	4,471	4,000	1,800	-2,200	-55%

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	PW-Vehicle Maintenance	1,280	900	2,000	1,100	122%
COMPUTER SUPPLIES Total		165,697	180,300	153,000	-27,300	-15%
37113 POSTAGE						
	Finance	0	0	200	200	-
	Legal	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
POSTAGE Total		0	0	200	200	-
37114 BOOKS & SUBSCRIPTIONS						
	City Clerk	0	0	0	0	-
	City Court	7,938	5,000	8,000	3,000	60%
	City Manager	43	600	4,300	3,700	617%
	Communications	344	900	0	-900	-100%
	Community and Recreation Services	1,631	1,600	1,800	200	13%
	Community Development	1,677	6,900	1,500	-5,400	-78%
	Economic Development	0	0	0	0	-
	Finance	2,637	4,400	3,200	-1,200	-27%
	Fire-Emergency Services	5,211	5,700	6,600	900	16%
	Government Relations	4,386	3,200	0	-3,200	-100%
	Human Resources	6,561	5,000	5,000	0	0%
	Information Services	1,685	2,500	2,500	0	0%
	Legal	6,633	15,600	11,000	-4,600	-29%
	Management & Budget	0	0	0	0	-
	Mayor & Council	329	500	500	0	0%
	Police	4,825	6,400	6,400	0	0%
	PW-Development Engineering	0	1,200	1,200	0	0%
	PW-Facilities	557	4,400	2,100	-2,300	-52%
	PW-Stormwater	0	100	500	400	400%
	PW-Streets	0	0	0	0	-
	PW-Transportation	50	2,200	500	-1,700	-77%
	PW-Vehicle Maintenance	786	4,000	2,000	-2,000	-50%
BOOKS & SUBSCRIPTIONS Total		45,294	70,200	57,100	-13,100	-19%
37115 ALLOCATABLE						
	Finance	0	0	0	0	-
	General Operations	0	0	0	0	-
	Management & Budget	0	0	0	0	-
ALLOCATABLE Total		0	0	0	0	-
37131 UNIFORMS						
	Community and Recreation Services	27,796	35,700	33,700	-2,000	-6%
	Community Development	1,562	2,200	1,300	-900	-41%
	Fire-Emergency Services	39,163	55,100	14,200	-40,900	-74%
	Human Resources	281	0	0	0	-
	Information Services	0	0	0	0	-
	Police	30,171	16,000	16,000	0	0%
	PW-Development Engineering	336	0	1,400	1,400	-
	PW-Facilities	2,021	2,100	2,100	0	0%

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	PW-Stormwater	0	100	100	0	0%
	PW-Streets	3,452	7,200	4,700	-2,500	-35%
	PW-Transportation	2,884	7,000	5,500	-1,500	-21%
	PW-Vehicle Maintenance	2,194	2,600	2,600	0	0%
	UNIFORMS Total	109,860	128,000	81,600	-46,400	-36%
37132	CLOTHING					
	Information Services	309	500	500	0	0%
	CLOTHING Total	309	500	500	0	0%
37133	PERSONAL PROTECTIVE EQUIPMENT					
	Fire-Emergency Services	0	0	40,000	40,000	-
	PERSONAL PROTECTIVE EQUIPMENT	0	0	40,000	40,000	-
37141	RADIO SUPPLIES					
	Community and Recreation Services	984	300	200	-100	-33%
	Fire-Emergency Services	5,731	10,200	8,200	-2,000	-20%
	Information Services	0	700	0	-700	-100%
	Police	8,247	4,000	8,000	4,000	100%
	PW-Streets	0	1,500	500	-1,000	-67%
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	RADIO SUPPLIES Total	14,961	16,700	16,900	200	1%
37142	PHONE SUPPLIES					
	Communications	0	0	0	0	-
	Community and Recreation Services	0	700	0	-700	-100%
	Community Development	0	400	200	-200	-50%
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	16	0	0	0	-
	Human Resources	0	400	0	-400	-100%
	Information Services	1,070	14,500	4,000	-10,500	-72%
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Police	898	500	500	0	0%
	PW-Development Engineering	0	500	100	-400	-80%
	PW-Facilities	11	200	100	-100	-50%
	PW-Stormwater	0	100	0	-100	-100%
	PW-Streets	186	600	600	0	0%
	PW-Transportation	231	1,100	700	-400	-36%
	PW-Vehicle Maintenance	3	200	200	0	0%
	PHONE SUPPLIES Total	2,414	19,200	6,400	-12,800	-67%
37151	AMMUNITION					
	Police	40,031	49,700	49,700	0	0%
	AMMUNITION Total	40,031	49,700	49,700	0	0%
37152	WEAPONS					
	Police	15,578	9,500	3,500	-6,000	-63%

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WEAPONS Total		15,578	9,500	3,500	-6,000	-63%
37153 CANINE						
Police		2,893	3,800	3,800	0	0%
CANINE Total		2,893	3,800	3,800	0	0%
37154 INVESTIGATION SUPPLIES						
Police		2,225	6,000	6,000	0	0%
INVESTIGATION SUPPLIES Total		2,225	6,000	6,000	0	0%
37161 OPERATIONAL SUPPLIES						
City Clerk		61	0	0	0	-
City Court		39	0	0	0	-
City Manager		25	0	0	0	-
Communications		330	400	0	-400	-100%
Community and Recreation Services		324,626	323,500	343,300	19,800	6%
Community Development		10,537	6,400	12,500	6,100	95%
Economic Development		0	0	0	0	-
Finance		0	0	0	0	-
Fire-Emergency Services		16,396	28,300	17,800	-10,500	-37%
Human Resources		0	300	300	0	0%
Mayor & Council		0	0	0	0	-
Police		20,786	17,000	12,000	-5,000	-29%
PW-Development Engineering		0	0	0	0	-
PW-Facilities		726	1,200	1,000	-200	-17%
PW-Stormwater		4	0	500	500	-
PW-Streets		6,781	9,100	4,500	-4,600	-51%
PW-Transportation		44,909	47,400	50,100	2,700	6%
PW-Vehicle Maintenance		3,211	5,000	20,000	15,000	300%
OPERATIONAL SUPPLIES Total		428,430	438,600	462,000	23,400	5%
37162 FURN-FIXTURE-EQUIP <\$10,000						
City Clerk		872	0	0	0	-
City Court		1,772	1,500	1,000	-500	-33%
City Manager		3,522	1,200	12,100	10,900	908%
Communications		14,681	11,600	0	-11,600	-100%
Community and Recreation Services		31,832	6,200	11,400	5,200	84%
Community Development		5,836	2,900	800	-2,100	-72%
Economic Development		0	0	0	0	-
Finance		8,308	2,000	2,300	300	15%
Fire-Emergency Services		19,116	11,500	11,300	-200	-2%
Government Relations		0	0	0	0	-
Human Resources		686	1,000	0	-1,000	-100%
Information Services		90,813	72,500	40,000	-32,500	-45%
Legal		645	5,000	2,500	-2,500	-50%
Management & Budget		0	0	0	0	-
Mayor & Council		0	0	0	0	-
Police		18,187	13,300	13,300	0	0%
PW-Development Engineering		1,807	2,400	1,000	-1,400	-58%

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	PW-Facilities	8,134	2,800	2,000	-800	-29%
	PW-Stormwater	0	0	0	0	-
	PW-Streets	5,602	6,100	0	-6,100	-100%
	PW-Transportation	957	100	1,000	900	900%
	PW-Vehicle Maintenance	115	500	0	-500	-100%
	FURN-FIXTURE-EQUIP <\$10,000 Total	212,885	140,600	98,700	-41,900	-30%
37163	TRAFFIC SIGNAL SUPPLIES					
	PW-Transportation	58,090	98,800	88,800	-10,000	-10%
	TRAFFIC SIGNAL SUPPLIES Total	58,090	98,800	88,800	-10,000	-10%
37164	SIGNS AND SIGN SUPPLIES					
	Community and Recreation Services	64,573	40,300	69,700	29,400	73%
	Community Development	2,502	4,300	3,500	-800	-19%
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Police	15	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	1,734	3,000	600	-2,400	-80%
	PW-Streets	0	1,500	1,500	0	0%
	PW-Transportation	171,092	190,600	175,600	-15,000	-8%
	PW-Vehicle Maintenance	0	0	0	0	-
	SIGNS AND SIGN SUPPLIES Total	239,915	239,700	250,900	11,200	5%
37165	OP EQUIP, TOOL, PART <10000					
	City Court	230	0	0	0	-
	Communications	325	0	0	0	-
	Community and Recreation Services	100,932	105,400	104,500	-900	-1%
	Community Development	3,470	5,800	3,500	-2,300	-40%
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	90,051	110,500	87,300	-23,200	-21%
	Human Resources	0	0	0	0	-
	Information Services	10,636	7,100	5,100	-2,000	-28%
	Police	28,083	27,600	0	-27,600	-100%
	PW-Development Engineering	0	1,200	500	-700	-58%
	PW-Facilities	8,427	10,500	8,100	-2,400	-23%
	PW-Stormwater	127	0	0	0	-
	PW-Streets	57,884	60,100	58,100	-2,000	-3%
	PW-Transportation	33,730	19,300	15,900	-3,400	-18%
	PW-Vehicle Maintenance	13,251	13,500	13,500	0	0%
	OP EQUIP, TOOL, PART <10000 Total	347,148	361,000	296,500	-64,500	-18%
37172	CLAIM/SETTLEMT/DEDUCTABLE					
	Legal	10,000	0	0	0	-
	CLAIM/SETTLEMT/DEDUCTABLE Total	10,000	0	0	0	-
37181	PURCHASES FOR RESALE(COS)					

Saturday, May 05, 2012

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	City Manager	0	0	0	0	-
	Communications	19,456	21,000	0	-21,000	-100%
	Community and Recreation Services	313,826	146,300	264,900	118,600	81%
	PURCHASES FOR RESALE(COS) Total	333,282	167,300	264,900	97,600	58%
37191	FOOD (NON-TRAVEL)					
	City Clerk	0	0	0	0	-
	City Court	150	500	0	-500	-100%
	City Manager	1,175	0	0	0	-
	Communications	10	0	0	0	-
	Community and Recreation Services	100,014	141,900	0	-141,900	-100%
	Community Development	8,068	9,400	0	-9,400	-100%
	Economic Development	0	0	0	0	-
	Finance	970	1,000	0	-1,000	-100%
	Fire-Emergency Services	5,479	3,900	0	-3,900	-100%
	General Operations	0	0	0	0	-
	Government Relations	644	0	0	0	-
	Human Resources	5,379	10,400	0	-10,400	-100%
	Information Services	370	600	0	-600	-100%
	Legal	38	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	1,427	2,000	0	-2,000	-100%
	Police	5,070	4,200	0	-4,200	-100%
	PW-Development Engineering	0	700	0	-700	-100%
	PW-Facilities	36	600	0	-600	-100%
	PW-Streets	141	2,000	0	-2,000	-100%
	PW-Transportation	460	2,800	0	-2,800	-100%
	PW-Vehicle Maintenance	0	0	0	0	-
	FOOD (NON-TRAVEL) Total	129,431	180,000	0	-180,000	-100%
37192	AWARDS & RECOGNITION					
	City Court	211	0	400	400	-
	City Manager	0	0	800	800	-
	Communications	1,203	800	0	-800	-100%
	Community and Recreation Services	152,025	269,700	115,700	-154,000	-57%
	Community Development	14	1,700	1,200	-500	-29%
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	4,128	3,500	3,800	300	9%
	Human Resources	1,184	8,000	8,000	0	0%
	Information Services	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	192	0	0	0	-
	Police	739	500	500	0	0%
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	37	500	100	-400	-80%
	PW-Transportation	1,400	1,500	1,200	-300	-20%

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	PW-Vehicle Maintenance	0	0	0	0	-
AWARDS & RECOGNITION Total		161,134	286,200	131,700	-154,500	-54%
37193 SAFETY & FIRST AID SUPPLIES						
	City Clerk	0	0	0	0	-
	City Court	0	100	100	0	0%
	City Manager	0	0	0	0	-
	Community and Recreation Services	9,787	14,100	16,800	2,700	19%
	Community Development	1,310	1,300	1,600	300	23%
	Economic Development	0	0	0	0	-
	Finance	67	0	200	200	-
	Fire-Emergency Services	20,515	25,100	26,300	1,200	5%
	Human Resources	28	0	0	0	-
	Information Services	227	100	100	0	0%
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	17,362	24,300	24,300	0	0%
	PW-Development Engineering	328	200	700	500	250%
	PW-Facilities	3,993	9,600	5,700	-3,900	-41%
	PW-Stormwater	71	600	200	-400	-67%
	PW-Streets	8,153	16,600	11,600	-5,000	-30%
	PW-Transportation	4,879	2,500	2,900	400	16%
	PW-Vehicle Maintenance	5,911	6,000	6,000	0	0%
SAFETY & FIRST AID SUPPLIES Total		72,633	100,500	96,500	-4,000	-4%
37194 COMMUNITY RELATIONS SUPPLIES						
	City Court	0	0	0	0	-
	City Manager	37	1,600	5,200	3,600	225%
	Communications	307	2,700	0	-2,700	-100%
	Community and Recreation Services	25,307	44,500	13,200	-31,300	-70%
	Community Development	2,763	3,300	4,000	700	21%
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	5,282	6,000	3,000	-3,000	-50%
	Government Relations	712	900	0	-900	-100%
	Human Resources	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	4,699	6,000	5,000	-1,000	-17%
	PW-Facilities	0	0	3,500	3,500	-
	PW-Stormwater	312	2,100	1,000	-1,100	-52%
	PW-Transportation	0	300	0	-300	-100%
COMMUNITY RELATIONS SUPPLIES To		39,419	67,400	34,900	-32,500	-48%
37195 SPECIAL EVENT HOSTING						
	City Court	0	0	400	400	-
	Community and Recreation Services	0	0	115,900	115,900	-
	Community Development	0	0	7,400	7,400	-
	Finance	0	0	1,000	1,000	-
	Fire-Emergency Services	0	0	4,000	4,000	-

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	Human Resources	0	0	3,200	3,200	-
	Information Services	0	0	600	600	-
	Police	0	0	0	0	-
	SPECIAL EVENT HOSTING Total	0	0	132,500	132,500	-
37196	MEETING SUPPLIES					
	Community and Recreation Services	0	0	500	500	-
	Community Development	0	0	300	300	-
	Human Resources	0	0	4,000	4,000	-
	Mayor & Council	0	0	2,000	2,000	-
	Police	0	0	4,200	4,200	-
	PW-Development Engineering	0	0	200	200	-
	PW-Facilities	0	0	100	100	-
	PW-Streets	0	0	200	200	-
	PW-Transportation	0	0	500	500	-
	MEETING SUPPLIES Total	0	0	12,000	12,000	-
37211	GAS & FUEL					
	City Clerk	109	700	0	-700	-100%
	City Court	21	0	0	0	-
	City Manager	0	0	300	300	-
	Communications	237	2,000	0	-2,000	-100%
	Community and Recreation Services	82,876	78,200	79,500	1,300	2%
	Community Development	14,202	19,400	15,600	-3,800	-20%
	Economic Development	0	0	0	0	-
	Finance	520	500	500	0	0%
	Fire-Emergency Services	118,009	126,700	126,700	0	0%
	Human Resources	0	0	0	0	-
	Information Services	3,269	1,800	1,600	-200	-11%
	Management & Budget	0	0	0	0	-
	Police	367,429	274,500	336,500	62,000	23%
	PW-Development Engineering	6,957	16,600	7,500	-9,100	-55%
	PW-Facilities	21,483	25,600	19,600	-6,000	-23%
	PW-Stormwater	243	500	500	0	0%
	PW-Streets	166,110	180,500	167,600	-12,900	-7%
	PW-Transportation	90,277	76,700	94,200	17,500	23%
	PW-Vehicle Maintenance	13,652	15,200	16,900	1,700	11%
	GAS & FUEL Total	885,394	818,900	867,000	48,100	6%
37212	AUTO PARTS & LUBRICANTS					
	Community and Recreation Services	42,062	29,200	28,600	-600	-2%
	Community Development	221	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Information Services	0	0	0	0	-
	Police	11	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	107	0	0	0	-
	PW-Stormwater	0	300	0	-300	-100%
	PW-Streets	78,518	87,200	69,200	-18,000	-21%

Saturday, May 05, 2012

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	PW-Transportation	17,752	12,200	15,200	3,000	25%
	PW-Vehicle Maintenance	334,119	378,800	368,500	-10,300	-3%
	AUTO PARTS & LUBRICANTS Total	472,790	507,700	481,500	-26,200	-5%
37221	REPAIR AND MAINTENANCE					
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Community and Recreation Services	49,947	55,800	53,800	-2,000	-4%
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	10,385	10,000	10,000	0	0%
	Information Services	10,053	10,000	10,000	0	0%
	Police	0	0	0	0	-
	PW-Facilities	142,456	109,200	102,000	-7,200	-7%
	PW-Streets	118	800	800	0	0%
	PW-Vehicle Maintenance	3,453	0	0	0	-
	REPAIR AND MAINTENANCE Total	216,412	185,800	176,600	-9,200	-5%
37222	CLEANING/JANITORIAL					
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Community and Recreation Services	29,744	34,900	34,900	0	0%
	Finance	0	0	0	0	-
	Fire-Emergency Services	15,551	15,200	15,300	100	1%
	Legal	0	0	0	0	-
	Police	117	1,700	1,700	0	0%
	PW-Facilities	54,579	49,500	55,400	5,900	12%
	PW-Streets	0	800	200	-600	-75%
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	CLEANING/JANITORIAL Total	99,992	102,100	107,500	5,400	5%
37223	AGRICULTURAL/GROUNDS					
	Community and Recreation Services	358,428	313,600	333,600	20,000	6%
	PW-Streets	1,007	8,200	10,000	1,800	22%
	PW-Transportation	0	0	0	0	-
	AGRICULTURAL/GROUNDS Total	359,435	321,800	343,600	21,800	7%
37231	OP EQUIP, TOOL, PART <2,500					
	Community and Recreation Services	0	0	0	0	-
	OP EQUIP, TOOL, PART <2,500 Total	0	0	0	0	-
37232	CHEMICAL SUPPLIES					
	Community and Recreation Services	46,044	42,200	49,200	7,000	17%
	Fire-Emergency Services	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	CHEMICAL SUPPLIES Total	46,044	42,200	49,200	7,000	17%
37233	STREET REPAIR SUPPLIES					
	PW-Streets	72,494	62,000	82,000	20,000	32%
	PW-Transportation	63,935	61,500	60,400	-1,100	-2%

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	STREET REPAIR SUPPLIES Total	136,429	123,500	142,400	18,900	15%
37391	DISTRICT 1-EXPENDITURES					
	Mayor & Council	0	4,000	4,000	0	0%
	DISTRICT 1-EXPENDITURES Total	0	4,000	4,000	0	0%
37392	DISTRICT 2-EXPENDITURES					
	Mayor & Council	1,101	4,000	4,000	0	0%
	DISTRICT 2-EXPENDITURES Total	1,101	4,000	4,000	0	0%
37393	DISTRICT 3-EXPENDITURES					
	Mayor & Council	2,201	4,000	4,000	0	0%
	DISTRICT 3-EXPENDITURES Total	2,201	4,000	4,000	0	0%
37394	DISTRICT 4-EXPENDITURES					
	Mayor & Council	4,000	4,000	4,000	0	0%
	DISTRICT 4-EXPENDITURES Total	4,000	4,000	4,000	0	0%
37395	DISTRICT 5-EXPENDITURES					
	Mayor & Council	2,169	3,700	3,700	0	0%
	DISTRICT 5-EXPENDITURES Total	2,169	3,700	3,700	0	0%
37396	DISTRICT 6-EXPENDITURES					
	Mayor & Council	2,360	4,000	4,000	0	0%
	DISTRICT 6-EXPENDITURES Total	2,360	4,000	4,000	0	0%
37397	MAYOR EXPENDITURES					
	Mayor & Council	6,108	9,000	9,000	0	0%
	MAYOR EXPENDITURES Total	6,108	9,000	9,000	0	0%
37991	TAXES, CHARGES & FEES					
	General Operations	0	0	0	0	-
	TAXES, CHARGES & FEES Total	0	0	0	0	-
37992	LICENSES/PERMITS					
	Community and Recreation Services	5,835	5,200	1,200	-4,000	-77%
	Finance	0	0	0	0	-
	Information Services	0	0	0	0	-
	LICENSES/PERMITS Total	5,835	5,200	1,200	-4,000	-77%
37996	PACKAGING SUPPLIES					
	Police	1,070	5,000	5,000	0	0%
	PACKAGING SUPPLIES Total	1,070	5,000	5,000	0	0%
37997	TRAINING & EDUCATION SUPPLIES					
	City Manager	0	0	0	0	-
	Community and Recreation Services	0	200	1,400	1,200	600%
	Community Development	0	600	0	-600	-100%
	Fire-Emergency Services	5,399	21,900	18,500	-3,400	-16%
	Human Resources	10,226	87,100	87,100	0	0%
	Information Services	1,080	4,700	1,000	-3,700	-79%
	Management & Budget	0	0	0	0	-

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	Police	2,576	500	500	0	0%
	PW-Development Engineering	0	500	0	-500	-100%
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	100	200	100	100%
	PW-Streets	0	900	900	0	0%
	PW-Transportation	93	0	0	0	-
	TRAINING & EDUCATION SUPPLIES To	19,374	116,500	109,600	-6,900	-6%
37998	PHOTOGRAPHY SUPPLIES					
	City Clerk	0	0	0	0	-
	City Manager	0	0	3,600	3,600	-
	Communications	1,382	5,100	0	-5,100	-100%
	Community and Recreation Services	2,724	300	3,100	2,800	933%
	Community Development	213	200	500	300	150%
	Fire-Emergency Services	968	100	2,800	2,700	2700%
	Information Services	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	1,139	1,000	1,000	0	0%
	PW-Development Engineering	0	100	0	-100	-100%
	PW-Facilities	0	100	0	-100	-100%
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	500	0	-500	-100%
	PHOTOGRAPHY SUPPLIES Total	6,425	7,400	11,000	3,600	49%
37999	OTHER OPERATIONAL SUPPLIES					
	City Clerk	68	0	0	0	-
	City Court	126	0	0	0	-
	City Manager	0	0	0	0	-
	Communications	1,682	0	0	0	-
	Community and Recreation Services	2,543	0	0	0	-
	Community Development	2,731	0	0	0	-
	Economic Development	0	0	0	0	-
	Finance	0	0	200	200	-
	Fire-Emergency Services	2,240	0	0	0	-
	General Operations	0	0	0	0	-
	Human Resources	1,698	0	0	0	-
	Information Services	1,353	0	2,000	2,000	-
	Legal	48	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	2,152	0	0	0	-
	Police	3,908	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	14	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-

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	PW-Vehicle Maintenance	0	0	0	0	-
	OTHER OPERATIONAL SUPPLIES Total	18,562	0	2,200	2,200	-
38111	DIST. 1-TRAVEL & TRAINING FUND					
	Mayor & Council	3,522	8,000	8,000	0	0%
	DIST. 1-TRAVEL & TRAINING FUND Tot	3,522	8,000	8,000	0	0%
38112	DIST. 2-TRAVEL & TRAINING FUND					
	Mayor & Council	3,151	8,000	8,000	0	0%
	DIST. 2-TRAVEL & TRAINING FUND Tot	3,151	8,000	8,000	0	0%
38113	DIST. 3-TRAVEL & TRAINING FUND					
	Mayor & Council	561	8,000	8,000	0	0%
	DIST. 3-TRAVEL & TRAINING FUND Tot	561	8,000	8,000	0	0%
38114	DIST. 4-TRAVEL & TRAINING FUND					
	Mayor & Council	560	8,000	8,000	0	0%
	DIST. 4-TRAVEL & TRAINING FUND Tot	560	8,000	8,000	0	0%
38115	DIST. 5-TRAVEL & TRAINING FUND					
	Mayor & Council	359	300	300	0	0%
	DIST. 5-TRAVEL & TRAINING FUND Tot	359	300	300	0	0%
38116	DIST. 6-TRAVEL & TRAINING FUND					
	Mayor & Council	948	8,000	8,000	0	0%
	DIST. 6-TRAVEL & TRAINING FUND Tot	948	8,000	8,000	0	0%
38117	MAYOR TRAVEL & TRAINING FUND					
	Mayor & Council	8,178	10,000	10,000	0	0%
	MAYOR TRAVEL & TRAINING FUND To	8,178	10,000	10,000	0	0%
38118	ELECTION EXPENSE					
	City Clerk	0	275,600	0	-275,600	-100%
	ELECTION EXPENSE Total	0	275,600	0	-275,600	-100%
38119	BOARDS & COMMISSIONS					
	Economic Development	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	5,000	5,000	0	0%
	BOARDS & COMMISSIONS Total	0	5,000	5,000	0	0%
38122	FINANCIAL SERVICES					
	Finance	28,081	85,000	53,200	-31,800	-37%
	PW-Streets	0	0	2,000	2,000	-
	FINANCIAL SERVICES Total	28,081	85,000	55,200	-29,800	-35%
38123	TAXES & SERVICE FEES					
	City Court	21,335	25,000	25,000	0	0%
	Communications	0	0	0	0	-
	Community and Recreation Services	99,290	90,000	114,500	24,500	27%
	Finance	46,437	57,000	500	-56,500	-99%

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	General Operations	0	0	0	0	-
	Information Services	2	0	0	0	-
	Police	0	1,500	0	-1,500	-100%
	PW-Facilities	0	0	0	0	-
	PW-Streets	1,111	0	0	0	-
	PW-Transportation	2,832	0	0	0	-
	PW-Vehicle Maintenance	175	0	0	0	-
	TAXES & SERVICE FEES Total	171,181	173,500	140,000	-33,500	-19%
38124	AUDIT SERVICES					
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Finance	120,965	87,000	134,000	47,000	54%
	Information Services	0	0	0	0	-
	PW-Stormwater	0	1,000	0	-1,000	-100%
	AUDIT SERVICES Total	120,965	88,000	134,000	46,000	52%
38125	LEGAL SERVICES					
	Community Development	0	0	0	0	-
	General Operations	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	33,185	20,000	20,000	0	0%
	Legal	82,196	116,500	106,500	-10,000	-9%
	Police	0	0	0	0	-
	LEGAL SERVICES Total	115,381	136,500	126,500	-10,000	-7%
38126	SERVICE AGREEMENTS					
	City Clerk	0	0	0	0	-
	City Court	1,067	5,100	0	-5,100	-100%
	City Manager	0	0	99,000	99,000	-
	Communications	15,744	14,500	0	-14,500	-100%
	Community and Recreation Services	62,840	91,300	635,600	544,300	596%
	Community Development	553	3,000	3,000	0	0%
	Economic Development	0	0	0	0	-
	Finance	57,787	92,500	66,100	-26,400	-29%
	Fire-Emergency Services	37,381	124,100	141,600	17,500	14%
	General Operations	0	0	0	0	-
	Government Relations	42,593	50,900	0	-50,900	-100%
	Human Resources	3,021	26,900	61,500	34,600	129%
	Information Services	604,167	732,800	749,600	16,800	2%
	Police	323,423	342,900	277,100	-65,800	-19%
	PW-Development Engineering	553	5,100	1,100	-4,000	-78%
	PW-Facilities	4,073	0	1,500	1,500	-
	PW-Streets	0	0	24,000	24,000	-
	PW-Transportation	285,822	298,100	311,800	13,700	5%
	PW-Vehicle Maintenance	0	0	0	0	-
	SERVICE AGREEMENTS Total	1,439,024	1,787,200	2,371,900	584,700	33%
38127	ECONOMIC DEVELOPMENT					

Saturday, May 05, 2012

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	Community Development	1,031,464	705,000	2,372,900	1,667,900	237%
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	General Operations	0	0	0	0	-
	ECONOMIC DEVELOPMENT Total	1,031,464	705,000	2,372,900	1,667,900	237%
38128	RECORDING, LICENSE FEES					
	City Clerk	188	500	500	0	0%
	Community and Recreation Services	730	0	1,700	1,700	-
	Community Development	9,916	18,800	11,000	-7,800	-41%
	Information Services	281	200	300	100	50%
	PW-Development Engineering	113	0	0	0	-
	PW-Facilities	103	0	0	0	-
	PW-Stormwater	0	38,100	14,800	-23,300	-61%
	PW-Streets	4,750	2,000	2,000	0	0%
	PW-Transportation	2,435	0	2,400	2,400	-
	PW-Vehicle Maintenance	0	0	0	0	-
	RECORDING, LICENSE FEES Total	18,515	59,600	32,700	-26,900	-45%
38129	SOFTWARE LICENSES					
	City Court	219	1,000	1,000	0	0%
	City Manager	0	0	16,300	16,300	-
	Communications	7,349	3,200	0	-3,200	-100%
	Community and Recreation Services	20,705	22,000	22,500	500	2%
	Community Development	936	1,600	800	-800	-50%
	Economic Development	0	0	0	0	-
	Finance	37,203	6,200	65,200	59,000	952%
	Fire-Emergency Services	29,074	53,300	49,400	-3,900	-7%
	Human Resources	154,522	145,800	144,300	-1,500	-1%
	Information Services	95,544	180,000	106,300	-73,700	-41%
	Legal	2,515	4,200	4,200	0	0%
	Management & Budget	0	0	0	0	-
	Police	724	0	0	0	-
	PW-Development Engineering	140	0	0	0	-
	PW-Facilities	0	1,500	0	-1,500	-100%
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	600	600	0	0%
	PW-Transportation	4,449	2,000	3,500	1,500	75%
	PW-Vehicle Maintenance	0	0	0	0	-
	SOFTWARE LICENSES Total	353,378	421,400	414,100	-7,300	-2%
38131	COLLECTION FEES-DELINQ. ACCTS					
	Finance	0	0	0	0	-
	COLLECTION FEES-DELINQ. ACCTS T	0	0	0	0	-
38141	ANIMAL CONTROL SERVICES					
	Police	2,496	800	800	0	0%
	ANIMAL CONTROL SERVICES Total	2,496	800	800	0	0%
38142	JAIL SERVICES					

Saturday, May 05, 2012

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	General Operations	0	0	0	0	-
	Police	607,763	665,000	728,000	63,000	9%
	JAIL SERVICES Total	607,763	665,000	728,000	63,000	9%
38143	PUBLIC DEFENDER					
	City Court	212,135	237,400	194,500	-42,900	-18%
	General Operations	0	0	0	0	-
	PUBLIC DEFENDER Total	212,135	237,400	194,500	-42,900	-18%
38144	COURT REPORTERS					
	City Court	0	1,500	1,000	-500	-33%
	COURT REPORTERS Total	0	1,500	1,000	-500	-33%
38145	JURIES					
	City Court	2,418	4,000	3,000	-1,000	-25%
	JURIES Total	2,418	4,000	3,000	-1,000	-25%
38146	INTERPRETERS					
	City Court	10,178	6,000	4,000	-2,000	-33%
	Community and Recreation Services	900	4,500	1,200	-3,300	-73%
	Management & Budget	0	0	0	0	-
	Police	1,358	3,000	3,000	0	0%
	INTERPRETERS Total	12,436	13,500	8,200	-5,300	-39%
38147	CODE ENFORCEMENT					
	Community Development	30,213	48,000	50,000	2,000	4%
	CODE ENFORCEMENT Total	30,213	48,000	50,000	2,000	4%
38149	ANNUAL FF PHYSICALS					
	Fire-Emergency Services	0	107,000	97,500	-9,500	-9%
	ANNUAL FF PHYSICALS Total	0	107,000	97,500	-9,500	-9%
38161	ENGINEERING SERVICES					
	PW-Development Engineering	0	1,000	0	-1,000	-100%
	ENGINEERING SERVICES Total	0	1,000	0	-1,000	-100%
38162	LANDSCAPE SERVICES					
	Community and Recreation Services	135,657	139,500	139,500	0	0%
	PW-Streets	622,831	744,800	633,900	-110,900	-15%
	PW-Transportation	700	20,100	10,100	-10,000	-50%
	LANDSCAPE SERVICES Total	759,187	904,400	783,500	-120,900	-13%
38164	SURVEYING SERVICES					
	Information Services	0	15,000	0	-15,000	-100%
	SURVEYING SERVICES Total	0	15,000	0	-15,000	-100%
38181	GRANTS TO OUTSIDE AGENCIES					
	City Clerk	0	0	0	0	-
	General Operations	0	0	0	0	-
	Police	0	0	0	0	-
	GRANTS TO OUTSIDE AGENCIES Total	0	0	0	0	-

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38183	COMMUNITY RELATIONS SERVICES					
	City Manager	0	0	1,600	1,600	-
	Communications	23,326	21,500	0	-21,500	-100%
	Community and Recreation Services	32,562	28,500	52,800	24,300	85%
	Community Development	5,636	22,400	14,000	-8,400	-38%
	Economic Development	0	0	0	0	-
	General Operations	0	0	0	0	-
	Government Relations	627	500	0	-500	-100%
	Mayor & Council	0	42,000	6,000	-36,000	-86%
	Police	150	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	COMMUNITY RELATIONS SERVICES T	62,300	114,900	74,400	-40,500	-35%
38184	ADMISSIONS					
	Community and Recreation Services	29,787	169,700	33,100	-136,600	-80%
	ADMISSIONS Total	29,787	169,700	33,100	-136,600	-80%
38191	PRE-EMPLOYMENT SERVICES					
	City Court	1,391	1,000	0	-1,000	-100%
	City Manager	13,994	200	0	-200	-100%
	Communications	291	0	0	0	-
	Community and Recreation Services	12,382	13,000	9,400	-3,600	-28%
	Community Development	875	400	0	-400	-100%
	Economic Development	0	0	0	0	-
	Finance	952	0	0	0	-
	Fire-Emergency Services	97,210	500	0	-500	-100%
	General Operations	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	31,535	2,500	25,000	22,500	900%
	Information Services	306	0	0	0	-
	Legal	52	300	0	-300	-100%
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	8,411	8,800	10,300	1,500	17%
	PW-Development Engineering	102	0	0	0	-
	PW-Facilities	0	600	0	-600	-100%
	PW-Streets	898	2,400	0	-2,400	-100%
	PW-Transportation	205	600	0	-600	-100%
	PW-Vehicle Maintenance	94	500	0	-500	-100%
	PRE-EMPLOYMENT SERVICES Total	168,697	30,800	44,700	13,900	45%
38192	LAB SERVICES					
	Community and Recreation Services	625	5,600	3,800	-1,800	-32%
	Fire-Emergency Services	0	0	0	0	-
	Police	99	1,500	0	-1,500	-100%
	PW-Development Engineering	90	0	0	0	-
	PW-Stormwater	0	1,000	0	-1,000	-100%
	LAB SERVICES Total	814	8,100	3,800	-4,300	-53%

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38193	FILM SERVICES					
	City Manager	0	0	0	0	-
	Communications	0	3,500	0	-3,500	-100%
	Community and Recreation Services	442	5,900	2,700	-3,200	-54%
	Community Development	0	100	0	-100	-100%
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	FILM SERVICES Total	442	9,500	2,700	-6,800	-72%
38194	REAL PROPERTY SERVICES					
	Information Services	7,100	30,000	16,000	-14,000	-47%
	REAL PROPERTY SERVICES Total	7,100	30,000	16,000	-14,000	-47%
38195	GIS SERVICES					
	Information Services	13,490	30,000	30,000	0	0%
	GIS SERVICES Total	13,490	30,000	30,000	0	0%
38196	AERIAL PHOTOGRAPHY					
	Information Services	44,973	49,900	6,000	-43,900	-88%
	AERIAL PHOTOGRAPHY Total	44,973	49,900	6,000	-43,900	-88%
38197	SPORTING OFFICIALS					
	Community and Recreation Services	0	0	244,700	244,700	-
	SPORTING OFFICIALS Total	0	0	244,700	244,700	-
38198	CLASS INSTRUCTORS					
	Community and Recreation Services	0	0	83,100	83,100	-
	CLASS INSTRUCTORS Total	0	0	83,100	83,100	-
38199	PROFESSIONAL AND OUTSIDE SERVICE					
	City Clerk	7,624	0	0	0	-
	City Court	0	0	0	0	-
	City Manager	57,456	59,800	51,000	-8,800	-15%
	Communications	6,890	27,500	0	-27,500	-100%
	Community and Recreation Services	942,692	795,900	509,400	-286,500	-36%
	Community Development	174,141	190,900	129,300	-61,600	-32%
	Economic Development	0	0	0	0	-
	Finance	131,586	87,100	56,600	-30,500	-35%
	Fire-Emergency Services	9,600	10,000	19,000	9,000	90%
	General Operations	0	0	0	0	-
	Government Relations	0	84,000	0	-84,000	-100%
	Human Resources	50,277	69,400	73,000	3,600	5%
	Information Services	39,595	35,000	35,000	0	0%
	Legal	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	42,084	7,700	7,700	0	0%
	PW-Development Engineering	1,985	48,000	77,500	29,500	61%
	PW-Facilities	14,165	11,100	17,800	6,700	60%

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	PW-Stormwater	0	2,000	500	-1,500	-75%
	PW-Streets	30,279	34,000	40,900	6,900	20%
	PW-Transportation	66,273	212,900	114,700	-98,200	-46%
	PW-Vehicle Maintenance	485	2,000	0	-2,000	-100%
	PROFESSIONAL AND OUTSIDE SERVI	1,575,131	1,677,300	1,132,400	-544,900	-32%
38211	WATER					
	City Court	0	0	0	0	-
	Community and Recreation Services	260,639	495,600	481,000	-14,600	-3%
	Fire-Emergency Services	37,309	29,400	29,400	0	0%
	Information Services	0	500	0	-500	-100%
	Police	533	1,500	1,500	0	0%
	PW-Facilities	64,368	95,000	85,500	-9,500	-10%
	PW-Streets	70,125	77,600	98,700	21,100	27%
	PW-Transportation	8,107	3,700	4,300	600	16%
	PW-Vehicle Maintenance	2,135	3,000	3,000	0	0%
	WATER Total	443,215	706,300	703,400	-2,900	0%
38212	ELECTRICITY					
	City Court	0	0	0	0	-
	Community and Recreation Services	950,014	1,092,100	1,039,900	-52,200	-5%
	Community Development	0	0	9,000	9,000	-
	Fire-Emergency Services	124,774	131,300	131,300	0	0%
	General Operations	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Facilities	467,017	619,700	523,100	-96,600	-16%
	PW-Streets	497,535	503,400	476,600	-26,800	-5%
	PW-Transportation	120,702	118,400	129,900	11,500	10%
	PW-Vehicle Maintenance	17,501	18,300	19,300	1,000	5%
	ELECTRICITY Total	2,177,542	2,483,200	2,329,100	-154,100	-6%
38213	PROPANE/NATURAL GAS					
	Community and Recreation Services	49,170	76,100	55,600	-20,500	-27%
	Fire-Emergency Services	14,605	16,500	16,500	0	0%
	PW-Facilities	30,227	50,000	45,000	-5,000	-10%
	PW-Transportation	0	0	0	0	-
	PROPANE/NATURAL GAS Total	94,002	142,600	117,100	-25,500	-18%
38214	TELEPHONE SERVICE					
	City Clerk	0	0	0	0	-
	Community and Recreation Services	12,215	16,000	14,600	-1,400	-9%
	Community Development	0	400	0	-400	-100%
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	1,916	1,500	1,500	0	0%
	General Operations	0	0	0	0	-
	Human Resources	0	2,500	0	-2,500	-100%
	Information Services	277,252	300,000	285,000	-15,000	-5%
	Mayor & Council	0	0	0	0	-
	Police	4,859	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	PW-Facilities	1,116	1,200	1,900	700	58%
	PW-Streets	0	4,600	0	-4,600	-100%
	PW-Transportation	0	0	0	0	-
	TELEPHONE SERVICE Total	297,358	326,200	303,000	-23,200	-7%
38215	SEWER					
	PW-Transportation	0	1,000	0	-1,000	-100%
	SEWER Total	0	1,000	0	-1,000	-100%
38216	SANITARY/LANDFILL					
	Community and Recreation Services	56,172	41,100	46,800	5,700	14%
	Community Development	4,159	0	4,200	4,200	-
	Fire-Emergency Services	4,469	4,500	4,500	0	0%
	Police	4,274	2,000	2,000	0	0%
	PW-Facilities	9,037	6,000	10,500	4,500	75%
	PW-Streets	40,583	44,900	51,900	7,000	16%
	PW-Transportation	164	400	200	-200	-50%
	PW-Vehicle Maintenance	3,075	0	700	700	-
	SANITARY/LANDFILL Total	121,933	98,900	120,800	21,900	22%
38217	POSTAGE & MAILINGS					
	City Clerk	407	1,500	1,100	-400	-27%
	City Court	9,795	15,000	11,000	-4,000	-27%
	City Manager	58	100	33,800	33,700	33700%
	Communications	30,857	33,700	0	-33,700	-100%
	Community and Recreation Services	49,637	41,000	48,500	7,500	18%
	Community Development	14,490	14,700	17,100	2,400	16%
	Economic Development	0	0	0	0	-
	Finance	15,763	26,800	18,600	-8,200	-31%
	Fire-Emergency Services	542	3,500	1,200	-2,300	-66%
	Government Relations	0	0	0	0	-
	Human Resources	1,996	4,400	4,400	0	0%
	Information Services	257	500	600	100	20%
	Legal	7,175	22,800	16,800	-6,000	-26%
	Management & Budget	0	0	0	0	-
	Mayor & Council	150	0	100	100	-
	Police	6,713	10,000	10,000	0	0%
	PW-Development Engineering	43	700	400	-300	-43%
	PW-Facilities	64	200	100	-100	-50%
	PW-Stormwater	9	100	100	0	0%
	PW-Streets	67	0	100	100	-
	PW-Transportation	786	1,700	800	-900	-53%
	PW-Vehicle Maintenance	113	200	100	-100	-50%
	POSTAGE & MAILINGS Total	138,922	176,900	164,800	-12,100	-7%
38218	TELEPHONE MAINTENANCE					
	Information Services	1,989	6,000	2,000	-4,000	-67%
	TELEPHONE MAINTENANCE Total	1,989	6,000	2,000	-4,000	-67%
38221	CELL PHONE/PAGERS					

Saturday, May 05, 2012

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	City Clerk	0	600	600	0	0%
	City Court	167	300	300	0	0%
	City Manager	0	0	1,000	1,000	-
	Community and Recreation Services	19,720	16,900	20,400	3,500	21%
	Community Development	7,156	11,800	8,000	-3,800	-32%
	Economic Development	0	0	0	0	-
	Finance	0	0	600	600	-
	Fire-Emergency Services	17,900	18,500	20,500	2,000	11%
	Government Relations	473	500	0	-500	-100%
	Human Resources	0	0	0	0	-
	Information Services	9,971	10,500	11,000	500	5%
	Legal	0	1,000	0	-1,000	-100%
	Mayor & Council	0	0	600	600	-
	Police	81,988	69,700	69,700	0	0%
	PW-Development Engineering	2,367	3,700	2,300	-1,400	-38%
	PW-Facilities	3,299	5,100	3,400	-1,700	-33%
	PW-Stormwater	0	0	0	0	-
	PW-Streets	10,638	6,800	6,800	0	0%
	PW-Transportation	6,172	9,900	7,900	-2,000	-20%
	PW-Vehicle Maintenance	1,916	2,000	1,600	-400	-20%
	CELL PHONE/PAGERS Total	161,767	157,300	154,700	-2,600	-2%
38311	BUILDING MAINTENANCE					
	Community and Recreation Services	212,682	259,900	276,400	16,500	6%
	Community Development	0	0	0	0	-
	Fire-Emergency Services	169	0	0	0	-
	Human Resources	0	0	0	0	-
	PW-Facilities	192,320	50,000	108,000	58,000	116%
	PW-Streets	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	BUILDING MAINTENANCE Total	405,170	309,900	384,400	74,500	24%
38312	STREETS MAINTENANCE					
	Community Development	8,256	0	0	0	-
	PW-Development Engineering	0	20,000	0	-20,000	-100%
	PW-Streets	47,357	135,000	90,000	-45,000	-33%
	PW-Transportation	36,834	59,000	59,000	0	0%
	STREETS MAINTENANCE Total	92,446	214,000	149,000	-65,000	-30%
38321	RADIO EQUIP. MAINT.					
	City Manager	0	0	0	0	-
	Community and Recreation Services	246	1,500	500	-1,000	-67%
	Fire-Emergency Services	409	0	0	0	-
	Police	182,210	155,700	188,700	33,000	21%
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	10,500	1,000	-9,500	-90%
	PW-Transportation	4,913	2,500	5,200	2,700	108%
	PW-Vehicle Maintenance	6,551	6,600	6,600	0	0%
	RADIO EQUIP. MAINT. Total	194,331	176,800	202,000	25,200	14%

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38322	COMPUTER MAINTENANCE					
	City Court	0	0	0	0	-
	Finance	230	1,000	500	-500	-50%
	Fire-Emergency Services	0	0	0	0	-
	Information Services	580	3,800	5,400	1,600	42%
	COMPUTER MAINTENANCE Total	810	4,800	5,900	1,100	23%
38323	OFFICE EQUIPMENT MAINT.					
	City Clerk	0	500	500	0	0%
	City Court	115	1,000	500	-500	-50%
	Community and Recreation Services	412	1,800	500	-1,300	-72%
	Community Development	1,223	2,100	1,300	-800	-38%
	Economic Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	0	400	0	-400	-100%
	Human Resources	115	1,200	1,200	0	0%
	Information Services	265	1,500	1,500	0	0%
	Legal	0	200	200	0	0%
	Police	718	2,200	800	-1,400	-64%
	PW-Development Engineering	315	400	0	-400	-100%
	PW-Facilities	0	0	1,000	1,000	-
	PW-Streets	0	1,000	1,500	500	50%
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	400	0	-400	-100%
	OFFICE EQUIPMENT MAINT. Total	3,163	12,700	9,000	-3,700	-29%
38324	MACHINERY & EQUIPMENT MAINT					
	Communications	571	0	0	0	-
	Community and Recreation Services	11,465	11,500	13,700	2,200	19%
	Fire-Emergency Services	23,233	24,300	17,200	-7,100	-29%
	Police	5,095	4,000	4,000	0	0%
	PW-Facilities	1,166	1,200	1,200	0	0%
	PW-Streets	1,781	6,000	4,700	-1,300	-22%
	PW-Transportation	0	2,500	1,000	-1,500	-60%
	PW-Vehicle Maintenance	1,831	2,500	2,500	0	0%
	MACHINERY & EQUIPMENT MAINT Tot	45,141	52,000	44,300	-7,700	-15%
38331	VEHICLE MAINTENANCE					
	Community and Recreation Services	4,593	15,500	13,000	-2,500	-16%
	Community Development	14	0	0	0	-
	Finance	7	0	0	0	-
	Fire-Emergency Services	267	0	0	0	-
	Information Services	0	0	0	0	-
	Police	60	0	0	0	-
	PW-Development Engineering	296	0	0	0	-
	PW-Facilities	1,394	0	300	300	-
	PW-Streets	31,012	47,600	47,000	-600	-1%
	PW-Transportation	10,185	39,800	12,200	-27,600	-69%

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	PW-Vehicle Maintenance	96,749	90,900	90,900	0	0%
VEHICLE MAINTENANCE Total		144,576	193,800	163,400	-30,400	-16%
38341 TRAFFIC SIGNAL R&M						
	PW-Transportation	348	0	0	0	-
TRAFFIC SIGNAL R&M Total		348	0	0	0	-
38351 WELLS/SEWER/LINS/ETC.						
	Community and Recreation Services	0	0	0	0	-
WELLS/SEWER/LINS/ETC. Total		0	0	0	0	-
38361 BUILDING CONTRACTORS						
	PW-Facilities	24,950	190,000	170,300	-19,700	-10%
BUILDING CONTRACTORS Total		24,950	190,000	170,300	-19,700	-10%
38371 JANITORIAL SERVICES						
	Community and Recreation Services	89,408	90,600	96,900	6,300	7%
	PW-Facilities	219,747	233,800	222,400	-11,400	-5%
	PW-Transportation	0	5,200	0	-5,200	-100%
JANITORIAL SERVICES Total		309,155	329,600	319,300	-10,300	-3%
38372 PEST CONTROL SERVICES						
	Community and Recreation Services	12,303	16,300	17,800	1,500	9%
	PW-Facilities	10,372	19,500	11,200	-8,300	-43%
	PW-Streets	2,605	4,800	1,200	-3,600	-75%
PEST CONTROL SERVICES Total		25,280	40,600	30,200	-10,400	-26%
38381 GROUNDS MAINTENANCE						
	Community and Recreation Services	29,651	37,100	77,600	40,500	109%
	PW-Streets	56,676	70,000	60,000	-10,000	-14%
GROUNDS MAINTENANCE Total		86,327	107,100	137,600	30,500	28%
38382 PARKS MAINTENANCE						
	Community and Recreation Services	0	0	0	0	-
PARKS MAINTENANCE Total		0	0	0	0	-
38391 OTHER REPAIRS/MAINT.						
	Finance	0	0	0	0	-
	PW-Streets	0	5,000	0	-5,000	-100%
OTHER REPAIRS/MAINT. Total		0	5,000	0	-5,000	-100%
38413 TRASH COLLECTION CONTRACT						
	Fire-Emergency Services	0	0	0	0	-
	General Operations	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
TRASH COLLECTION CONTRACT Total		0	0	0	0	-
38511 BUILDING & STRUCTURES RENAL						
	Communications	0	0	0	0	-
	Community and Recreation Services	16,932	17,100	15,500	-1,600	-9%
	Community Development	0	700	0	-700	-100%

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Finance		0	0	0	0	-
Information Services		0	0	0	0	-
Management & Budget		0	0	0	0	-
PW-Facilities		12,000	12,000	12,000	0	0%
PW-Streets		0	0	0	0	-
BUILDING & STRUCTURES RENAL Tot		28,932	29,800	27,500	-2,300	-8%
38521	EQUIPMENT RENTAL					
City Clerk		0	0	0	0	-
City Court		0	0	0	0	-
City Manager		0	0	0	0	-
Communications		164	0	0	0	-
Community and Recreation Services		324,098	353,000	296,400	-56,600	-16%
Community Development		5,627	5,700	6,800	1,100	19%
Economic Development		0	0	0	0	-
Finance		0	0	0	0	-
Fire-Emergency Services		0	200	200	0	0%
Information Services		107,232	156,000	126,000	-30,000	-19%
PW-Development Engineering		0	500	0	-500	-100%
PW-Facilities		2,116	3,000	2,000	-1,000	-33%
PW-Streets		508	6,900	6,000	-900	-13%
PW-Transportation		0	400	400	0	0%
PW-Vehicle Maintenance		0	0	0	0	-
EQUIPMENT RENTAL Total		439,745	525,700	437,800	-87,900	-17%
38591	OTHER RENTALS/LEASES					
City Clerk		0	0	0	0	-
City Manager		0	0	0	0	-
Community and Recreation Services		361,907	157,700	268,600	110,900	70%
Community Development		0	8,100	800	-7,300	-90%
Economic Development		0	0	0	0	-
Finance		0	0	0	0	-
Fire-Emergency Services		0	0	0	0	-
General Operations		1,531,102	1,508,800	0	-1,508,800	-100%
Information Services		5,900	6,300	6,300	0	0%
Legal		0	300	0	-300	-100%
Mayor & Council		0	0	0	0	-
Police		223	2,000	1,000	-1,000	-50%
PW-Streets		0	0	3,000	3,000	-
OTHER RENTALS/LEASES Total		1,899,132	1,683,200	279,700	-1,403,500	-83%
38911	UNEMPLOYMENT CONTRIBUTION					
Fire-Emergency Services		0	0	0	0	-
General Operations		0	0	0	0	-
Human Resources		119,472	120,000	132,000	12,000	10%
Police		0	0	0	0	-
PW-Facilities		0	0	0	0	-
PW-Streets		0	0	0	0	-
UNEMPLOYMENT CONTRIBUTION Total		119,472	120,000	132,000	12,000	10%

Saturday, May 05, 2012

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38912	GENERAL INSURANCE					
	City Clerk	1,932	3,300	3,300	0	0%
	City Court	4,391	7,500	7,500	0	0%
	City Manager	2,166	3,700	7,200	3,500	95%
	Communications	1,581	2,700	0	-2,700	-100%
	Community and Recreation Services	160,438	272,200	273,200	1,000	0%
	Community Development	13,348	22,800	22,800	0	0%
	Finance	5,210	8,900	8,900	0	0%
	Fire-Emergency Services	111,112	189,800	189,800	0	0%
	General Operations	0	0	0	0	-
	Government Relations	468	800	0	-800	-100%
	Information Services	4,800	8,200	8,200	0	0%
	Legal	3,922	6,700	6,700	0	0%
	Mayor & Council	1,873	3,200	3,200	0	0%
	Police	124,460	212,600	212,600	0	0%
	PW-Development Engineering	7,552	12,900	12,900	0	0%
	PW-Facilities	41,799	71,400	71,400	0	0%
	PW-Stormwater	527	900	900	0	0%
	PW-Streets	29,622	50,600	50,600	0	0%
	PW-Transportation	14,635	25,000	25,000	0	0%
	PW-Vehicle Maintenance	14,811	25,300	25,300	0	0%
	GENERAL INSURANCE Total	544,647	928,500	929,500	1,000	0%
38915	MEDICAL INSURANCE PREMIUM					
	City Clerk	0	0	0	0	-
	City Court	0	0	0	0	-
	City Manager	0	0	0	0	-
	Communications	0	0	0	0	-
	Community and Recreation Services	106	0	0	0	-
	Community Development	0	0	0	0	-
	Finance	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Information Services	0	0	0	0	-
	Legal	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Development Engineering	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	MEDICAL INSURANCE PREMIUM Total	106	0	0	0	-
38916	EVENT GENERAL INSURANCE					
	Community and Recreation Services	0	0	0	0	-
	EVENT GENERAL INSURANCE Total	0	0	0	0	-

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38921	TUITION REIMBURSEMENT					
	Community and Recreation Services	4,000	0	0	0	-
	Finance	6,000	0	0	0	-
	Fire-Emergency Services	15,280	0	0	0	-
	General Operations	0	0	0	0	-
	Human Resources	4,303	75,000	80,000	5,000	7%
	Information Services	800	0	0	0	-
	Legal	1,654	0	0	0	-
	Police	16,581	0	0	0	-
	TUITION REIMBURSEMENT Total	48,619	75,000	80,000	5,000	7%
38922	TRAVEL & TRAINING					
	City Clerk	225	5,000	700	-4,300	-86%
	City Court	5,246	11,100	0	-11,100	-100%
	City Manager	7,369	9,000	20,900	11,900	132%
	Communications	560	2,200	0	-2,200	-100%
	Community and Recreation Services	25,507	14,800	14,800	0	0%
	Community Development	21,456	43,400	28,200	-15,200	-35%
	Economic Development	0	0	0	0	-
	Finance	17,109	45,000	45,000	0	0%
	Fire-Emergency Services	59,810	51,100	22,000	-29,100	-57%
	Government Relations	8,299	6,800	0	-6,800	-100%
	Human Resources	6,545	6,300	6,300	0	0%
	Information Services	18,064	28,800	18,300	-10,500	-36%
	Legal	7,000	11,800	11,800	0	0%
	Management & Budget	0	0	0	0	-
	Police	48,966	50,000	26,000	-24,000	-48%
	PW-Development Engineering	10,418	11,900	12,000	100	1%
	PW-Facilities	610	9,400	7,400	-2,000	-21%
	PW-Stormwater	622	800	1,400	600	75%
	PW-Streets	3,176	5,600	4,700	-900	-16%
	PW-Transportation	5,262	6,200	9,200	3,000	48%
	PW-Vehicle Maintenance	3,030	2,000	2,000	0	0%
	TRAVEL & TRAINING Total	249,273	321,200	230,700	-90,500	-28%
38924	DUES & MEMBERSHIPS					
	City Clerk	250	700	700	0	0%
	City Court	1,855	2,500	3,200	700	28%
	City Manager	55,104	70,000	81,900	11,900	17%
	Communications	1,700	2,100	0	-2,100	-100%
	Community and Recreation Services	14,734	26,800	11,300	-15,500	-58%
	Community Development	49,696	59,300	62,000	2,700	5%
	Economic Development	0	0	0	0	-
	Finance	6,975	12,000	8,300	-3,700	-31%
	Fire-Emergency Services	78,468	21,200	9,000	-12,200	-58%
	General Operations	0	0	0	0	-
	Government Relations	280	500	0	-500	-100%
	Human Resources	2,969	11,500	2,100	-9,400	-82%

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	Information Services	1,248	2,400	2,400	0	0%
	Legal	6,829	6,700	6,700	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	38,886	0	36,000	36,000	-
	Police	3,420	3,900	5,800	1,900	49%
	PW-Development Engineering	1,267	2,200	2,000	-200	-9%
	PW-Facilities	1,546	3,400	3,900	500	15%
	PW-Stormwater	87	2,100	2,600	500	24%
	PW-Streets	1,840	500	2,000	1,500	300%
	PW-Transportation	2,007	3,700	4,900	1,200	32%
	PW-Vehicle Maintenance	199	1,500	1,300	-200	-13%
DUES & MEMBERSHIPS Total		269,361	233,000	246,100	13,100	6%
38925	FEDERAL MILEAGE ALLOWANCE					
	City Clerk	0	200	0	-200	-100%
	City Court	1,535	500	500	0	0%
	City Manager	250	400	700	300	75%
	Communications	0	1,000	0	-1,000	-100%
	Community and Recreation Services	673	4,400	1,400	-3,000	-68%
	Community Development	371	1,400	400	-1,000	-71%
	Economic Development	0	0	0	0	-
	Finance	602	1,700	1,300	-400	-24%
	Fire-Emergency Services	86	200	200	0	0%
	Government Relations	1,851	1,900	0	-1,900	-100%
	Human Resources	57	4,000	2,000	-2,000	-50%
	Information Services	70	1,200	1,400	200	17%
	Legal	908	900	1,000	100	11%
	Management & Budget	0	0	0	0	-
	Mayor & Council	2,257	5,000	5,000	0	0%
	Police	203	200	200	0	0%
	PW-Development Engineering	1,169	500	100	-400	-80%
	PW-Facilities	57	300	0	-300	-100%
	PW-Stormwater	0	100	0	-100	-100%
	PW-Streets	0	0	0	0	-
	PW-Transportation	535	500	600	100	20%
FEDERAL MILEAGE ALLOWANCE Total		10,622	24,400	14,800	-9,600	-39%
38926	EMPLOYEE ORIENTATION					
	Human Resources	0	7,500	1,500	-6,000	-80%
EMPLOYEE ORIENTATION Total		0	7,500	1,500	-6,000	-80%
38927	EMPLOYEE CERTS AND LICENSING					
	Community and Recreation Services	0	0	5,900	5,900	-
	Finance	0	0	1,900	1,900	-
	Fire-Emergency Services	0	0	27,100	27,100	-
	Human Resources	0	0	0	0	-
	Information Services	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
EMPLOYEE CERTS AND LICENSING To		0	0	34,900	34,900	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
38931	ADVERTISING					
	City Clerk	32,290	40,300	38,000	-2,300	-6%
	City Court	0	0	0	0	-
	City Manager	1,280	0	20,000	20,000	-
	Communications	18,760	20,000	0	-20,000	-100%
	Community and Recreation Services	226,536	208,400	145,400	-63,000	-30%
	Community Development	6,564	18,000	13,000	-5,000	-28%
	Economic Development	0	0	0	0	-
	Finance	966	1,000	1,500	500	50%
	Fire-Emergency Services	85	6,000	-1,000	-7,000	-117%
	Human Resources	670	30,400	0	-30,400	-100%
	Management & Budget	0	0	0	0	-
	Police	608	2,000	1,000	-1,000	-50%
	PW-Development Engineering	0	0	0	0	-
	PW-Stormwater	0	400	0	-400	-100%
	PW-Streets	0	500	300	-200	-40%
	PW-Transportation	0	0	0	0	-
	ADVERTISING Total	287,760	327,000	218,200	-108,800	-33%
38942	RADIO DISPATCH SERVICE					
	Fire-Emergency Services	525,683	568,600	570,800	2,200	0%
	RADIO DISPATCH SERVICE Total	525,683	568,600	570,800	2,200	0%
38951	PRINTING					
	City Clerk	1,594	1,500	1,200	-300	-20%
	City Court	3,370	24,000	14,000	-10,000	-42%
	City Manager	33	200	60,200	60,000	30000%
	Communications	39,047	81,400	0	-81,400	-100%
	Community and Recreation Services	86,386	129,700	102,200	-27,500	-21%
	Community Development	4,036	7,900	6,400	-1,500	-19%
	Economic Development	0	0	0	0	-
	Finance	7,553	13,600	7,500	-6,100	-45%
	Fire-Emergency Services	4,689	6,200	5,700	-500	-8%
	General Operations	0	0	0	0	-
	Government Relations	0	0	0	0	-
	Human Resources	390	4,700	1,500	-3,200	-68%
	Information Services	163	500	500	0	0%
	Legal	1,356	6,000	5,400	-600	-10%
	Management & Budget	0	0	0	0	-
	Mayor & Council	0	0	0	0	-
	Police	11,759	18,300	12,000	-6,300	-34%
	PW-Development Engineering	179	800	300	-500	-63%
	PW-Facilities	52	200	100	-100	-50%
	PW-Stormwater	0	300	0	-300	-100%
	PW-Streets	90	2,100	300	-1,800	-86%
	PW-Transportation	219	2,100	300	-1,800	-86%
	PW-Vehicle Maintenance	317	600	0	-600	-100%
	PRINTING Total	161,232	300,100	217,600	-82,500	-27%

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
38991	UNIFORM/LAUNDRY SERVICES					
	Community and Recreation Services	3,961	0	500	500	-
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Police	8	0	0	0	-
	PW-Facilities	9,619	6,900	10,000	3,100	45%
	PW-Streets	9,288	12,900	7,900	-5,000	-39%
	PW-Transportation	1,212	1,300	1,100	-200	-15%
	PW-Vehicle Maintenance	9,297	10,600	9,500	-1,100	-10%
	UNIFORM/LAUNDRY SERVICES Total	33,385	31,700	29,000	-2,700	-9%
38994	DEVELOPER REIMBURSEMENT					
	Community Development	0	0	0	0	-
	DEVELOPER REIMBURSEMENT Total	0	0	0	0	-
38999	OTHER PROFESSIONAL SERVICES					
	City Clerk	6,801	5,400	5,400	0	0%
	City Court	5,941	6,000	6,000	0	0%
	City Manager	147	200	0	-200	-100%
	Communications	4,941	200	0	-200	-100%
	Community and Recreation Services	4,525	2,100	1,000	-1,100	-52%
	Community Development	6,977	3,400	2,800	-600	-18%
	Economic Development	0	0	0	0	-
	Finance	2,060	0	0	0	-
	Fire-Emergency Services	2,034	0	0	0	-
	General Operations	0	0	0	0	-
	Government Relations	124	100	0	-100	-100%
	Human Resources	399	0	0	0	-
	Information Services	1,589	1,000	0	-1,000	-100%
	Legal	538	400	400	0	0%
	Management & Budget	0	0	0	0	-
	Mayor & Council	4,300	0	0	0	-
	Police	12,602	13,000	12,800	-200	-2%
	PW-Development Engineering	154	200	0	-200	-100%
	PW-Facilities	503	0	0	0	-
	PW-Stormwater	0	0	0	0	-
	PW-Streets	312	400	0	-400	-100%
	PW-Transportation	312	300	0	-300	-100%
	PW-Vehicle Maintenance	54	0	0	0	-
	OTHER PROFESSIONAL SERVICES Tot	54,311	32,700	28,400	-4,300	-13%
39112	IMPROVEMENTS TO LAND					
	PW-Facilities	0	0	0	0	-
	IMPROVEMENTS TO LAND Total	0	0	0	0	-
39210	BUILDING & STRUCTURES					
	Not Used City of Surprise	0	0	0	0	-
	BUILDING & STRUCTURES Total	0	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
39211	BUILDING & STRUCTURE PURCHASES					
	Fire-Emergency Services	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	BUILDING & STRUCTURE PURCHASES	0	0	0	0	-
39212	IMPROVEMENTS TO BUILDINGS					
	Community and Recreation Services	0	0	0	0	-
	Community Development	2,057	0	0	0	-
	Economic Development	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Management & Budget	0	0	0	0	-
	PW-Facilities	0	50,000	0	-50,000	-100%
	PW-Vehicle Maintenance	0	50,000	0	-50,000	-100%
	IMPROVEMENTS TO BUILDINGS Total	2,057	100,000	0	-100,000	-100%
39222	STREET IMPROVEMENTS					
	Fire-Emergency Services	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	STREET IMPROVEMENTS Total	0	0	0	0	-
39223	INFRASTRUCTURE PURCHASES					
	General Operations	0	0	0	0	-
	PW-Transportation	0	0	0	0	-
	INFRASTRUCTURE PURCHASES Total	0	0	0	0	-
39224	INFRASTRUCTURE IMPROVEMENTS					
	PW-Development Engineering	0	0	170,000	170,000	-
	PW-Streets	49,409	0	0	0	-
	INFRASTRUCTURE IMPROVEMENTS T	49,409	0	170,000	170,000	-
39225	PRASADA CONSTRUCTION					
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	PRASADA CONSTRUCTION Total	0	0	0	0	-
39226	PRASADA AUTO					
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	PRASADA AUTO Total	0	0	0	0	-
39227	PRASADA RETAIL					
	Community Development	0	0	0	0	-
	Economic Development	0	0	0	0	-
	PRASADA RETAIL Total	0	0	0	0	-
39410	FURN., FIXTURES & OFC EQUIPMT					
	Not Used City of Surprise	0	0	0	0	-
	FURN., FIXTURES & OFC EQUIPMT Tot	0	0	0	0	-
39411	FURN., FIXTURES & OFC EQUIPMT					

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
	City Clerk	0	0	0	0	-
	Community and Recreation Services	0	0	0	0	-
	Human Resources	0	0	0	0	-
	Information Services	91,509	65,500	20,000	-45,500	-69%
	Police	0	0	0	0	-
	PW-Facilities	5,086	0	0	0	-
	PW-Transportation	0	0	0	0	-
	FURN., FIXTURES & OFC EQUIPMT Tot	96,595	65,500	20,000	-45,500	-69%
39420	VEHICLES					
	Not Used City of Surprise	0	0	0	0	-
	VEHICLES Total	0	0	0	0	-
39421	VEHICLES					
	Community and Recreation Services	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Police	10	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Transportation	1,365	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	VEHICLES Total	1,375	0	0	0	-
39422	IMPROVEMENTS TO VEHICLES					
	Community and Recreation Services	0	0	0	0	-
	Fire-Emergency Services	0	0	0	0	-
	Police	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	IMPROVEMENTS TO VEHICLES Total	0	0	0	0	-
39430	MACH. & EQUIPMENT					
	Not Used City of Surprise	0	0	0	0	-
	MACH. & EQUIPMENT Total	0	0	0	0	-
39431	MACH. & EQUIPMENT					
	Community and Recreation Services	0	0	0	0	-
	Fire-Emergency Services	35,210	0	15,000	15,000	-
	Information Services	14,860	29,600	0	-29,600	-100%
	Police	0	0	0	0	-
	PW-Facilities	0	0	0	0	-
	PW-Streets	0	0	0	0	-
	PW-Vehicle Maintenance	0	0	0	0	-
	MACH. & EQUIPMENT Total	50,070	29,600	15,000	-14,600	-49%
39713	EQUIPMENT DEPREC.					
	Community and Recreation Services	0	0	0	0	-
	EQUIPMENT DEPREC. Total	0	0	0	0	-
39821	PRINCIPAL BONDS					
	General Operations	0	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
PRINCIPAL BONDS Total		0	0	0	0	-
39822 INTEREST BONDS						
General Operations		0	0	0	0	-
INTEREST BONDS Total		0	0	0	0	-
39841 INTERFUND LOAN INTEREST						
General Operations		22,640	0	200,000	200,000	-
INTERFUND LOAN INTEREST Total		22,640	0	200,000	200,000	-
39995 ECONOMIC DEVELOPMENT CONTINGEN						
Community Development		0	0	1,000,000	1,000,000	-
ECONOMIC DEVELOPMENT CONTINGE		0	0	1,000,000	1,000,000	-
39996 GRANT MATCH CONTINGENCY						
City Manager		0	0	70,000	70,000	-
GRANT MATCH CONTINGENCY Total		0	0	70,000	70,000	-
39997 TARGETED SAVINGS						
General Operations		0	-2,000,000	-1,000,000	1,000,000	-50%
TARGETED SAVINGS Total		0	-2,000,000	-1,000,000	1,000,000	-50%
39998 PROJECT CONTINGENCY						
City Clerk		0	0	0	0	-
City Court		0	0	0	0	-
Communications		0	0	0	0	-
Community and Recreation Services		0	0	0	0	-
Community Development		0	0	0	0	-
Economic Development		0	0	0	0	-
Finance		0	0	0	0	-
Fire-Emergency Services		0	0	0	0	-
General Operations		0	0	0	0	-
Human Resources		0	0	0	0	-
Information Services		0	0	0	0	-
Legal		0	0	0	0	-
Management & Budget		0	0	0	0	-
Mayor & Council		0	0	0	0	-
Not Used City of Surprise		0	0	0	0	-
Police		0	0	0	0	-
PW-Development Engineering		0	0	0	0	-
PW-Facilities		0	0	0	0	-
PW-Streets		0	0	0	0	-
PW-Transportation		0	0	0	0	-
PW-Vehicle Maintenance		0	0	0	0	-
PROJECT CONTINGENCY Total		0	0	0	0	-
39999 CONTINGENCY						
General Operations		0	0	0	0	-
CONTINGENCY Total		0	0	0	0	-

<i>Object</i>	<i>Object Description</i>	<i>FY2011 Actual</i>	<i>FY2012 Amended</i>	<i>FY2013 CM Recommended</i>	<i>\$ Change</i>	<i>% Change</i>
Grand Total		84,590,254	79,867,700	81,677,200	1,809,500	2%

Debt Service Funds

Description

Municipal Property Corporation (MPC) Debt Service Funds:

The MPC Governmental Debt Service 2000-03 Fund, MPC Proprietary Debt Service 2000-03 Fund and MPC Proprietary Debt Service 2007 Fund were established to account for projects funded through the proceeds of the Municipal Property Corporation (MPC) bond sales of 2000, 2003 (2000 refunding), and 2007. Bond proceeds are to be used for the acquisition or construction of capital assets for general government, public safety facilities, sewer facilities, and recreation facilities.

Debt service funds have been created for each Municipal Property Corporation issue. The charts below summarize each fund.

MPC Governmental Debt Service 2000-03 Fund

	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Rental payments	\$ 3,364,300	\$ 3,364,300	\$ 3,364,300	\$ 3,364,300	\$ 3,364,300
Interest Earnings	10,000	10,200	10,500	10,800	11,100
Total Sources	3,374,300	3,374,500	3,374,800	3,375,100	3,375,400
Uses:					
Agency fees	(1,800)	(1,800)	(1,800)	(1,800)	(1,800)
Debt:					
MPC Payment	(3,359,300)	(3,361,200)	(3,353,700)	(3,361,400)	(3,365,700)
Total Uses:	(3,361,100)	(3,363,000)	(3,355,500)	(3,363,200)	(3,367,500)
Net Activity	13,200	11,500	19,300	11,900	7,900
Beginning Fund Balance	2,365,700	2,378,900	2,390,400	2,409,700	2,421,600
Ending Fund Balance	2,378,900	2,390,400	2,409,700	2,421,600	2,429,500
Available for spending	2,378,900	2,390,400	2,409,700	2,421,600	2,429,500
Ending Fund Balance	\$ 2,378,900	\$ 2,390,400	\$ 2,409,700	\$ 2,421,600	\$ 2,429,500

MPC Proprietary Debt Service 2000-03 Fund

	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Rental payments	\$ 1,459,000	\$ 1,459,000	\$ 1,459,000	\$ 1,459,000	\$ 1,459,000
Interest Earnings	5,000	5,100	5,300	5,500	5,700
Total Sources	1,464,000	1,464,100	1,464,300	1,464,500	1,464,700
Uses:					
Agency fees	(800)	(800)	(800)	(800)	(800)
Debt:					
MPC Payment	(1,456,900)	(1,457,700)	(1,454,500)	(1,459,800)	(1,460,700)
Total Uses:	(1,457,700)	(1,458,500)	(1,455,300)	(1,460,600)	(1,461,500)
Net Activity	6,300	5,600	9,000	3,900	3,200
Beginning Fund Balance	1,026,000	1,032,300	1,037,900	1,046,900	1,050,800
Ending Fund Balance	1,032,300	1,037,900	1,046,900	1,050,800	1,054,000
Available for spending	1,032,300	1,037,900	1,046,900	1,050,800	1,054,000
Ending Fund Balance	\$ 1,032,300	\$ 1,037,900	\$ 1,046,900	\$ 1,050,800	\$ 1,054,000

Debt Service Funds (Concl'd)

MPC Proprietary Debt Service 2007 Fund

	FY2013	FY2014	FY2015	FY2016	FY2017
Sources					
Rental payments	\$ 2,397,700	\$ 7,072,700	\$ 2,199,000	\$ 2,199,000	\$ 8,699,000
Interest Earnings	-	-	-	-	-
Total Sources	2,397,700	7,072,700	2,199,000	2,199,000	8,699,000
Uses:					
Agency fees	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Debt:					
MPC Payment	(2,397,700)	(7,072,700)	(2,199,000)	(2,199,000)	(8,699,000)
Total Uses:	(2,401,700)	(7,076,700)	(2,203,000)	(2,203,000)	(8,703,000)
Net Activity	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
Beginning Fund Balance	1,197,200	1,193,200	1,189,200	1,185,200	1,181,200
Ending Fund Balance	1,193,200	1,189,200	1,185,200	1,181,200	1,177,200
Available for spending	1,193,200	1,189,200	1,185,200	1,181,200	1,177,200
Ending Fund Balance	\$ 1,193,200	\$ 1,189,200	\$ 1,185,200	\$ 1,181,200	\$ 1,177,200

**City of Surprise, Arizona
New Interfund Loans
Fiscal Year 2013**

Cash Loans

From	To	Amount
General Fund	Fire Impact Fee Fund	\$ 64,800
General Fund	General Government Development Fee Fund	2,203,000
Sewer Operations Fund	Sewer Development Fee SPA 1 Fund	4,067,500
		<hr style="width: 100%; border: 0; border-top: 1px solid black; margin-bottom: 5px;"/> \$ 6,335,300

Note: Loans to fund debt service payments.

Infrastructure Loan

From	To	Amount
General Fund	Sewer Operations Fund	\$ 9,879,400
		<hr style="width: 100%; border: 0; border-top: 1px solid black; margin-bottom: 5px;"/> \$ 9,879,400

Note: Loan for Prasada infrastructure.

City of Surprise, Arizona
Schedule of Interfund Transfers
Fiscal Year 2013

Transfers from General Fund		Transfers to:	
2003 MPC Rental Payments		2000-03 MPC Governmental Debt Service Fund	\$ 1,534,700
Excess Construction Sales Tax		General Capital Projects Fund	1,650,000
			<u>3,184,700</u>
Transfers from Fire Development Fee Fund		Transfers to:	
2003 MPC Rental Payments		2000-03 MPC Governmental Debt Service Fund	121,600
			<u>121,600</u>
Transfers from General Government Development Fee Fund		Transfers to:	
2003 MPC Rental Payments		2000-03 MPC Governmental Debt Service Fund	667,000
			<u>667,000</u>
Transfers from Parks and Recreation Development Fee Fund		Transfers to:	
2003 MPC Rental Payments		2000-03 MPC Governmental Debt Service Fund	795,000
			<u>795,000</u>
Transfers from Police Development Fee Fund		Transfers to:	
2003 MPC Rental Payments		2000-03 MPC Governmental Debt Service Fund	246,000
			<u>246,000</u>
Transfers from Sanitation Fund		Transfers to:	
Sanitation Hauler's License		General Fund	25,000
Indirect Cost Allocation		General Fund	857,800
Payments in Lieu of Property Taxes		General Fund	7,500
			<u>890,300</u>
Transfers from Sewer Fund		Transfers to:	
Franchise Fees		General Fund	309,800
Indirect Cost Allocation		General Fund	1,349,000
Payments in Lieu of Property Taxes		General Fund	376,000
2003 MPC Rental Payments		2000-03 MPC Proprietary Debt Service Fund	1,459,000
2007 MPC Rental Payments		2007 MPC Debt Service Fund	2,397,700
			<u>5,891,500</u>
Transfers from Water Fund		Transfers to:	
Franchise Fees		General Fund	213,600
Indirect Cost Allocation		General Fund	1,453,900
Payments in Lieu of Property Taxes		General Fund	96,400
			<u>1,763,900</u>
		Total	<u><u>\$ 13,560,000</u></u>

**City of Surprise, Arizona
Interfund Transfers Summary
Fiscal Year 2013**

Fund	Total Transfers Out	Total Transfers In
General Fund	\$ 3,184,700	\$ 4,689,000
Fire Development Fee Fund	121,600	-
General Government Development Fee Fund	667,000	-
Parks and Recreation Development Fee Fund	795,000	-
Police Development Fee Fund	246,000	-
2000-03 MPC Governmental Debt Service Fund	-	3,364,300
2000-03 MPC Proprietary Debt Service Fund	-	1,459,000
2007 MPC Debt Service Fund	-	2,397,700
General Capital Projects Fund	-	1,650,000
Sanitation Fund	890,300	-
Sewer Fund	5,891,500	-
Water Fund	1,763,900	-
Total	\$ 13,560,000	\$ 13,560,000

Capital Improvement Plan Acronyms

ADA	Americans with Disabilities Act
ADOT	Arizona Department of Transportation
AVL	Automatic Vehicle Locator
AZPDES	Arizona Pollution Discharge Elimination System
C & R	Community and Recreation
CAP	Central Arizona Project
CAWCD	Central Arizona Water Conservation District
CCTV	Closed Circuit Television
CD	Community Development
CDR	Community Development and Regulation
CIP	Capital Improvement Plan
CMAQ	Congestion Mitigation and Air Quality
CRS	Community and Recreation Services
DVR	Digital Vehicle Repeater
ED	Economic Development
EMS	Emergency Medical Services
EPA	Environmental Protection Agency
FFE	Furniture, Fixtures, and Equipment
FMS	Financial Management Software
FY	Fiscal Year
GL	General Ledger
GPM	Gallons Per Minute
HOA	Homeowners Association
HVAC	Heating, Ventilation And Cooling

IGA	Intergovernmental Agreement
IS	Information Systems
IT	Information Technology
ITS	Intelligent Transportation System
IWMP	Integrated Water Master Plan
LIS	Land Information System
MAG	Maricopa Association of Governments
MCDOT	Maricopa County Department of Transportation
MCT	Mobile Computer Terminals
MGD	Million Gallons per Day
MHZ	Megahertz
MWD	Maricopa Water District
P & R	Parks and Recreation
PM	Particulate Matter
PW	Public Works
SCADA	Supervisory Control and Data Acquisition
SPA	Special Planning Area
SR	State Route
SWPPP	Stormwater Pollution Prevention Plan
TE	Traffic Engineering
TTHM	Trihalomethanes
VFD	Variable Frequency Drive
WRF	Water Reclamation Facility
WSF	Water Supply Facility



Glossary

Accrual Basis	A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent.
Adoption	Formal action by the Mayor and Council that sets the spending limits for the fiscal year.
Appropriation	Specific amount of monies authorized by the Mayor and Council for the purposes of incurring obligations and acquiring goods and services.
Assessed Valuation	A value set upon real property by the County Assessor for the purpose of levying property taxes.
Automatic Aid	In emergency services, mutual aid (automatic aid) is an agreement among emergency responders to lend assistance across jurisdictional boundaries. Resources are dispatched by the nearest fire apparatus, regardless of which side of the jurisdictional boundary the incident is located.
AZ TechCelerator	A four building, nearly 60,000 square feet campus, serving as a business incubator. Designed to grow businesses by providing affordable space, tools and resources.
Base Budget	The ongoing expense for personnel, contractual services, commodities, to maintain service levels.
Bonds	A certificate of debt guaranteeing a payment of a specified amount of money by a specified future date.
Budget	Financial plan of estimated expenditures and anticipated resources adopted for a specific period of time outlining a plan for achieving Mayor and Council goals and objectives.
Capital Items	Any item with a purchase price exceeding \$2,500.
Capital Projects Budget	The expenditures of revenues for major capital projects and items such as city buildings, parks, acquisition of land, major street construction, and reconstruction, water and sewer lines, and any other project which adds to the capital assets or infrastructure of the city.
Cash Basis	A basis of accounting in which transactions are recognized only when cash is increased or decreased.
CFD	Community Facility District – A special assessment district established by the Mayor and Council to levy taxes to pay for new infrastructure improvements associated with growth.
CIP	Capital Improvement Plan
Contingency	Monies which have not been allocated to any specific purpose and may only be utilized after receiving Mayor and Council approval.
Capital Project Funds	These funds account for resources providing for the acquisition or construction of all capital facilities and items.

Debt Service	Principal and interest payments on borrowed funds such as bonds.
Debt Service Funds	Used to account for the accumulation of resources for, and the payment of, general long-term debt, principal, and interest.
Encumbrance	Accounting concept that recognizes a commitment to expend resources in the future.
Enterprise Fund	Used to account for the business-like activities of a government. These are activities which are financed and operated in a manner where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
Estimated Revenue	The amount of projected revenue to be collected during the fiscal year.
Expenditure	Represents a decrease in fund resources for the acquisition of goods or services.
Expenditure Limitation	An amendment to the Arizona State Constitution that limits annual expenditures of all municipalities. The Economic Estimates Commission sets the limit based upon population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received. Surprise citizens have approved the Home Rule Option since the inception of the expenditure limitation.
FTE	Full Time Equivalent – Represents a conversion of hours worked to a count of positions. 2,080 hours worked annually equates to 1.0 full time equivalent position. The 2,080 hours may represent a single individual working 40 hours per week or the sum of two part time employees each working 20 hours per week.
Fiscal Year	Any period of twelve consecutive months that establishes the beginning and the ending of financial transactions. For the city of Surprise this period begins July 1 and ends June 30.
Fund	A set of self-balancing accounts that record revenues and expenditures associated with specific activities.
Fund Balance	Carry over funds due to actual revenues exceeding actual expenditures.
GAAP	Generally Accepted Accounting Principles - A collection of rules, procedures, and conventions that define accepted accounting practice; includes broad guidelines as well as detailed procedures.
General Fund	The fund used to measure all financial transactions of the municipality except those required by law or agreement to be accounted for in another fund. The general fund is primary operating fund of the city.
GFOA	Government Finance Officers Association - The purpose of the Government Finance Officers Association is to enhance and promote the professional management of governments for the public benefit by identifying and developing financial policies and practices and promoting them through education, training, and leadership

G.O. Bond	General Obligation Bond - A bond on which the issuer guarantees the repayment of principal and interest. It is a pledge of unlimited taxing power.
Goal	A statement of broad direction, purpose, or intent on the needs of the community. A goal is general and timeless.
Grant	A contribution by the state or federal government or other organization to support a particular function.
HURF	Highway Users Revenue Fund - This revenue source consists of state taxes collected on gasoline, vehicle licenses, and a number of other additional transportation related fees. These funds must be used for street and highway purposes.
ICMA CPM	International City/County Management Association, Center for Performance Measurement - A results-oriented system that allows local governments to: 1) set appropriate targets and assess whether they are being met, 2) distinguish success from failure, 3) highlight accomplishments, and 4) demonstrate results to win support.
Infrastructure	The large-scale public systems, services, and facilities that are necessary for economic activity, including power and water supplies, public transportation, telecommunication, and roads.
Intergovernmental Revenue (Shared)	Revenue received from other governmental agencies (e.g., state sales tax, state income tax, gasoline tax, motor vehicle license)
Internal Service Funds	Used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, on a cost-reimbursement basis.
Long Term Debt	Debt with a maturity of more than one year after the date of issuance.
LTAF	Local Transportation Assistance Fund—State lottery funds shared with cities for the purposes of transportation and transit. Also included in this funding source is LTAF II which are grants distributed to cities when and if all other funding requirements of state lottery funds are met.
M&O	Maintenance and Operation - The day-to-day operating and maintenance cost of a municipality including such things as personnel, gas, electric utility bills, telephone expense, reproduction costs, postage, and vehicle maintenance.
Management Indicators	A measurable means of evaluating impact of budget on achieving stated objects.
MGD	Millions of Gallons per Day - a rate of flow of water equal to 133,680.56 cubic feet per day, or 1.5472 cubic feet per second, or 3.0689 acre-feet per day. A flow of one million gallons per day for one year equals 1,120 acre-feet (365 million gallons).
MPC	Municipal Property Corporation - A non-profit corporation established for issuing debt to purchase municipal facilities and equipment that it leases to the city.

Objectives	A desired outcome that is measurable and that can be achieved within a specific period.
Operating Budget	A budget for the delivery of ongoing city services, to include expenditures such as personal services, contractual services, commodities, and operating capital items.
Performance Indicators	Statistical information that denotes the demands for services within a department/division.
PPE	Personal Protective Equipment - refers to protective clothing, helmets, goggles, or other garment designed to protect the wearer's body from injury by blunt impacts, electrical hazards, heat, chemicals, and infection, for job-related occupational safety and health purposes.
Primary Property Tax	A limited tax levy used for general government operations. State statute restricts the total levy to a 2% annual increase plus an increase for any new construction and / or annexation.
Pro Tempore (Pro Tem) Judge	A pro tempore judge is a judge who serves or expects to serve once or only sporadically on a part-time basis under a separate appointment for each period of service.
Property Tax Rate	The amount of tax levied for each \$100 of assessed valuation.
Reserves	Money that has been set aside in the event of revenue shortfalls.
Resources	Total monies available for appropriation purposes to include revenues, fund balances, transfers, and other financing services (i.e. bond proceeds).
Revenue Bond	Bonds that are backed by revenues from a specific system (i.e. Water and Sewer Revenue Bonds are payable from water and sewer revenues).
Revenue	Resources achieved from taxes, user charges/fees, and other levels of government.
ROW	Right of Way - A general term denoting land, property, or interest therein, usually in a strip, acquired for or devoted to transportation purposes.
RPTA	Regional Public Transportation Authority - The Arizona Legislature passed a law enabling the citizens of Maricopa County to vote in 1985 on a sales tax increase to fund regional freeway improvements and to provide for the creation of the Regional Public Transportation Authority.
SCBA	Self-Contained Breathing Apparatus - An atmosphere-supplying respirator for which the breathing air source is designed to be carried by the user.
SPA	Special Planning Area - Designated areas within a city of Surprise planning area designed to ensure that land resources are utilized efficiently and that the community's long-term development needs are addressed. The goal of each SPA is to ensure a balanced mix of land uses, adequate support resources, proper ratio of people to jobs, and an efficient and effective multi-modal transportation network. There are five SPAs in the city of Surprise.

Secondary Property Tax	Voter approved tax levy which can only be used to retire general bonded debt obligations.
Special Revenue Funds	Used to record the receipt of funding from specific revenue sources (other than special assessments, trusts, or major capital projects) which are legally restricted to expenditure for specific purposes.
SLID	Streetlight Improvement District - Special taxing district established to pay the costs of electricity associated with streetlights within a specific subdivision. Tax rate is limited to a maximum of \$1.20 per \$100 of assessed value.
SPM	Street Preservation and Maintenance Program - Road preservation for all city streets including repair, crack sealing, fog seal with seal master, mill and overlay, and reconstruction.
Tax Levy	The total amount to be raised by general property taxes for purposes specified in the Tax Levy ordinance.
Transfer	An inter-fund transaction where one fund contributes resources to another fund where the resources are expended.
Trust Fund	Used to account for resources held by the city as a trustee for a private party such as volunteer firemen's pension boards.
Turn key	Supplied, installed, or purchased in a condition ready for immediate use, occupation, or operation.